

INTEGRATED CONTINGENCY PLAN

FOREWORD

INTEGRATED CONTINGENCY PLAN

# Portland Montreal Pipe Line (PMPL)

This Plan satisfies the following regulations / guidelines:

- U.S. EPA 40 CFR Part 112 (OPA 90)
- U.S. EPA 40 CFR Part 112.5 (SPCC)
- U.S.EPA 40 CFR 264 (RCRA)
- U.S. DOT 49 CFR 194 (OPA 90)
- USCG 33 CFR Part 154 (OPA 90)
- OSHA 29 CFR 1910.38(a) (Emergency Action Plan)
- OSHA 29 CFR 1910.120 (HAZWOPER)
- NEB Onshore Pipeline Regulations (SOR 99/294)
- Oil and Gas Occupational Safety and Health Regulations (SOR 87-612)
- Guidelines for Filing Requirements of the National Energy Board
- CAN/CSA-Z731-03 Emergency Preparedness and Response
- Planning of the emergency measures to ensure the safety of the workers: Guidance document for the development of emergency measures plan for the Industry, CSST

*Prepared for:*

**PORTLAND PIPE LINE CORPORATION (PPL)**

**30 Hill Street**

**South Portland, ME 04106**

*and*

**MONTREAL PIPE LINE LTD (MPL)**

**10803, Sherbrooke St. East**

**Montreal (Quebec) H1B 1B3**

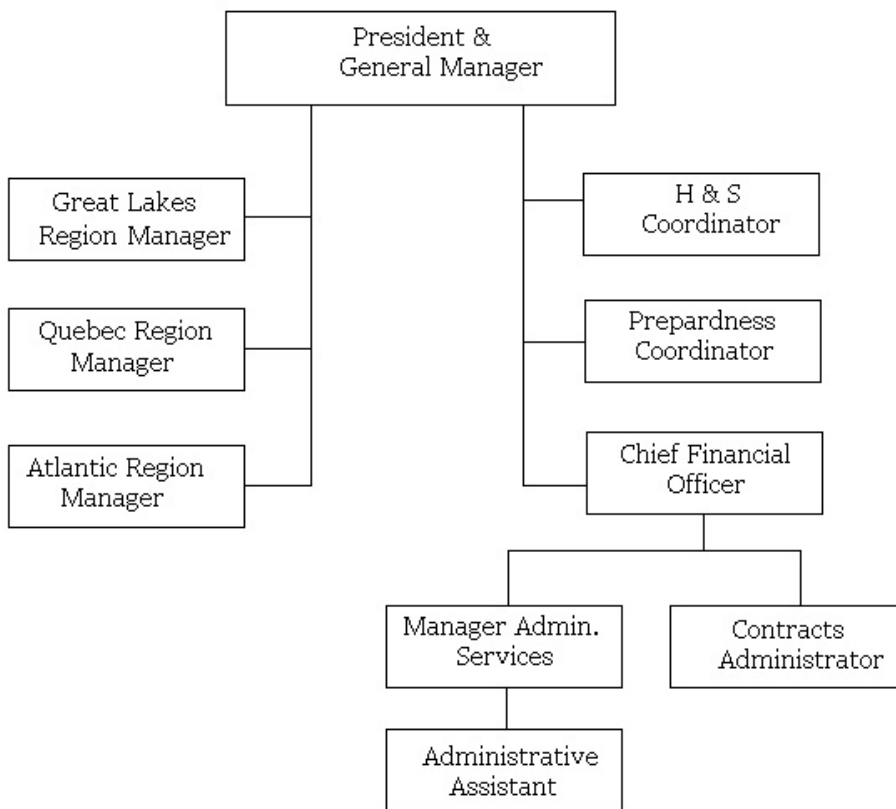
***24 Hour Emergency: 1-866-253-7351 (U.S.)***

***1-888-977-4589 (CANADA)***

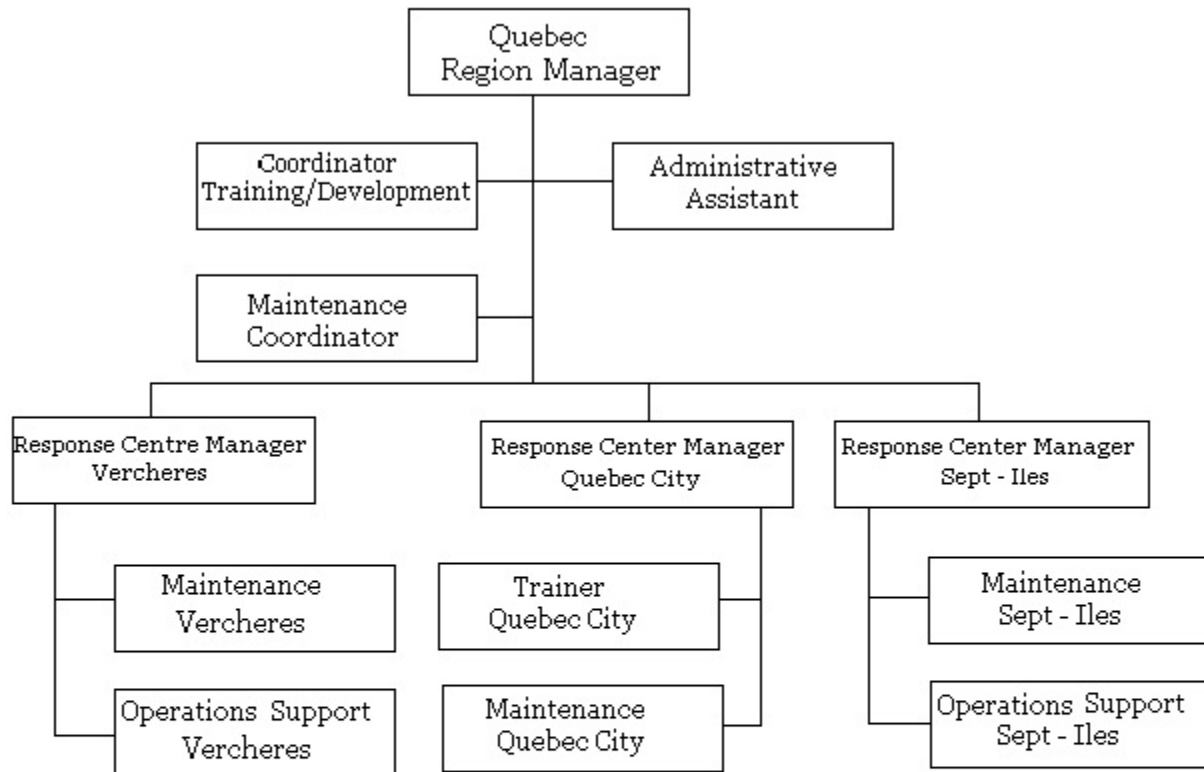
*\*Some materials is not available online due to its private (b)(6) or safety security sensitive (b)(7)(F) nature*

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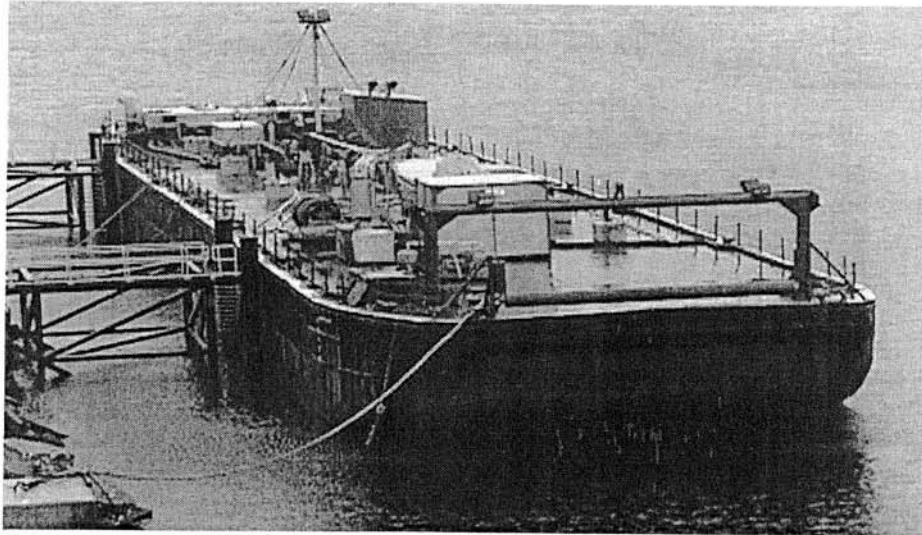
## Organization Chart



## Eastern Canada Response Organization Chart Quebec Region



# **BARGE BASQUES**



## **Inventory**

	Great Lakes	Quebec	Atlantic	Total
Total	-	1	-	1

## **Application**

Used as a primary and/or secondary storage unit during oil water recovery operation. It can also be used as a working platform for recovery operations using a NOFI Vee Sweep system in conjunction with a GT-185 skimmer. It can also serve as a simple deck working platform to carry material and equipment, supporting shoreline cleanup operations.

## **Description**

The Basques is a single-hull steel barge. It has ten storage compartments for the oily water, allowing for natural decanting of water, with a total storage capacity of 2,600. It is a dedicated response vessel fitted with two diesel generators, one crane and a deck winch (for NOFI 600 cross-bridle). The barge is configured for sweep and recovery operation using a NOFI Vee Sweep and GT-185 skimmer.

## **Operating data**

Storage Capacity: 2,600 m<sup>3</sup> (16,300 bbls)  
Towing speed: up to 12 knots

## **Ancillaries**

NOFI 600 Vee Sweep system  
GT-185 skimmer

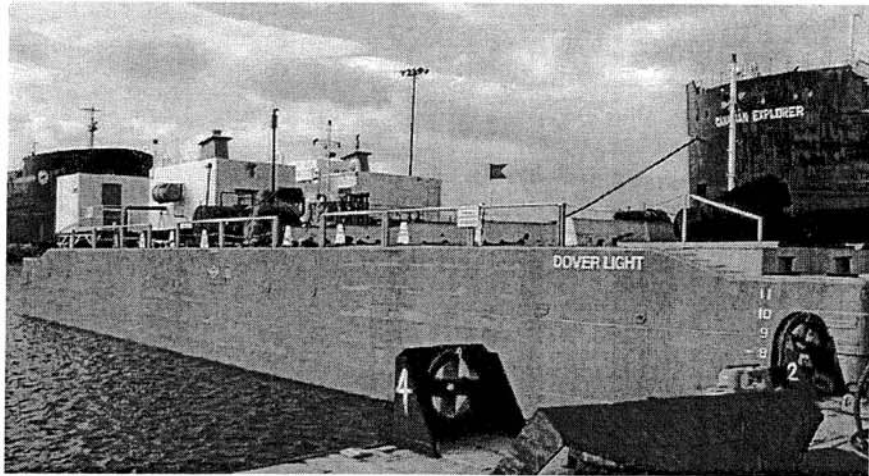
## **Technical data**

Length: 66.5 m (218 ft)  
Breadth: 13.0 m (43 ft)  
Depth: 4.3 m (14 ft)

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# **BARGE DOVER LIGHT**



## **Inventory**

	Great Lakes	Quebec	Atlantic	Total
Total	-	1	-	1

## **Application**

Used as a primary and/or secondary storage unit during oil recovery operation. It can also be used as a working platform for recovery operations using NOFI Vee Sweep boom in conjunction with a GT-185 skimmer. It can also serve as a simple deck working platform to carry material and equipment, supporting shoreline cleanup operations.

## **Description**

The Dover Light is a single-hull steel barge. It has four storage compartments for the oily water, allowing for natural decanting of water, with a total storage capacity of 1,600m<sup>3</sup>. Two compartments are equipped with heating coils. It is a dedicated response vessel fitted with one diesel generator, one crane, one winch, one anchoring system, two cargo pumps and one cargo heating system.

## **Operating data**

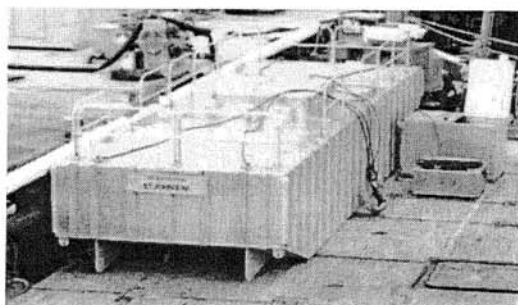
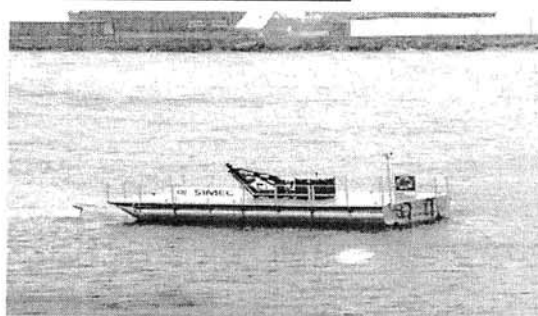
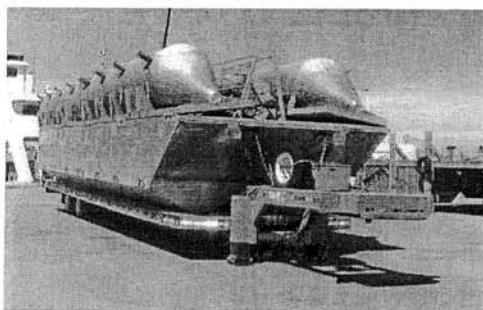
Storage capacity: 1,600 m<sup>3</sup> (10,000 bbls)  
Towing speed: up to 12 knots

## **Technical data**

Length: 38.8 m (128 ft)  
Beam: 15.1 m (50 ft)  
Draught: 3.6 m (12 ft)

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# 50 TON STORAGE BARGE



## Inventory

	Great Lakes	Quebec	Atlantic	Total
50 tons (pontoons)	-	12	-	12
50 tons	-	-	9	9
Total	-	12	9	21

## Application

Used to store recovered liquid and solid materials during on water recovery or shoreline cleanup operations. They can be used as platform to support shoreline clean up operations. Some units, mounted with a power pack and hiab crane, are equipped with a skimmer unit (LORI or Libra). All units are road transportable.

## Description

Built in aluminium, the barges have eight compartments, for a total storage capacity of 50 m<sup>3</sup>. Units in Quebec region are equipped with pontoons, giving a working area of 6 m x 12 m (20 ft x 40 ft).

## Operating data

Towing speed: up to 8 knots  
 Liquid storage capacity: 50 m<sup>3</sup> ( 310 bbls )  
 Road transportable

## Ancillaries

For some units:  
 Power pack  
 Skimmer

## Technical data

	With pontoons	No pontoons
Length:	12.2 m ( 40 ft )	10.9 m ( 35 ft 9 in )
Width:	6.1 m ( 20 ft )	3.5 m ( 11 ft 6 in )
Draught:	0.9 m ( 3 ft 10 in )	2 m ( 6 ft 7 in )

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# **BARGE ORLEANS**



## **Inventory**

	Great Lakes	Quebec	Atlantic	Total
Total	-	1	-	1

## **Application**

Used as a primary and/or secondary storage unit during oil recovery operation. It can also be used as a working platform for recovery operations using a NOFI Vee Sweep system, in conjunction with a GT-185 skimmer. It can also serve as a simple deck working platform to carry material and equipment, supporting shoreline cleanup operations.

## **Description**

The Orleans is a single-hull steel barge. It has eight storage compartments for the oily water, allowing for natural decanting of water, with a total storage capacity of 2,100m<sup>3</sup>. It also has fore and after ward trim compartments. It is a dedicated response vessel fitted with two diesel generators, one crane and a deck winch (for NOFI 600 cross-bridle). The barge is configured for sweep and recovery operation using a NOFI Vee Sweep and GT-185 skimmer.

## **Operating data**

Storage Capacity: 2,100 m<sup>3</sup> (13,200 bbls)  
Towing speed: up to 12 knots

## **Ancillaries**

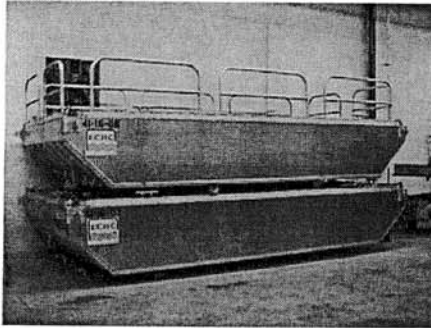
NOFI 600 Vee Sweep system  
GT-185 skimmer

## **Technical data**

Length: 65.5 m (215 ft)  
Breadth: 12.8 m (42 ft)  
Depth: 3.1 m (10 ft)

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# SHORELINE DECK BARGE



## Inventory

	Greats Lakes	Quebec	Atlantic	Total
20 x 60	-	1	-	1
10 x 25	-	2	-	2
10 x 20	-	-	4	4
Total	-	3	4	7

## Application

Used as a working platform during shoreline and dock face clean-up operation. Can be used to store equipment and material on deck.

## Description

Built in steel or heavy grade aluminium to allow usage at close proximity of shoreline and in tidal zone areas.

## Operating data

Towing speed: up to 8 knots

## Technical data

	<u>10 x 20</u>	<u>10 x 25</u>	<u>20 x 60</u>
Length:	6.1 m ( 20 ft )	7.6 m ( 25 ft )	18.2 m ( 60 ft )
Width:	3.1 m ( 10 ft )	3.1 m ( 10 ft )	3.1 m ( 10 ft )
Draught:	1m ( 3 ft )	1m ( 3 ft )	1m ( 3 ft )

Société d'Intervention Maritime, Est du Canada Ltée  
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# PATROL BOAT 49FT



## Inventory

	Great Lakes	Quebec	Atlantic	Total
49 ft patrol	-	2	-	2

## Application

Used to assist in boom deployment and towing operations, for the transportation of equipment and responders and as a support vessel for surveillance and safety activities. Can be used in unsheltered water.

## Description

This vessel is built of aluminium and is equipped with two 350 HP diesel engines. It can carry a crew of six. An open flat deck provides a working area of 28 sq metres (300 sq ft) at the rear of the vessel.

## Operating data

Speed: up to 17.5 knots  
Run Time: 12 hrs at 2,800 rpm

## Technical data

Class: Home-Trade voyage, class III  
Length: 15 m (49 ft)  
Draft: 0.9 m (3 ft)  
Beam: 5.5 m (17 ft)  
Gross tonnage: 17 tons  
Engines: 2 x 350 HP at 2800 rpm

## Ancillaries

Radar  
Electronic charts  
GPS  
Depth sounder  
Radios  
  
Safety equipment  
Survival suits  
Life rafts  
Misc. Equipment  
  
Fresh water tank  
Grey water tank  
Ballast tank

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# PATROL BOATS 21 – 24FT



## Inventory

	Great Lakes	Quebec	Atlantic	Total
24 ft cabin	-	2	-	2
24 ft open	-	2	-	2
21 ft open	-	2	-	2
Total	-	6	-	6

## Application

Used to assist in boom deployment and towing operations, for the transportation of equipment and responders and as a support vessel for surveillance and safety activities.

## Description

All vessels are built of aluminium and equipped with outboard gasoline motors, 115 HP or 135 HP.

## Operating data

Speed: up to 30 knots  
Run Time: 6 hrs

## Ancillaries

GPS  
Depth sounder  
Radios

## Technical data

	<u>21 ft open</u>	<u>24 ft open</u>	<u>24 ft cabin</u>
Length:	6.4 m (21 ft)	7 m (24 ft)	7 m (24 ft)
Beam:	2.5 m (8 ft)	2.5 m (8 ft)	2.5 m (8 ft)
Draft:	0.2 m (8 in)	0.3 m (1 ft)	0.3 m (1 ft)
Engine:	1 x 135 HP	2 x 115 HP	2 x 135 HP

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# RIGID HULL INFLATABLES



## Inventory

	Great Lakes	Quebec	Atlantic	Total
Hurricane 590	-	-	2	2
Zodiac Mark IV	-	-	2	2
Sillinger 425UM	-	6	-	6
Sillinger 525UM	-	4	2	6
Sillinger 570UM	3	1	-	4
Total	3	11	6	20

## Application

Inflatable boats provide versatility in response operations for both transportation and active duty in sheltered water operations.

## Description

Rigid hull inflatable boats equipped with outboard motor (15 to 70 HP); molded fibreglass, plastic or metal hulls (including floor) with a fabric air filled flotation collar that makes up the bow and sides of the boat. The rigid hull provides stability for operation of the boat in most sea conditions. The flotation collar supplies buoyancy (with reserve), stability and absorbs wave energy to soften the ride in rough conditions.

## Operating data

Speed: up to 30 knots

## Ancillaries

VHF radio  
Some equipped with radar

## Technical data

	<u>Hurricane</u>	<u>Zodiac Mark IV</u>	<u>Sillinger 425UM</u>	<u>Sillinger 525UM</u>	<u>Sillinger 570UM</u>
Length:	5.9 m (21 ft)	5.3 m (17ft 5 in)	4.3 m (14 ft)	5.3 m (18 ft)	5.7 m (19 ft)
Width:	1.7 m (8 ft)	2.1 m (7 ft)	1.8 m (6 ft)	2.2 m (7 ft)	2.4 m (7ft 10 in)
Draft:	40 cm (16 in)	40 cm (16 in)	30 cm (12 in)	35 cm (14 in)	40 cm (16 in)

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## SEATRUCKS 30 – 36FT



### Inventory

	Great Lakes	Quebec	Atlantic	Total
36 feet	-	-	11	11
34 feet	2	11	-	13
32 feet	-	1	-	1
30 feet	6	6	-	12
Total	8	18	11	37

### Application

Used mainly for deployment of boom in sheltered water or close to shoreline and for skimming operation. Also used for the transportation of personnel and equipment during shoreline clean-up operations. Having a shallow draft, they permit access to almost any shoreline. Units are road transportable, each unit having a dedicated trailer.

### Description

Built of aluminium, the vessels vary in size from 30' x 10' to 36' x 12'. They are equipped with two outboard motors (135 to 200HP)

### Operating data

Speed: up to 30 knots  
Run Time: 6 hrs  
Road transportable

### Ancillaries

Radar  
GPS  
Depth sounder  
Some units carry booms or skimmer

### Technical data

	30 feet	32 feet	34 feet	36 feet
Length:	9.1 m (30 ft)	9.8 m (32 ft)	9.1 m (30 ft)	9.1 m (30 ft)
Beam:	3.1 m (10 ft)	3.7 m (12 ft)	3.7 m (12 ft)	3.7 m (12 ft)
Draught:	30 cm (12 in)	30 cm (12 in)	30 cm (12 in)	40 cm (16 in)

## SEATRUCKS 30 – 36FT



## **SMALL BOATS 12 –18FT**



### **Inventory**

	Great Lakes	Quebec	Atlantic	Total
Small boat 12' alum	-	9	-	9
Small boat 14' alum	-	4	4	8
Small boat 16' punt	1	-	-	1
Small boat 16' alum	1	-	2	3
Small boat 18' alum	1	-	-	1
<b>TOTAL</b>	<b>3</b>	<b>13</b>	<b>6</b>	<b>22</b>

### **Application**

These boats are primarily used for spill observation, transporting equipment, small material and personnel, for tending shoreline skinning and for shoreline treatment operations.

### **Description**

For stability purposes these boats are typically flat bottom with slanted square bow, unsinkable filled with polyfoam at bow and under the seat.

### **Operating data**

Speed: up to 10 knots  
Outboard motor: 9.9 to 40 HP

### **Ancillaries**

Rope, and anchor  
Paddle

### **Technical data**

Length: From 3.6 m to 5.5 m (12 to 18 ft)  
Beam: From 1.5 m to 2.2 m (5 to 7 ft)  
Draught: From 0.2 to 0.5 m (8 to 20 in)

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# **LIBRA BELT SKIMMER**



## **Inventory**

	Great Lakes	Quebec	Atlantic	Total
LIBRA	-	5	1	6

## **Application**

Suitable for the recovery of medium to heavy oils from shoreline and in sheltered marine environments. Can be deployed from shoreline, dock, seatruck or recovery barge.

## **Description**

An oleophilic skimmer, using a porous belt allowing water decanting. Three different types of belt can be used depending of the viscosity of the product to be recovered. Two small propellers, located underneath the front of the belt, pull oil toward the belt when the unit is not advancing on the water.

## **Operating data**

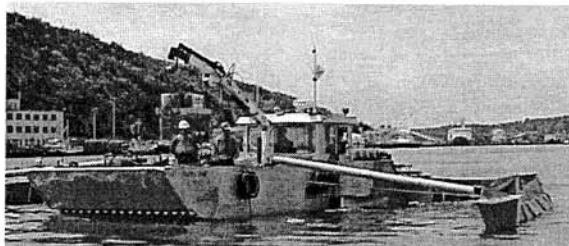
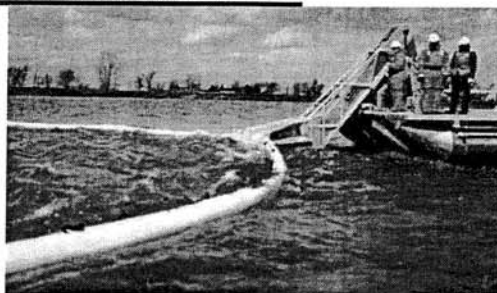
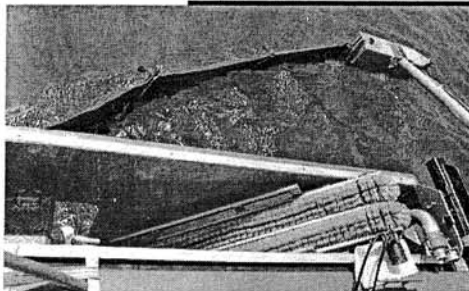
Nominal recovery rate:	28 tons/hr
De-rated recovery rate:	6 tons/hr

## **Technical data**

Length:	4.6 m (15 ft)
Width:	1.3 m (4 ft)
Height:	1.8 m (6 ft)
Weight:	1,600 kg (3,500 lbs)

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# LORI BRUSH SKIMMERS



## Inventory

	Great Lakes	Quebec	Atlantic	Total
LFS (6 brush)	-	1	-	1
LBC (3 brush)	-	2	-	2
LSC (4 brush)	-	-	1	1
LSC (2 brush)	2	-	1	3
<b>Total</b>	<b>2</b>	<b>3</b>	<b>2</b>	<b>7</b>

## Application

Suitable for the recovery of medium to high viscosity oil.

Suitable for shoreline, sheltered and open water usage.

Depending of model can be deployed from shoreline, dock, vessel and recovery barge.

Suitable to be used in cold water.

## Description

An oleophilic skimmer, equipped with brushes mounted on a rotating chain. Oil is scrapped off as the bristles pass through a comb-type cleaner located at the top.

Units have two to six brushes.

## Operating data

Nominal recovery rate: from 75 to 200 tons/hr  
De-rated recovery rate: from 15 to 40 tons/hr

## Ancillaries

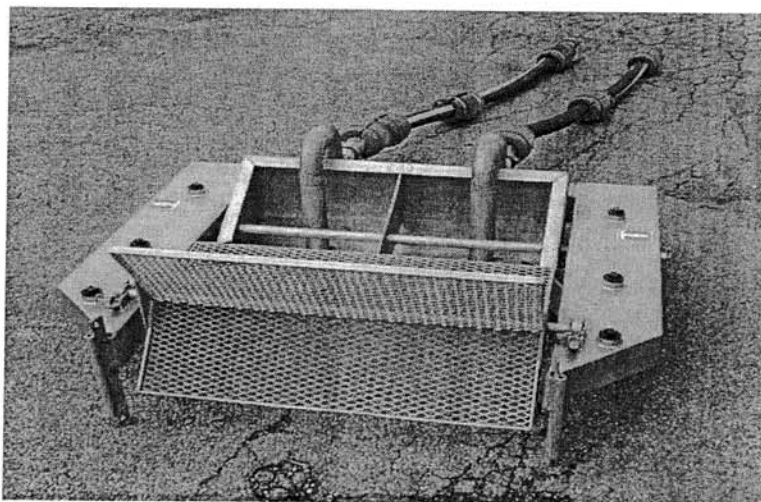
Power pack  
Pump  
Hoses

## Technical data

	<u>LFS</u>	<u>LBC</u>	<u>LSC - 4</u>	<u>LSC - 2</u>
Length:	5.2 m (17 ft 1 in)	4.9 m (16 ft 1 in)	3.1 m (10 ft 2 in)	3.1m (10 ft 2 in)
Width:	3.6 m (11 ft 10 in)	2.6 m (8 ft 6 in)	1.3 m (4 ft 3 in)	0.75m (2 ft 4 in)
Height:	1.3 m (4 ft 3 in)	2.8 m (9 ft 2 in)	2.2 m (7 ft 3 in)	3.5m (11 ft 6 in)

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# **PEDCO SKIMMER**



## **Inventory**

PEDCO	Great Lakes	Quebec	Atlantic	Total
	1	8	5	14

## **Application**

Suitable for the recovery of light to heavy oil.  
Suitable for shoreline and shallow water.

## **Description**

The PEDCO is a weir skimmer. The depth of the weir is adjusted by controlling the pumping rate of the pump. The recovery rate is dependant of the pumping capacity of the pump connected to it.

## **Operating data**

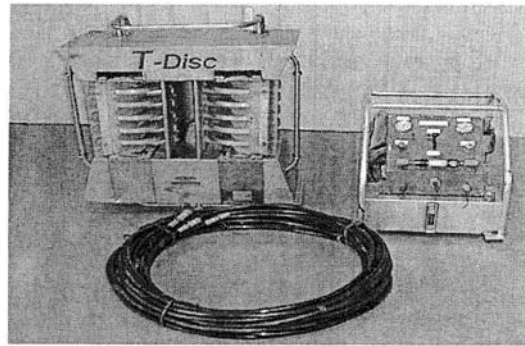
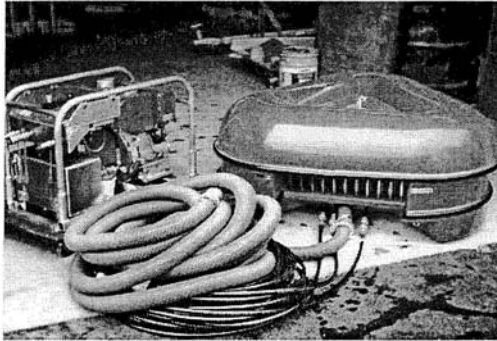
Nominal recovery rate: 75 tons/hr  
De-rated recovery rate: 15 tons/hr

## **Technical data**

Length:	1.7 m (5 ft 6 in)
Width:	2.0 m (6 ft 5 in)
Height:	0.8 m (2 ft 7 in)
Weight:	55 kg (122 lbs)

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# DISC SKIMMERS



## Inventory

	Great Lakes	Quebec	Atlantic	Total
MI - 30	-	2	5	7
T - 12	2	5	-	7
T - 18	1	3	3	7
<b>Total</b>	<b>3</b>	<b>10</b>	<b>8</b>	<b>21</b>

## Application

Suitable for the recovery of light to medium viscosity oil.  
 Suitable for shoreline and sheltered use.  
 Can be deployed from shoreline, dock or small boat.

## Description

An oleophilic disk skimmer, either equipped with a diaphragm pump, installed in the middle section (MI-30, T-18) or using an external pumping mechanism (T-12). Hydraulically driven by an external power pack. The RPM of the disk is adjusted, according to the viscosity of oil, in order to minimise water pick up.

## Operating data

	T-12	T-18	MI-30
Nominal recovery rate: (tons/hr)	12	18	23
De-rated recovery rate: (tons/hr)	2	4	5

## Ancillaries

Hydraulic power pack – diesel  
 Hydraulic hoses  
 Discharge hoses

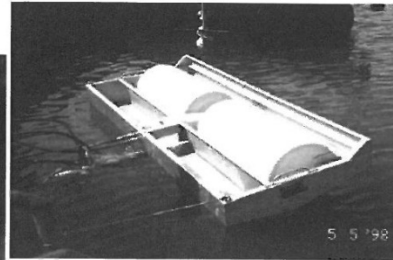
## Technical data

	<u>T-12</u>	<u>T-18</u>	<u>MI-30</u>
Length:	1.2 m (3 ft 11 in)	1.3 m (4 ft x 3 in)	1.2 m (3 ft x 11)
Width:	1.0 m (3 ft x 4 in)	1.2 m (3 ft x 11 in)	1.2 m (3 ft x 11)
Height:	0.5 m (1 ft x 7 in)	0.6 m (1 ft x 11 in)	0.6 m (1 ft x 11)
Weight:	68 kg (150 lbs)	150 kg (330 lbs)	71 kg (155 lbs)

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## **ELASTEC SKIMMER**



<b>Inventory</b>	<b>Great Lakes</b>	<b>Quebec</b>	<b>Atlantic</b>	<b>Total</b>
Elastec TDS-136	-	3	3	6
Elastec TDS-118G	1	2	-	3

### **Application**

Suitable for the recovery of light to high viscosity oil, but most useful in heavy oil recovery.  
 Suitable for shoreline and sheltered water usage.  
 Can be deployed from shoreline, vessel or recovery barge.

### **Description**

An oleophilic drum skimmer, built of aluminium frame and moulded polyethylene drums. The oil is picked off the water by the rotating drum and scraped off into a sump. The 188G features a grooved drum providing improved recovery rate. An integrated or external pump moves the recovered oil to an external storage unit.

### **Operating Data**

	<b>118</b>	<b>136</b>
Nominal recovery rate:	8tons/hr	15 tons/hr
De-rated recovery rate:	38tons/day	72tons/day

### **Ancillaries**

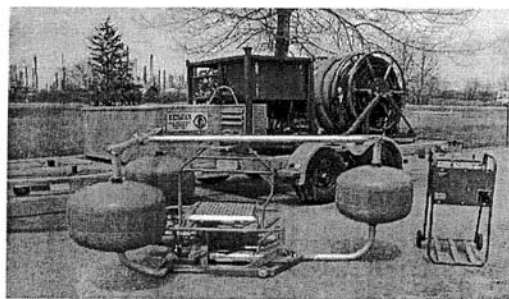
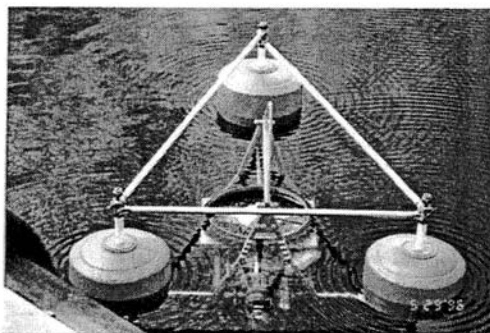
Power pack  
 118- External pump  
 136 – Onboard submersible pump (2 in)

### **Technical Data**

	<b>118</b>	<b>136</b>
Length:	0.9 m	0.9 m (3 ft 0 in)
Width:	1.2 m	2.3 m (7 ft 8 in)
Height:	0.4 m	0.4 m (1 ft 3 in)
Weight:	27 kg	68 kg (150 lbs)

ECRC~SIMEC  
 Suite 1201, 275 Slater Street, Ottawa K1P 5H9  
 Phone (613)-230-7369 Fax (613)-230-7344  
 Website: [www.ecrc.ca](http://www.ecrc.ca)

## GT-260 / GT-185 SKIMMERS



### Inventory

	Great Lakes	Quebec	Atlantic	Total
GT-185	2	4	6	12
GT-260	-	-	2	2
Total	2	4	8	14

### Application

Suitable for the recovery of light to high viscosity oil.

Suitable for shoreline, sheltered and open water usage.

Can be deployed from shoreline, dock, and vessel of opportunity or recovery barge. Used in conjunction with the NOFI Sweep system from a large recovery barge.

### Description

A weir skimmer, equipped with an Archimedean screw pump, installed in the middle section. Hydraulically driven by an external power pack. The height of the weir is adjustable as well the pumping rate. This maximises the recovery of product with a minimum quantity of water.

### Operating data

	GT-185	GT-260
Nominal recovery rate (tons/hre):	45	90
De-rated recovery rate (tons/hre):	9	18

### Ancillaries

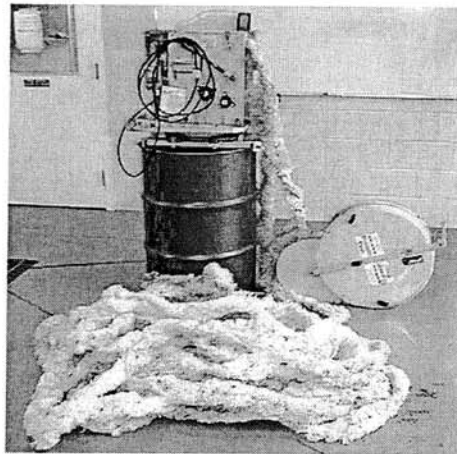
Hydraulic power pack – diesel  
Remote control  
Hydraulic hoses  
Discharge hoses, with floaters

### Technical data

	Skimmer head		Power pack	
	GT-185	GT-260	GT-185	GT-260
Length:	2.3 m (7 ft 7 in)	3.5 m (11 ft 6 in)	1.3 m (4 ft 3 in)	2.0 m (6 ft 7 in)
Width:	1.9 m (6 ft 3 in)	1.9 m (6 ft 3 in)	1.0 m (3 ft 3 in)	1.3 m (4 ft 3 in)
Height:	1.0 m (3 ft 3 in)	2.2 m (7 ft 3 in)	1.1 m (3 ft 7 in)	2.0 m (6 ft 7 in)
Weight:	182 kg (400 lbs)	220 kg (485 lbs)	640 kg (1,410 lbs)	865 kg (1,910 lbs)

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# **OIL MOP SKIMMERS**



## **Inventory**

	<b>Great Lakes</b>	<b>Quebec</b>	<b>Atlantic</b>	<b>Total</b>
<b>Small Rope Mop</b>	<b>4</b>	<b>11</b>	<b>8</b>	<b>23</b>

## **Application**

Suitable for the recovery of medium viscosity oils. Can also be used with light and heavy oils with acceptable results, depending of conditions.

Suitable for shoreline and shallow water.

Can also be used in the presence of ice and debris.

## **Description**

This oleophilic skimmer is composed of an endless rope mop, a pulley and an electric roller wringer. The rope mop is pulled through the oil slick and returned through the roller where the oil is extracted and collected in a 45gal drum.

## **Operating data**

Nominal recovery rate: 46 tons/hr

De-rated recovery rate: 1 ton/hr

## **Technical data**

Skimmer:

Length:	0.6 m (1 ft 10 in)
Width:	0.4 m (1 ft 3 in)
Height:	0.6 m (1 ft 11 in)
Weight:	68 kg (150 lbs)

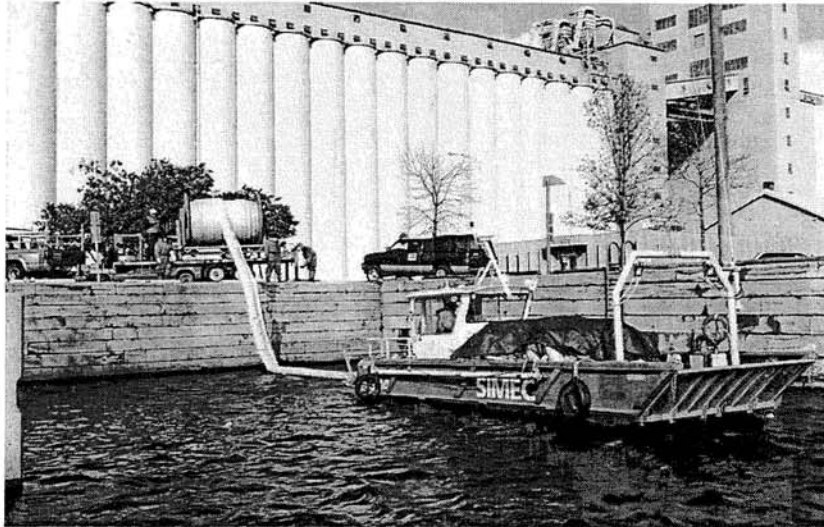
Rope mop:

Diameter:	10 cm (4 in)
Length:	15 m (50 ft) per section

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# KEPNER BOOM



## Inventory

	Great Lakes	Quebec	Atlantic	Total
Open Harbour	1 (450 m)	2 (900 m)	1 (450 m)	4 (1,800 m)

## Application

Oil containment boom suitable for shoreline, sheltered and open water usage.

Can be deployed from a dock, from shore or from a vessel.

Mounted on a deployment reel, the boom self-inflates as it comes off the reel, allowing quick deployment.

## Description

The Kepner boom is a self-inflating, self-compacting reel able boom constructed of heavy-duty polyurethane-coated polyester fabric. Each reel contains three sections of 150 meters each (500 ft), for a total of 450 meters (1 500 ft) per reel.

## Operating data

Maximum current: 1.5 knots

## Ancillaries

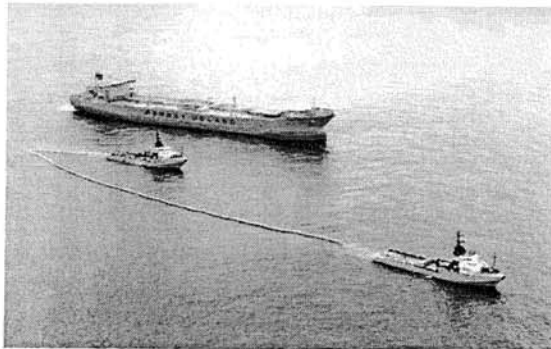
Boom reel  
Power pack (diesel)  
Trailer

## Technical data

Boom Section: 150 m (500 ft)  
Boom overall height: 0.66 m (26 in)  
Boom freeboard: 0.25 m (10 in)  
Boom draught: 0.41 m (16 in)  
Total weight: 4,000 kg (8,800 lbs)

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# NOFI SWEEP SYSTEMS



## Inventory

	Great Lakes	Quebec	Atlantic	Total
NOFI-1000	-	-	1	1
NOFI-600	-	2	2	4
Total	-	2	3	5

## Application

The NOFI Sweep System is a wide-swath oil containment system suitable for use in unsheltered waters. The sweep system is deployed from a vessel or large recovery barge, used as the platform for the operation of the skimmer and for storage of recovered liquid. A second vessel is required to pull the lead arm of the sweep.

## Description

The system is comprised of two boom sections: 1) the v-shaped boom section that provides an oil collection point; and, 2) the guide boom section that deflects oil into the v-section. The NOFI system utilizes a cross bridle line and a trawl net in the v-section to control the shape of the sweep. The small area created by the v-section, results in a thicker layer of oil accumulating at the apex. The NOFI 600 is single container system that can be deployed from offshore support vessels, barges or tugs. The NOFI 1000 is designed as a two-container system that must be deployed from offshore support vessels that are large enough to accommodate 20' ISO containers.

## Operating data

	<u>NOFI-600</u>	<u>NOFI-1000</u>
Advancing rate:	1.5 knots max.	1.5 knots max.
Swath width	100 m	200 m

## Ancillaries

Diesel hydraulic power unit for NOFI-600  
Gas powered boom inflators

## Technical data

	<u>NOFI-600</u>	<u>NOFI-1000</u>
Boom overall height:	1.2 m (4 ft 0 in)	2.4 m (7 ft 9 in)
Boom draught:	0.6 m (2 ft 0 in)	1.0 m (3 ft 3 in)
Boom freeboard:	0.6 m (2 ft 0 in)	1.4 m (4 ft 6 in)
Length of guide boom:	100 m (330 ft)	270 m (900 ft)

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# **SOLID FLOTATION BOOM**



## **Inventory (meters)**

	<b>Great Lakes</b>	<b>Quebec</b>	<b>Atlantic</b>	<b>Total</b>
GP 20 in.	8,670	730	5,190	14,590
GP 24 in.	-	20,750	7,300	28,050
GP 36 in.	-	1,960	3,750	5,710
<b>Total</b>	<b>8,670</b>	<b>23,440</b>	<b>16,240</b>	<b>48,350</b>

## **Application**

Oil containment boom suitable for shoreline and sheltered water. It is stored in trailers, containers and on deck of seatrucks and pontoons.

## **Description**

It is a general purpose boom with a solid flotation core and made of polyurethane-coated polyester fabric.

## **Operating data**

Maximum current: 1.5 knots

## **Ancillaries**

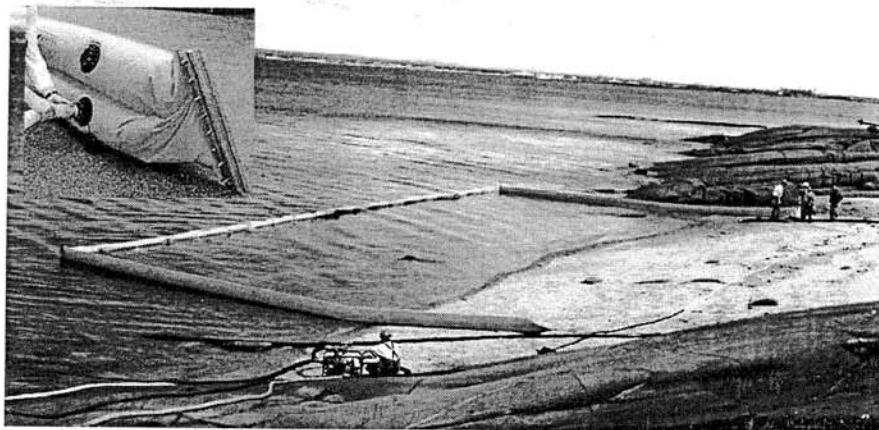
Ropes  
Anchors  
Buoys

## **Technical data**

	<u>20 in</u>	<u>24 in</u>	<u>36 in</u>
Boom section:	15 m (50 ft)	15 m (50 ft)	15 m (50 ft)
Boom overall height:	51 cm (20 in)	61 cm (24 in)	91 cm (36 in)
Boom freeboard:	15 cm (6 in)	20 cm (8 in)	30 cm (12 in)
Boom draught:	36 cm (14 in)	41 cm (16 in)	61 cm (24 in)

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# **SHORE SEAL BOOM**



## **Inventory (meters)**

	<b>Great Lakes</b>	<b>Quebec</b>	<b>Atlantic</b>	<b>Total</b>
<b>Shore Seal</b>	180	1,270	180	1,630

## **Application**

Mainly used in area where there is tidal effect, it provides seal to the bottom when the tides goes out. It joins to conventional booms in deeper water. Useful when doing shoreline cleaning, using water flooding method.

## **Description**

The boom uses two water-filled lower chambers for ballast and stability. The top chamber is air inflated for buoyancy. It is made of a rugged urethane coated fabric for maximum abrasion and puncture resistance.

## **Technical data**

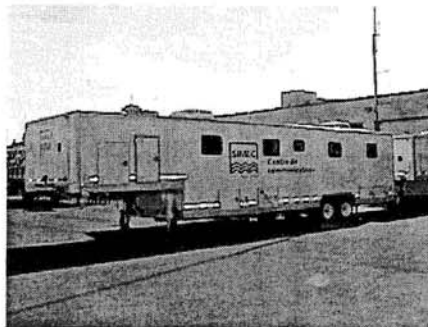
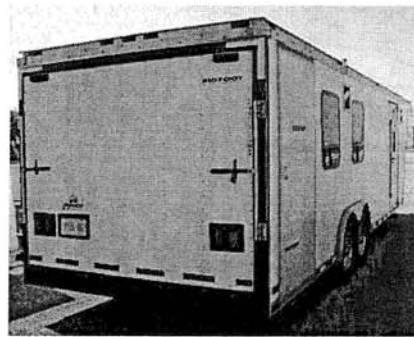
Boom section:	15 m (50 ft)
Air chamber:	35 cm (14 in)
Water chambers:	25 cm (9 in)

## **Ancillaries**

Ropes  
Anchors  
Buoys

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# FIELD OPERATIONS CENTRE



## Inventory

	Great Lakes	Quebec	Atlantic	Total
Trailer	1	2	2	5
Motorised unit	-	1	-	1
Total	1	3	2	6

## Application

Used as a temporary Field Operations Centre/Communications Centre, equipped with communication equipment, including an 800 MHz repeater and mast antenna. Also utilised as a field division office deployed at/near the spill site.

## Description

Fifth wheel trailer or motor home modified to support Spill Management Team. Units are equipped with heating / air conditioning units.

## Operating data

Fifth wheel or motorised  
Can be used in cold or warm climate

## Technical data

Length: varying from 9 m to 12 m (30 to 40 ft)  
Width: 2.4 m (8 ft)

## Ancillaries

800 MHz radio system (dedicated frequencies)  
VHF / UHF  
Phone (Land, cell, satellite)  
FAX, Photocopier

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## MOBILE UNIT / BASE STATION



### Inventory

	Great Lakes	Quebec	Atlantic	Total
Total	2	5	4	11

### Application

This type of unit is used to enhance the coverage area given its transmitting power is stronger than a typical handheld unit. It is utilised as a mobile unit (in truck, boats or field operation centre) or as a base station in the management centre.

### Description

The Spectra mobile unit is a programmable radio operating in the UHF 800 MHz frequency range providing access to 48 pre-programmed channels, providing maximum flexibility for spill response communications requirements. This unit has a stronger output than handheld radios that increase the coverage area enhancing communications capability. Dedicated transportation cases, meeting air transportation specifications, are available for the transportation of the base stations.

### Operating data

Range: +/- 20km radius in conventional mode  
Output: 25 watts  
Can operate in simplex, duplex (conventional) and trunking.

### Ancillaries

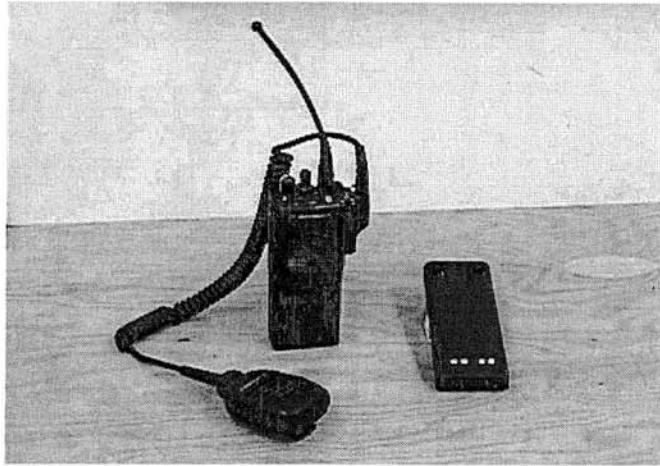
Remote speaker  
Microphone  
Antenna (3dB or 9 dB gain)

### Technical data

Frequency Range: 806-825 MHz  
851-870 MHz  
Four sets of frequency dedicated to ECRC for spill response operation

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# PORTABLE RADIO



## Inventory

	Great Lakes	Quebec	Atlantic	Total
Total	21	72	50	143

## Application

The portable radio is the main communication tool for ECRC both in the field and within operational management. The radio is intrinsically safe and can be used in all environments. Response Centres maintain an inventory of radios that could be cascaded to any region and operated without having to be reprogrammed.

## Description

The Motorola MTS 2000 portable radio operates in the UHF-800MHz frequency ranges, providing access to 48 pre-programmed channels, which allows greater flexibility for establishing a communication network when there is a lot of teams working in the field. It can be used in a simplex mode (radio to radio), through ECRC repeaters or through public carrier trunking systems. Dedicated transportation cases, meeting air transportation specifications, are available for the transportation of radios.

## Operating data

Range: +/- 10 km radius in conventional mode  
Output: 2 (intrinsic limit) watts  
Can operate in simplex, duplex (conventional) and trunking

## Technical data

Frequency Range: 806-825 MHz  
851-870 MHz  
Frequency dedicated to ECRC for spill response operation  
Intrinsically safe

## Ancillaries

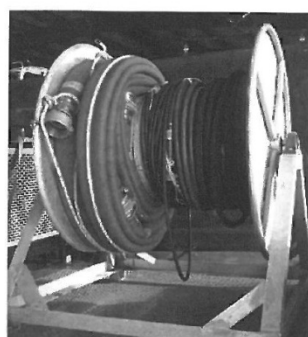
Microphone  
Optional headphone  
Carrying case  
Battery / Spare battery  
Belt / Belt clip

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## DESMI DOP - 160



### Inventory

	Great Lakes	Quebec	Atlantic	Total
Total	2	3	2	7

### Application

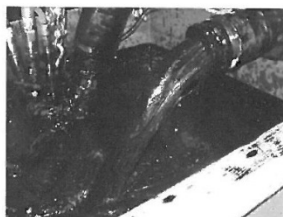
A submersible cargo offloading pump system, designed to pump high viscosity products (0 to > 1,000,000 cSt). The system is used for transferring product from temporary storage devices or can be deployed directly into areas where large volumes of oil may be collected for recovery.

### Description

The Desmi DOP-160 system is a modified design of the traditional archimedes screw pump. Unlike traditional archimedes screw pumps, the DOP-160 is self-feeding. Fluid is forced into the pump housing by the rotation of the screw. This self-feeding feature combined with the benefits of screw pump design enables the DOP-160 to operate as an effective offloading and transfer pump for products with higher viscosity ratings. The unit can be run with hot water injection on the inlet and/or outlet side of the pump. This lubricates the pump and/or product hose in order to handle the most viscous products.

### Operating Data

Max. Pressure: 10 bar / 150 PSI  
Max. Capacity: 30 m<sup>3</sup> / hr (132 gpm)



### Ancillaries

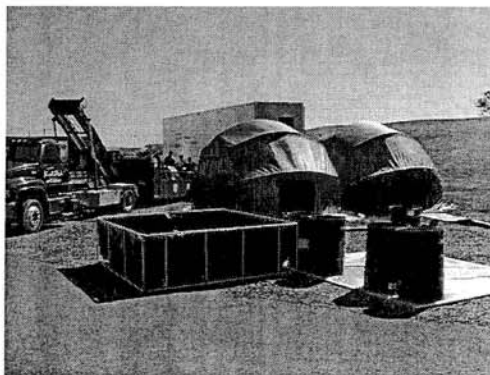
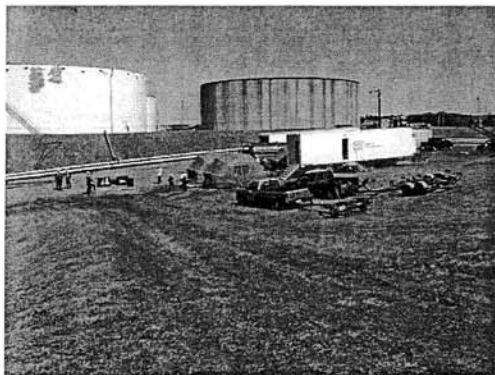
Hydraulic power unit, powered by a 35 kW diesel motor.  
Hose reel is complete with hoses for hydraulic fluid and water injection.

### Technical Data

	Power pack	Reel	Pump
Length:	1.3 m (4' 6")	1.4 m (4' 6")	.39 m (15")
Width:	1 m (3' 4")	1.4 m (4' 6")	.24 m (9")
Height:	1.1 m (3' 8")	1.5 m (5')	.52 m (20")
Weight:	Full 830 Kg (1826 lbs)		31 Kg (68lbs)



# DECONTAMINATION UNIT



## Inventory

	Great Lakes	Quebec	Atlantic	Total
45 ft trailer	-	-	1	1
Tents and mat'l	1	3	1	5

## Application

The decontamination unit is utilized for the cleaning of personnel and equipment during spill responses. It provides for the removal, storage and potential cleaning/reuse of personal protective equipment and tools. It is the point of entry/departure to and from the spill site by shoreline workers.

## Description

The decontamination unit consists of one 45 ft. van trailer, four tents (see Information Sheet Tent-Shelter), wash trays, sorbents, deck matting, storage drums and portatanks. It is set up near or adjacent to the spill site as a component of the field camp. Trailer is to be moved to other region, when needed

## Technical data

45 ft van trailer (fifth wheel), equipped with a propane fired water heater  
Tents of 27 m<sup>2</sup> (300 ft<sup>2</sup>)

## Ancillaries

Cleaning agents  
Personal protective equipment  
Water tanks  
Washroom  
Toilet facilities  
Water heater  
Waste stream separation system  
(piping and tanks)

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# HIGH PRESSURE WASHING UNIT



## Inventory

	Great Lakes	Quebec	Atlantic	Total
Landa	-	3	2	5

## Application

Portable high pressure washing unit, providing cold or warm water or steam. Can be used during shoreline cleanup operations to clean manmade structures.

Can be transported by road or on a seatruck to access remote shoreline areas

## Description

Mounted on a trailer, the unit is equipped with a diesel heater, a diesel pump, a 500 gal reservoir for the water and two high-pressure pistols.

## Operating data

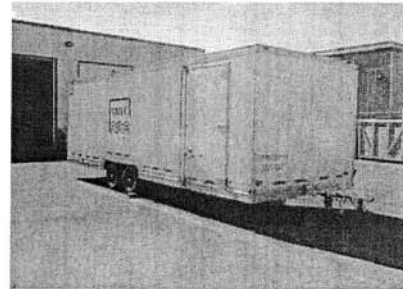
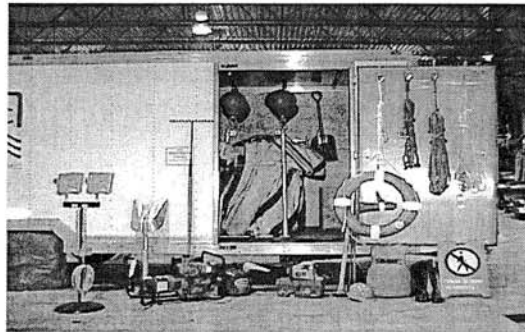
Maximum pressure: 165 bar (2,300 psi)

## Technical data

Length:	5 m (16 ft 8 in)
Width:	2.4 m (7 ft 9 in)
Height:	1.7 m (5 ft 7 in)

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# RESPONSE TRAILERS



## Inventory

	Great Lakes	Quebec	Atlantic	Total
48 ft trailer	-	7	3	10
45 ft trailer	-	-	7	7
35 ft trailer	1	1	-	2
24 ft trailer	1	6	-	7
10 ft trailer	5	1	2	8
Total	7	15	12	34

## Application

Quick deployment trailer, containing response equipment to start shoreline cleanup operations or to bring different response equipment on site. Can be used as a field store when on site.

## Description

The box trailers vary in size from 10 ft to 48 ft. One unit per response centre is configured as a shoreline cleanup unit, containing booms, skimmer, pumps, hoses, portable storage, sorbents, generators, lights, etc. Other units carry boom, sorbents or configured as a field store.

## Technical data

Varying in length from 10 ft (3m) to 48 ft (14.6m)

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## **BIRD HAZING DEVICES**



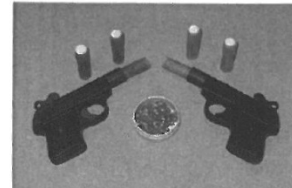
Breco Buoy



Propane Cannon



Phoenix Wailer



Starter Pistols

### **Inventory**

	<b>Great Lakes</b>	<b>Quebec</b>	<b>Atlantic</b>	<b>Total</b>
Breco Buoy	1	5	2	8
Propane Cannons	-	-	5	5
Phoenix Wailer	-	-	1	1
Starter Pistol	2	-	14	16
<b>Total</b>	<b>3</b>	<b>5</b>	<b>22</b>	<b>30</b>

### **Application**

Bird scaring devices are used to help move birds away from oiled areas to reduce the risk of contamination to the birds.

### **Description**

The bird scaring devices listed above all use sound as the deterrent mechanism. The sounds are generated by electronic speakers (Breco Buoy, Phoenix Wailer), controlled gas explosion (propane cannon), and 6mm pistol blanks and "whizzers" (Starter Pistols). The range and effectiveness varies with each device. The electronic devices use a random sequence of sounds to reduce the habituation of the birds to the sounds. Each of the devices is designed to be operated on land or on a boat. The Breco Buoy is also a free floating unit designed to drift with an oil slick.

### **Operating data**

	<u>Deterrent Radius</u>	<u>Run Time</u>
Breco buoy:	800 m	3 days
Propane cannon:	750 m	3-7 days
Phoenix wailer:	800 m	7 days
Starter pistol:	200 m	-

### **Technical data**

Breco: 130 dB (max), 2-3.5 min blast cycles, 10-12 sounds/cycle  
 Cannon: 24 hour on/off programmable, 4 blast cycle settings  
 Wailer: 119dB (max), 0.5-32 min sound cycles, 16-64 sounds/cycle

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# CLEAN HARBORS ENVIRONMENTAL SERVICES

## Sainte-Catherine PQ Equipment List

### Clean Harbors Sainte-Catherine PQ Equipment List

# Unité	Année	Modèle	Identification véhicule	# plaque	Description	Capacité
31062	1991	Kenworth T800	2XKDD29X0MM926591	LB59898	TRACTEUR POMPE VAC 1200CFM / HYD	
31067	1997	Kenworth T800	1XKDD99XXVJ948499	LC82401	TRACTEUR POMPE VAC 500 CFM	
31068	1997	Kenworth T800	1XKDD99X2VJ94500	LC82402	TRACTEUR POMPE VAC 500 CFM / HYD	
31069	2001	Petebilt 378	1XPFD69X81N565956	L214041	TRACTEUR ROLL-OFF HYD.	
31070	2002	Mack CX 613	1M1AE06Y22W012072	L241890	TRACTEUR POMPE VAC, 500 CFM / HYD.	
415371	2005	FREIGHT LINER	1FUJA6CKX5LU35611	L232139	TRACTEUR	
415372	2005	FREIGHT LINER	1FUJA6CK15LU35612	L270349	TRACTEUR	
415373	2005	FREIGHT LINER	1FUJA6CK35LU35613	L270350	TRACTEUR	
415374	2005	FREIGHT LINER	1FUJA6CK55LU35614	L270351	TRACTEUR	
415375	2005	FREIGHT LINER	1FUJA6CK75LU35615	L270377	TRACTEUR	
415376	2005	FREIGHT LINER	1FUJA6CK95LU35616	L270378	TRACTEUR	
415377	2005	FREIGHT LINER	1FUJA6CK05LU35617	L270379	TRACTEUR	
1316	2006	Kenworth	1XKDDBOX46J138257	L371761	TRACTEUR	
1317	2006	Kenworth	1XKDDBOX66J138258	L371762	TRACTEUR	
1336	2006	FREIGHT LINER	1FUJA6AV86LX00329	L346752	TRACTEUR	
1337	2006	FREIGHT LINER	1FUJA6AV46LX00330	L345753	TRACTEUR	
1292	2005	KENWORTH	1XKDDU0X95J104678	L201667	TRACTEUR	
32015	1991	Kenworth C550	2NJKX2TX8MM926611	LB33358	CAMION CITERNE 1200 CFM	12500L
4146	2004	Kenworth T800	1NKDLBOX94J063338	L308055	10 ROUE ROLL-OFF	25250KG
47001	1995	Deloupe pup 3 essies	2D9TP29C2S1005433	RM14852	REMORQUE ROLL-OFF	26000KG
47002	1995	Deloupe 4 essies	2D9TP46D6S1005430	RZ21362	REMORQUE ROLL-OFF	55500KG
7191	2005	Chagnon	2C9S81ACX5V057496	RZ39635	B TRAIN ROLL-OFF	47500KG
7191-2	2005	Chagnon	2C9S418B05V057497	RZ39636	B TRAIN ROLL-OFF	41500KG
7192	2005	Chagnon	2C9S418B45V057498	RZ74828	B TRAIN ROLL-OFF	47500KG
7192-2	2005	Chagnon	2C9S418B45V057499	RZ74829	B TRAIN ROLL-OFF	41500KG
40090	1978	Westank Willock	PV7802	RB25228	CITERNE PORTEUR	36000L
40091	1979	Westank Willock	PV7902T	RW19843	CITERNE PORTEUR	31000L
40092	1980	Westank Willock	PV8002T	RB99201	CITERNE VACUUM	22000L
40093	1980	Westank Willock	PV8004T	RB99202	CITERNE VACUUM 800 CFM	22000L
40097	1985	CUSCO	2C9T0462XFC005537	R858287	CITERNE	22000L
40098	1986	PRESVAC	2P9S25283G1005023	RA86448	CITERNE VACUUM 800 CFM	22000L
40099	1986	PRESVAC	2P9S25283G1005024	RB252277	CITERNE VACUUM	22000L
40101	1989	PRESVAC	2P9S25385K1005015	RB99827	CITERNE VACUUM 1200 CFM	29000L
40103	1988	PRESVAC	2D9KB28B5T1004183	RK97686	CITERNE VACUUM 800 CFM	13500L
40108	1995	DELOUPE CUSCO	2D9LP39B8S1005465	RJ79238	CITERNE VACUUM 1200 CFM	15000L
16042	1986	PETRO STEEL	1P9TBB204G1021055	RM147351	CITERNE VACUUM	27400L
2133	2006	Tremcar	2TSL49406B001772	RZ39995	CITERNE POMPE A GEAR	34000L
2134	2006	Tremcar	2TSL49406B001773	RZ29996	CITERNE POMPE A GEAR	34000L
6250	1999	MANAC	1M5921460470C4735		REMORQUE	
6251	2000	MANAC	2M5921469Y7064734	RE95697	REMORQUE	
6252	2000	MANAC	2M5921460Y7064735	RE95696	REMORQUE	
6253	2000	MANAC	2M5921464Y7064737	RE95720	REMORQUE	
6254	1999	MANAC	2M5921466Y7064740	RE95719	REMORQUE	
42205	1996	MANAC	2M5921377V1043339	RW61545	REMORQUE	
42206	1997	MANAC	2M5921375V1043338	RR83698	REMORQUE	
36100	1994	KENWORTH	2NKNLA9XXRM932580	LC32644	BOX VAN	
33201	1994	KENWORTH	1FVX3MDB1YLB64920	L411625	BOX VAN	
38007	2000	FORD F150	2FTRX17W6YCA90083	FX86559	CAMION DE SERVICE	

CLEAN HARBORS ENVIRONMENTAL SERVICES  
Sainte-Catherine PQ Contact List

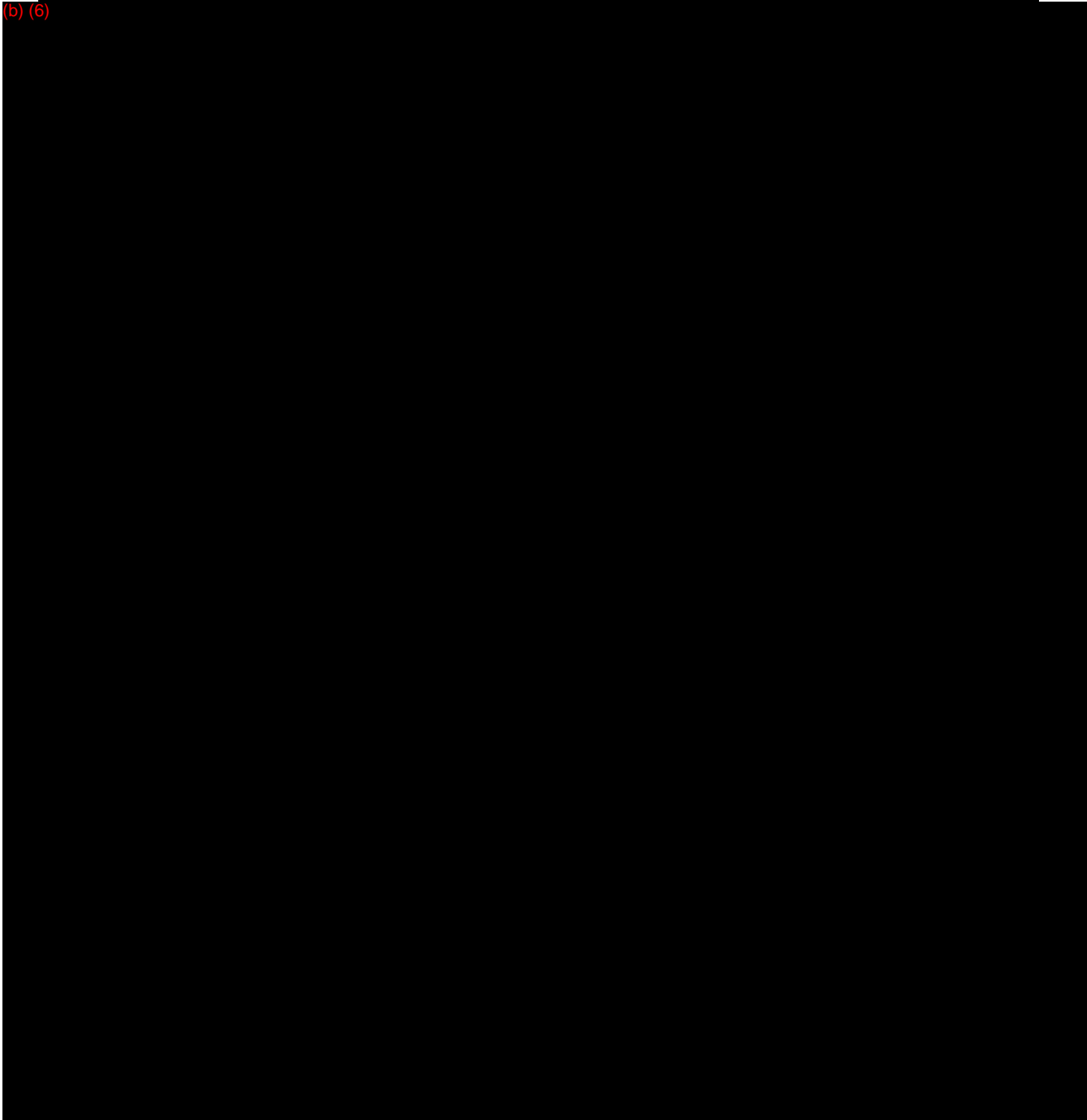


Sainte-Catherine PQ

TÉL.: 450-632-6640 / 1-800-880-1496 FAX: 450-632-1055

No.Emp.	NOM	POSTE	CELL	No.Emp.	NOM	CELL
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(b) (6)



# CANADA – OIL SPILL RESPONSE CONTRACTORS

## Contractor Response Resources Highwater Station

### CONTRACTORS AND EQUIPMENT

	Soudure Lessard		Excavation Saint- Pierre et Tremblay, Cowansville	Fred Korman inc., Mansonville		Location d'outily Knowlton	Allard et Allard inc., Lac Brome, Quebec	Oxygène de Granby Welding Suppliers inc.	Location Gauthier enr.
Telephone	514 640- 9446 (24 h)		266-2100 359-7894 263-4555	292-5777 292-3335 878-1453		450-242- 1644	800- 816-2646 539-2646	378-9001- 2-3	450-292- 5585
Air Compr.	D								X
Back Hoe	D			D			D		
Dozer			D	D			D		
Crane	D			D					
Front End Loader			D				D		
Overhead Loader	D						D		
Shovel	X		D						
Tank Trailer									
Tractor Crawler									
Trucks			X				D		
Spark Arrestors			NON				NON		
Grader									
Vacuum Truck									
Float	D						D		
Welders & Pipe Fitters	X								

D – Denotes Diesel Power

X – Denotes Other type of Power

(b) (7)(F)

## Contractor Response Resources Saint-Césaire Station

### CONTRACTORS AND EQUIPMENT

	Excavation C.M.R., Farnham	Excavation St- Pierre et Tremblay	Soudure Lessard	Ostiguy et Robert	Excavation Choinière, Granby	Simplex Location d'outils
Telephone	450-293-5510 450-293-2293	450-293-6598	514 640-9446 (24 h)	450-469-3156 450-469-4472 (24 h) 800-363-8973	450-361-1769	450-293- 3116
Air Compr.	D		D			X
Back Hoe	D	D	D		D	
Dozer	D	D		D	D	
Crane			D			
Front End Loader	D	D				
Overhead Loader	D					
Shovel	D	D	D		D	
Tank Trailer	D	D				
Tractor Crawler						
Trucks		D				
Spark Arrestors	N/A	N/A		N/A		
Grader		D		D		
Vacuum Truck						
Float	D	D	D	D		
Welders & Pipe Fitters			X			

D – Denotes Diesel Power

X – Denotes Other type of Power

N/A – Not Available

(b) (7)(F)



## Contractor Response Resources Montreal-East Terminal

### CONTRACTORS AND EQUIPMENT

	Germain Simard Ltee	Grue Fortier	Dickie Moore	Veolia	RSR Environement	McAllister Towing Ltd.	Soudure Lessard
Telephone	514-253-5211 (24 h)	514-259-1535 (24 h)	514-739-4791 514-333-4212 (24 h)	514-332-2000 (24 h)	450 922-2200 (24 h)	514-849-5511 514-849-2221 (24 h)	514 640-9446 (24 h)
Air Compr.	D		D X			D	D
Back Hoe	D						D
Dozer	D						
Crane		D X			D		D
Front End Loader	D						
Overhead Loader							
Shovel	D						
Tank Trailer				D			
Tractor Crawler	D						
Trucks	D			D			
Spark Arrestors	N/A	N/A	N/A	yes			
pollution				X	X	X	
Welders & Pipe Fitters							X
D – Denotes Diesel Power X – Denotes Other Power N/A – Not available							

(b) (7)(F)

## Contractor Response Resources Montreal-East Terminal

### CONTRACTORS AND EQUIPMENT

	Simplex	Dusseault Helio Services	J.L. Sorel et Frères	McAllister Towing Ltd.	Montreal Boatman	Veolia	RSR Environnement	ECRC (SIMEC)
Telephone	514-331-7777	450-464-5290	514-524-9418	514-849-2221  514-849-5511 (24 h)	514-640-4970  (24 h)	514-645-1045	450-922-2200	613-930-9690  (24 h)
Vacuum Truck						D	D	D
Pump	D X			D X		D X		
Helicopter Service		X						
Driving Service			X	X				
Tugs				D				D
Service Boats				X	X	X	X	X
Outboards				X		X		X
Spark Arrestors	N/A	N/A	N/A	N/A	N/A	N/A		N/A
Pollution				X		X		X

D – Denotes Diesel Power

X – Denotes Other Power

N/A – Not Available

## Contractor Response Resources Montreal-East Terminal

### CONTRACTORS AND EQUIPMENT

	Dickie Moore Rentals	Simplex location outils	McAllister Towing Ltd	Cartier Chemical Ltd.	Environement Rive Nord	RSR Environement
Telephone	514-333-1212 (24 h)	514-331-7777	514-849-2221 514-849-5511 (24 h)	514-637-4631	450-430-8666 514-975-4478	450-922-9200
Steam Generator	X	X	X			X
Elect. Generator	D X	X	D			D X
Portable Lights	X	X	X			X
Blower Fan	X	X	X			X
Chain Saw		X	X			X
Absorbent Material				X		X
Oil Dispersants	N/A	N/A	N/A	N/A		N/A
Spark Arrestors						

D – Denotes Diesel Power

X – Denotes Other Power

N/A – Not available

## **MPL LIST OF AGREEMENTS**

- Simdev Construction
- Sécurité et Protection Sec-Pro Inc.
- Santinel Inc.
- National
- Fasken Martineau
- S.I.M.E.C.
- UDA Inc
- R.S.R. Environment
- Cargair Limitée
- Tetrattech Inc.
- Amnor Inc
- St-Pierre Excavation Inc

## **APPENDIX D**

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### **EVACUATION PROCEDURES**

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# **GENERAL EVACUATION PROCEDURES**

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## **All Locations**

### **Decision to Evacuate**

Decisions about whether or not to evacuate as well as evacuation distances are incident-specific and must be made at the time of an actual incident. The first evacuation consideration involves a comprehensive effort to identify and consider the nature of any circumstances surrounding the incident. For an oil spill incident, the factors that affect evacuation include the volume of the spill, the properties of the product spilled, rate of release, potential duration of release, dispersion pattern and the threat of injury or death posed by the spills.

### **Evacuation of the Facility**

The need for evacuation of the facility would be determined by the Incident Commander and communicated to all employees, contractors, and other personnel in the facility, specifying the appropriate evacuation route and gathering location. Once the decision to evacuate is made, all personnel are required to exit the facility via the specified evacuation route, and check-in at the designated gathering location. Roll call will then be taken to ensure full facility evacuation. Areas immediately outside the gates would serve as regrouping areas from these routes. Ultimately, the selection of evacuation routes and shelters to be used is made by the individual in charge of the evacuation.

### **Emergency Response Personnel**

Emergency Response Personnel will arrive and enter at the main gate, unless conditions preclude, in which case they will enter via any of the accessible gates located around the facility perimeter. Injured personnel will be taken to the nearest Hospital or Medical Facility as listed in the Local Emergency Services section of the plan.

### **Re-entry Procedures**

When safe to do so, the Incident Commander, in cooperation with the representatives of the municipal fire department and local law enforcement, will give employees clearance to return to the site of the incident.

### **Neighborhood Evacuation**

If the Incident Commander believes that part of the surrounding population should be evacuated, they will immediately call the local law enforcement for assistance (ex.: major leaks, fire, risk of explosion, etc.). Management shall cooperate with the local law enforcement in order to assess the extent of the evacuation required. They will also communicate the information relative to the emergency to Municipal Authorities.

### **Conducting an Evacuation**

Should it be decided that an area is to be evacuated, the evacuation should be conducted in a well-coordinated, thorough, and safe manner. Evacuation involves a number of steps, which include assigning tasks to evacuation assistance personnel, informing potential evacuees, providing transportation as necessary, providing emergency medical care as necessary, providing security for evacuated areas and sheltering evacuees as necessary.

## **GENERAL EVACUATION PROCEDURES (Cont'd)**

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### **All Locations**

#### **Neighborhood Evacuation (cont'd)**

##### **Populations in a Hazardous Area**

When considering people who are actually located within a hazardous area, the responsible authority should address whether to order people to remain indoors, rescue individuals from the area, or order a general evacuation. The “remain indoors” option should be considered when the hazards are too great to risk exposure of evacuees. It may be necessary to rescue people from the hazardous area supplying protective equipment for evacuees to ensure their safety. The third option is to order a general evacuation. In this case, people should evacuate by means of private transportation or transportation provided by local or state government, private company, or volunteer group.

##### **Population in a Threatened Area**

For an area that is only threatened by a release, the responsible authority should determine whether potential evacuees can be evacuated before hazards reach the area. To safely evacuate the area, a significant amount of lead time may be required. The potential hazards and their movement should be thoroughly considered to determine if a population is at high risk of exposure and requires evacuation.

##### **Required Resources**

To accomplish a safe and effective evacuation, appropriate and sufficient resources, including personnel, vehicles, and equipment, should be provided, which is typically done by the local law enforcement, municipal fire department or local emergency management agency.

The type of equipment that will be necessary during an evacuation may include:

- Protective gear for evacuation assistance personnel.
- Protective gear for evacuees, who may have to be taken through areas where exposure to a hazard is possible.
- Communication equipment (eg. portable and mobile radios, mobile public address systems, bull horns).
- Evacuate tags (a tag or marker attached to a door to indicate that the occupants have been notified) for buildings that have been evacuated.

##### **Re-entry Procedures**

When safe to do so, the municipal fire department and local law enforcement, in conjunction with the Incident Commander, will give residents clearance to return to the site of the incident/accident.

##### **Hazards Imposed by Spilled Material**

Refer to Section 3 Figure 3.4 and 3.5 and PMPL Hazardous Material MSDS Inventory for specific hazards imposed by spilled material.

# **COMMAND POSTS**

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Response team activities will be conducted at designated operational centers. These centers include the Emergency Operations Center (EOC), the Field Command Posts, and in some cases, an offsite Command Center for Public Relations activities.

## **Emergency Operations Center**

The EOC will act as the default primary command post during an incident (See also Section 3.1). The purpose of the EOC is to:

- Facilitate the creation of a tightly structured chain of command.
- Provide the flow of information needed for informed decision-making and planning.
- Provide accurate and timely information to government agencies and the news media, as well as, centralized accounting and documentation procedures.

The EOC will be located at the Portland Pipe Line Corporation's main office in the upstairs conference room. The equipment to be accessible at the EOC includes:

- Telephone with multiple lines
- Fax machines
- Portable radios
- A situation map
- Personal computer capability
- Visual aid equipment
- Administrative services

## **Field Command Posts**

The Field Command Post (FCP) will be established near the incident location, preferably at a pump station or terminal. The purpose of the FCP is to:

- Coordinate all activities which are directed toward the reduction of the immediate hazard
- Containment
- Recovery
- Clean-up operations

Equipment that will be accessible at the FCP includes:

- Telephone with multiple lines
- Fax machines
- Portable radios
- Desks equipped with office supplies
- Personal computers
- Secretarial support services

Each pump station and Pier 2 is designated as a Field Command Post. Each station is equipped with office supplies, communications, and support for a field command staff.



# LOCATION SPECIFIC EVACUATION PROCEDURES

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## **SOUTH PORTLAND MARINE TERMINAL AND TANK FARM**

### **Evacuation Routes**

The following areas were identified as potential areas of evacuation in the event of a worst case discharge:

- Tank Farm facility and surrounding area
- Pier 1 and 2 facilities and surrounding areas

Potential evacuation routes and regrouping areas for the tank farm are shown in the drainage diagram at the end of this appendix. The preferable routes of evacuation from the pier facilities are direct routes that exit the main security gates.

- Spill Flow Direction: Spills will typically follow the drainage courses in the tank farm to the oil water separator and retention pond. Evacuation routes should be chosen to minimize exposure to oil and potential hazards such as H<sub>2</sub>S or hazardous atmospheres.
- Prevailing Winds: Are out of the SW in summer and variable at all times of the year. Wind socks have been installed on selected tanks to indicate direction and should be referenced in evaluating evacuation routes.

The local South Portland fire and police authorities and authorized officials would be in charge of selecting populations to be evacuated and evacuation routes. The City Manager has the authority to order an evacuation. Local authorities would be in charge of conducting the evacuation. The South Portland Hazardous Materials Response Plan should serve as the primary plan for the evacuation process.

Other agencies that would likely provide support during an evacuation operation are the Red Cross and emergency medical service agencies.

### **Alarm/Notification System**

Fire alarm pull boxes are located on PMPL's South Portland facilities which when activated will summon the South Portland Fire Department. One is located to the southwest of the maintenance building next to the roadway, another is located on Pier 2 at the dock house; another is located outside the Guard House. Activation of the Pier 2 fire pump will also automatically activate the fire alarm system to the South Portland Fire Department through the Guard House fire alarm panel. The South Portland General Office has smoke and heat detectors which will sound an alarm in the building for evacuation. All fires should be reported to the controller who will contact the South Portland Fire Department and open the front gate for access for fire response equipment.

# LOCATION SPECIFIC EVACUATION PROCEDURES

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## ALL MAINLINE PUMP STATIONS

In the event of an emergency situation at any mainline pump station, the following course of action would be taken to ensure the safety of all personnel at the Pump Station.

- ◆ **Evacuation of People to Predetermined Assembly Points**

An alarm would be given through a telephone call, verbally or by radio. All workers would be evacuated to the primary evacuation muster point as listed below or to the alternate site if the primary muster point is endangered. The Manager, Technician, or Chief in charge of the work will take a head count to ensure that everybody has left the hazardous area.

- ◆ **Re-entry Procedure**

When safe to do so, the Director of Operations or the Manager, Technician, or Chief in charge of the work, in consultation with the local Fire Department and/or Law Enforcement, will give employees clearance to return to the station.

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## MONTREAL TERMINAL

When there is an emergency situation at the Montreal Terminal, the following course of action will be taken to ensure the safety of all personnel. More information on the location of evacuation points, assembly points and Emergency Operations Center, are provided on the Fire Control Plan drawings in the Montreal Pipe Line Emergency Response Maps.

### Evacuation of People to Predetermined Assembly Points

- ◆ An alarm would be given through a telephone call, verbally or by radio;

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- ◆ The Operation Section Chief or their designate will take a head count to ensure that everybody has left the hazardous area and will inform the Incident Commander of any problems during the evacuation.

## LOCATION SPECIFIC EVACUATION PROCEDURES

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(b) (7)(F)



### NORTH TANK FIELD

When there is an emergency situation at the North Tank Field, the following course of action will be taken to ensure the safety of all personnel. More information on the location of evacuation points, assembly points and Emergency Operations Center, are provided on the Fire Control Plan drawings in the Montreal Pipe Line Emergency Response Maps.

#### Evacuation of People to Predetermined Assembly Points

- ◆ An alarm would be given through a telephone call, verbally or by radio;

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- ◆ The Operation Unit Leader will take a head count to ensure that everybody has left the hazardous area and will inform the Deputy Incident Commander of any problems during the evacuation.

(b) (7)(F)



the Island of Montreal. In this case, it would be necessary to cross commercial properties and, a wooded area, with the help of appropriate heavy equipment, to access the tank field.

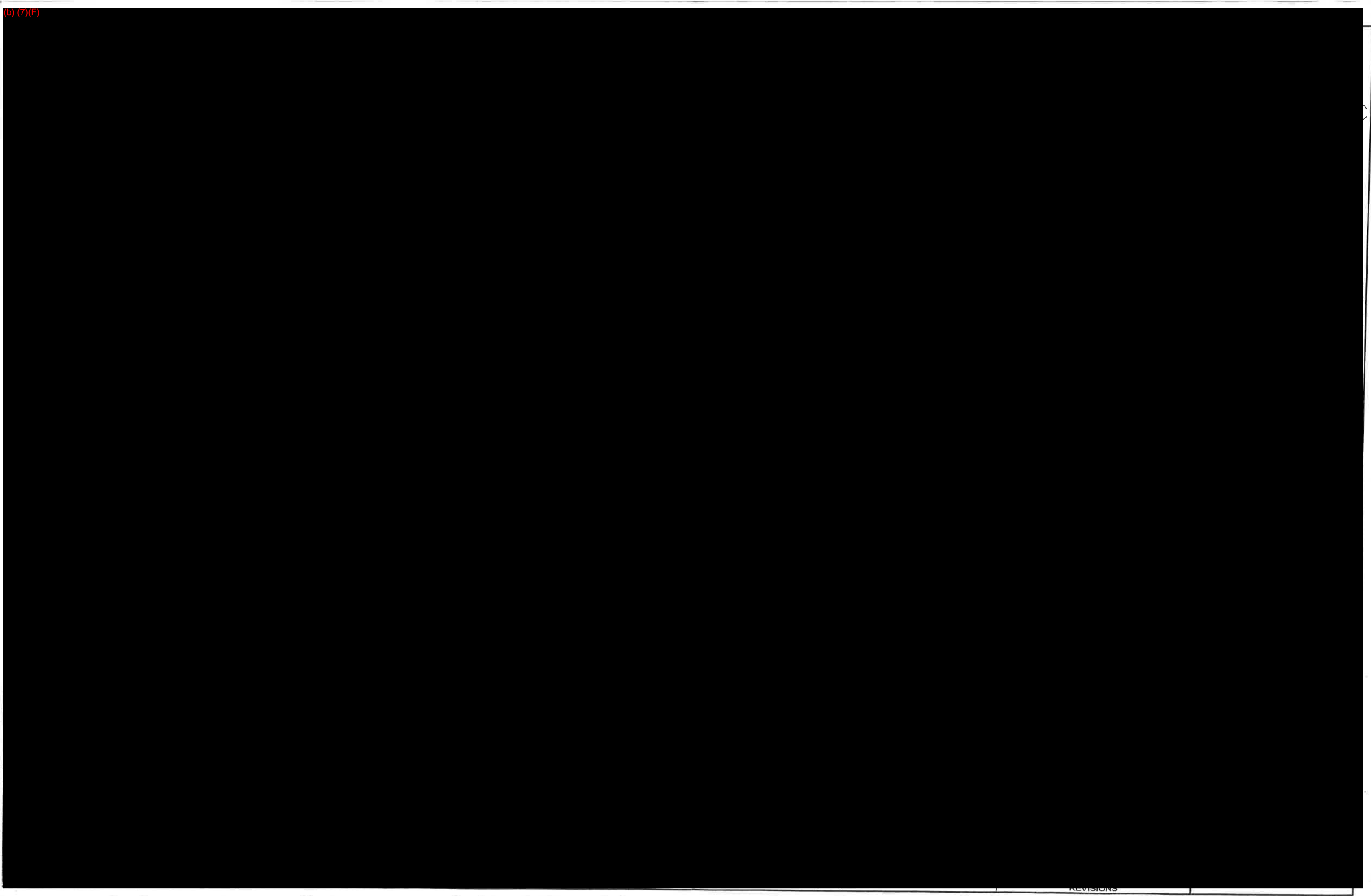
## **EVACUATION DIAGRAMS**

**U.S. - The following drawings are attached for reference:**

South Portland Tank Farm	Drawing D-4921
South Portland Marine Terminal	Drawing D-4922

**Canada - The following fire control drawings can be found in Section 7.3 for reference:**

Highwater Pump Station:	Drawing D-3835
St-Cesaire Pump Station	Drawing D-3834
Montreal East Terminal	Drawing D-3833
North Tank Field	Drawing D-4248



[REDACTED]

## **APPENDIX E**

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### **FOLLOW-UP INVESTIGATION**

## **FOLLOW-UP INVESTIGATION**

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All emergencies covered under this plan shall be investigated to identify root causes and the appropriate corrective actions. During the investigation, precautions must be taken in order to prevent the loss of critical evidence, which may be of importance during the investigation. The site must be secured and nothing shall be moved from the site of the incident (e.g. pieces of broken equipment, etc.) until the incident is fully investigated, which may include review by PMPL insurance carriers as well.

Upon approval by the Incident Commander (or post incident, the respective Director of Operations), the site may be rehabilitated and the normal course of business may be re-established.

Subsequent to or as part of the investigation, the Company will review the Plan to evaluate and validate its effectiveness. Input on the effectiveness of the Plan will be sought from management, terminal personnel, the Spill Management Team, regulatory agencies, and others as deemed necessary. Based on the review, amendments to the Plan may be necessary.

It is the responsibility of the Manager of Health, Safety and Environment to oversee the review of the Plan and to make sure that all copies of the Plan are amended.



## APPENDIX F

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### DISPOSAL PLAN

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## WASTE MANAGEMENT

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### OVERVIEW

A major emergency, especially an oil spill response, may generate significant quantities of waste materials ranging from oily debris and sorbent materials to sanitary water and used batteries. All these wastes need to be classified and separated (i.e., oily, liquid, solid, hazardous material, etc.), transported from the site, and treated and/or disposed of at approved disposal sites. Transportation and disposal of waste may require permits and transportation manifests. Each of these activities demands that certain health and safety precautions be taken, which are strictly controlled by federal, state and provincial laws and regulations. This section provides an overview of the applicable regulations governing waste disposal, and a discussion of various waste classification, handling, transfer, storage, and disposal techniques. It is the responsibility of the Environmental Specialist to support field personnel in managing waste disposal needs during an oil spill cleanup.

### WASTE CLASSIFICATION

#### ***Oily - Liquid Wastes***

Oily liquid wastes (i.e., oily water and emulsions) that would be handled, stored, and disposed of during response operations are very similar to those handled during routine storage and transfer operations. During a spill incident, the largest volume of oily liquid wastes would be produced by recovery operations (e.g., through the use of vacuum devices or skimmers). In addition, oily water and emulsions would be generated by vehicle operations (e.g., spent motor oils, lubricants, etc.), and equipment cleaning operations. Recover the liquids and store in identified impermeable drums, containers or tanks (depending on the quantity). An analysis will be required to identify the most appropriate course of action.

#### ***Non-Oily - Liquid Wastes***

Emergency Response operations could also produce considerable quantities of non-oily liquid wastes. Water and other non-oily liquid wastes would be generated by the storage area and stormwater collection systems, vessel and equipment cleaning (i.e., water contaminated with cleaning agents), and office and field operations (i.e., sewage, construction activities). These liquid wastes will also be stored in identified impermeable drums or tanks. An analysis will be required to identify the most appropriate course of action.

#### ***Oily - Solid/Semi-Solid Wastes***

Oily solid/semi-solid wastes that would be generated by containment and recovery operations include damaged or worn-out booms, disposable/soiled equipment, used sorbent materials, saturated soils, contaminated beach sediments, driftwood, and other debris. These solid wastes will be stored in identified impermeable containment. An analysis will be required to identify the most appropriate course of action.

## **WASTE CLASSIFICATION (Cont'd)**

### ***Non-Oily - Solid/Semi-Solid Wastes***

Non-oily solid/semi-solid wastes would be generated by emergency construction operations (e.g., scrap, wood, pipe, and wiring) and office and field operations (i.e., refuse). Vessel, vehicle, and aircraft operations also produce solid wastes. These would be handled using routine waste disposal methods and systems.

## **WASTE HANDLING**

A primary concern in the handling of recovered oil and oily debris is contaminating unaffected areas or recontaminating already cleaned areas. Oily wastes generated during the response operations would need to be separated by type and transferred to temporary storage areas and/or transported to incineration or disposal sites. Proper handling of oil and oily wastes is imperative to ensure personnel health and safety.

### ***Safety Considerations***

Care should be taken to avoid or minimize direct contact with oily wastes. All personnel handling or coming into contact with oily wastes must wear protective clothing. A barrier cream can be applied prior to putting on gloves to further reduce the possibility of oily waste absorption. Safety goggles must be worn by personnel involved in waste handling activities where splashing might occur. Any portion of the skin exposed to oily waste will be washed with soap and water as soon as possible. Decontamination zones would be set up during response operations to ensure personnel are treated for oil exposure.

### **Decontamination of Personnel and Equipment**

Removing contaminants from the response team personnel, their clothing, and from equipment is of major importance after an emergency response. Personnel responding to emergencies may become contaminated in a number of ways, including:

- ◆ Contacting vapors, gases, mists, or particulates in the air;
- ◆ Being splashed by materials while responding to the emergency;
- ◆ Walking through puddles of liquids or on contaminated soil;
- ◆ Using contaminated instruments or equipment.

Under the supervision of the Environmental Specialist, contaminated material such as disposable PPE will be sent to an authorized site for disposal. Reusable PPE and equipment will be decontaminated by contractors properly trained for such decontamination activities. For example, contaminated fire intervention equipment will be cleaned before storage. Cleaning fluids used for decontamination will be recovered by a vacuum truck and sent to an authorized site.

If fumes from the spilled product or from a fire containing toxic substances (e.g.: dioxins, furans, etc.), a specific decontamination protocol will be established by the Environmental Specialist. This protocol may include a medical monitoring program for the personnel. Analyses may also be required to demonstrate the efficiency of the decontamination techniques. Such proof could be required by governmental authorities (Quebec MDDELCC, Environment Canada, EPA, etc.).

## WASTE HANDLING (cont'd)

### *Waste Transfer*

During response operations, it may be necessary to transfer recovered oil and oily debris from one point to another several times before the oil and oily debris are ultimately recycled, incinerated or disposed of at an appropriate disposal site. Depending on the location of response operations, any or all of the following transfer operations may occur:

- From portable or vessel-mounted skimmers into flexible bladder tanks, storage tanks of the skimming vessel itself, or a barge.
- Directly into the storage tank of a vacuum device.
- From a skimming vessel or flexible bladder to a barge.
- From a vacuum device storage tank to a barge.
- From a barge to a tank truck.
- From a tank truck to a processing system (e.g., oil/water separator).
- From a processing system to a recovery system and/or incinerator.
- Directly into impermeable bags that, in turn, are placed in impermeable containers.
- From containers to trucks.

There are four general classes of transfer systems that may be employed to affect oily waste transfer operations:

- **Pumps:** Rotary pumps, such as centrifugal pumps, may be used when transferring large volumes of oil, but they may not be appropriate for pumping mixtures of oil and water. The extreme shearing action of centrifugal pumps tends to emulsify oil and water, thereby increasing the viscosity of the mixture and causing low, inefficient transfer rates. The resultant emulsion would also be more difficult to separate into oil and water fractions. Lobe or "positive displacement" pumps work well on heavy, viscous oils, and do not emulsify the oil/water mixture. Double-acting piston and double acting diaphragm pumps are reciprocating pumps that may also be used to pump oily wastes.
- **Vacuum Systems:** A vacuum truck may be used to transfer viscous oils but they usually pick up a very high water/oil ratio.
- **Belt/Screw Conveyors:** Conveyors may be used to transfer oily wastes containing a large amount of debris. These systems can transfer weathered debris laden oil either horizontally or vertically for short distances (i.e., 10 feet) but are bulky and difficult to set up and operate.
- **Wheeled Vehicles:** Wheeled vehicles may be used to transfer liquid wastes or oily debris to storage or disposal sites. These vehicles have a limited transfer volume (i.e., 100 barrels) and require good site access.

Figure F-1 provides a comparative evaluation of 16 types of transfer systems that could be available for transfer operations.

## TEMPORARY WASTE STORAGE

Interim storage of recovered oil, oily and non-oily waste would be considered to be an available means of holding the wastes until a final management method is selected. In addition, the segregation of wastes according to type would facilitate the appropriate method of disposal.

The storage method used would depend upon:

- The type and volume of material to be stored.
- The duration of storage.
- Access.

During an oil spill incident, the volume of oil that can be recovered and dealt with effectively depends upon the available storage capacity. Typical short-term storage options are summarized in Figure F-2. The majority of these options can be used either onshore or offshore. If storage containers such as bags or drums are used, the container must be clearly marked to indicate the type of material/waste contained and/or the ultimate disposal option. Bladder or pillow tanks would be acceptable, if the available space can support the weight of both the container and the product. PMPL Crude Oil Storage Tanks may be used for storage of recovered crude oil.

Fuel barges may be the best option for temporary storage of oil recovered in open waters. Depending on size, these vessels may be able to hold up to 6,000 barrels of oil and water. The barge deck can be used as a platform for operating oil spill clean-up equipment and storing containment boom. See Appendix C for recovery and containment barges.

Empty barges have four to six feet draft which would increase when these barges are filled with oil or loaded with cargo. Consequently, they may not be able to enter shallow, nearshore waters. Barges operating in Portland Harbor could discharge recovered crude oil into shore side fractionation tanks at the Clean Harbors terminal in South Portland. Recovered oil could then be trucked back to PMPL for transportation to Montreal, transferred to the Williams terminal tanks operated by Clean Harbors with DEP authorization or trucked to incineration facilities as appropriate. It may be difficult to offload recovered oil stored inside barges. In Montreal, barges or bladders could be discharged at "Operations Sites" predetermined by ECRC. These include locations such as SIMEC's facility at Verchères, the Quai de Verchères at Verchères, the Port de plaisance at Contrecoeur, the Salle communautaire in Lavaltrie, and HydroQuebec in Tracy. Recovered liquids could be disposed of in one of PMPL's tanks if one is available and the solids would be disposed of by the ECRC in an approved disposal site as determined at the time with the MDDEP, ECRC and PMPL's contract environmental specialist. Due to natural forces which affect spilled oil, recovered oil may be very viscous or emulsified, rather than free-flowing. It may be necessary to use steam to heat viscous oil before pumping it from the barge.

Steel or rubber tanks can be used to store oil recovered near the shoreline. To facilitate offloading, demulsifiers may be used to break emulsions prior to placing the recovered substance into the barges or storage tanks.

Use of any site for storage is dependent on the approval of the local authorities. The following elements affect the choice of a potential storage site:

- Geology.
- Ground water.
- Soil.
- Flooding.
- Surface water.
- Slope.

## TEMPORARY WASTE STORAGE (Cont'd)

- Covered material.
- Capacity.
- Climatic factors.
- Land use.
- Toxic air emissions.
- Security.
- Regulations.
- Access.
- Public contact.

Temporary storage sites should use the best achievable technology to protect the environment (soil, surface and groundwater, etc.) and human health. They should be set up to prevent leakage, contact, and subsequent absorption of oil by the soil. The sites should be bermed (1 to 1.5 meters high) and double lined with plastic or visqueen sheets 6-10 millimeters or greater in thickness, without joints, prior to receiving loose and bagged debris. The edges of the sheet should be weighted with stones or earth to prevent damage by wind, and the sheet should be placed on a sand layer or an underfelt thick enough to prevent piercing. A reinforced access area for vehicles at the edge of the site should be provided. In addition, if oily debris is stored, it should be covered by secured visqueen or tarps and an adequate stormwater runoff collection system for the size and location of the site would be utilized. Additionally, the sites should be at least 3 meters above mean sea level.

Oily debris can be hauled to approved temporary storage sites in visqueen lined trucks or other vehicles. Burnable, non-burnable, treatable and re-usable materials can be placed in well defined separate areas at temporary storage sites.

Contaminated equipment and materials, PPE, decontamination solutions, adsorbents and spent chemicals will be removed and disposed of by the response contractor using the above criteria as guidance. Contaminated equipment will typically be cleaned on site and the cleaning materials bagged and taken to an incinerator. Adsorbents and contaminated PPE will be incinerated. Spent chemicals from decontamination stations and cleaning will be recovered and recycled when possible or incinerated if necessary. All steps necessary will be taken to avoid or minimize the amount of materials taken to a landfill. Facilities and response resources for these activities are listed in Figure 2.14 & 2.15 as Additional Response Resources.

When the last of the oily debris leaves a temporary storage site, the ground protection would be removed and disposed of with the rest of the oily debris. Any surrounding soil which has become contaminated with oil would also be removed for disposal or treatment. If the soils were removed for treatment, they may be replaced if testing proves acceptable levels have been achieved. Treatment and remediation is encouraged when feasible. **The temporary storage area should be returned to its original condition.**

It is the responsibility of the Environment Specialist to identify the acceptable disposal methods and sites approved to receive the different types of wastes produced during the emergency and to consult with federal, state or provincial authorities as needed.

## WASTE DISPOSAL

### *Techniques for Disposal of Recovered Oil*

Recovery, reuse, and recycling are the best choices for remediation of a spill, thereby reducing the amount of oily debris to be bermed onsite or disposed of at a solid waste landfill.

Incineration and burning for energy recovery are preferred when available within a reasonable geographical distance, with treatment the next best alternative. There are some limitations and considerations in incinerating for disposal. Environmental quality of incineration varies with the type and age of the facility. Therefore, when incineration becomes an option during an event, local air quality authorities would be contacted for advice about efficiency and emissions of facilities within their authority. Approval of the local air authorities is a requirement for any incineration option. Landfilling is the last option.

During an oil spill incident, PMPL would consult with the federal, state and provincial representatives to identify the acceptable disposal methods and sites appropriately authorized to receive such wastes. PMPL maintains a list of approved disposal sites that satisfy local, state, provincial and federal regulations and PMPL requirements. This identification of suitable waste treatment and disposal sites would be prepared by PMPL in the form of an Incident Disposal Plan. In the US, this plan must be authorized by the U.S. Coast Guard and/or the EPA. In Canada, approval is by the Quebec MDDEP. An Incident Disposal Plan would include predesignated interim storage sites, segregation strategies, methods of treatment and disposal for various types of debris, and the locations/contacts of all treatment and disposal site selections. Onsite treatment/disposal will be preferred.

In order to obtain the best overall Incident Disposal Plan, a combination of methods should be used. There is no template or combination of methods that can be used in every spill situation. Each incident should be reviewed carefully to ensure an appropriate combination of disposal methods is employed.

The different types of wastes generated during response operations would require different disposal methods. To facilitate the disposal of wastes, they should be separated by type for temporary storage, transport and disposal. Figure F-3 lists some of the options that would be available to segregate oily wastes. The table also depicts methods that may be employed to separate free and/or emulsified water from the oily liquid waste.

Recovered oil will be returned to the facility and moved to refineries for processing as suitable. Alternatively, debris laden recovered oil may be incinerated. Contaminated soils will be recycled through commercial paving companies or otherwise properly disposed.

The following is a brief discussion of some disposal techniques available for recovered oil and oily debris.

### ***Recycling***

This technique entails removing water from the oil and blending the oil with uncontaminated oil. Recovered oil can be shipped to refineries provided that it is accepted by the refinery and exempt from hazardous waste regulations. There it can be treated to remove water and debris, and then blended and sold as a commercial product.

## WASTE DISPOSAL (Cont'd)

Oiled soils are potential candidates for recycling with commercial paving companies that are able to properly recycle and process the material (see Figures 2.14 & 2.15). Please note that this is not permitted in Quebec.

PMPL's **Environmental Specialist** is responsible for ensuring that all waste materials be properly disposed of or recycled at a PMPL approved disposal site or recycling facility.

### ***Incineration***

This technique entails the complete destruction of the recovered oil by high temperature thermal oxidation reactions. There are licensed incineration facilities as well as portable incinerators that may be brought to a spill site. Incineration may require the approval of the local Air Pollution Control Authority. Factors to consider when selecting an appropriate site for onsite incineration would include:

- Proximity to recovery locations.
- Access to recovery locations.
- Adequate fire control.
- Approval of the local air pollution control authorities.

### ***In Situ Burning/Open Burning***

Burning techniques entail igniting oil or oiled debris and allowing it to burn under ambient conditions. These disposal techniques are subject to restrictions and permit requirements established by federal, state, provincial and local laws. They would not be used to burn PCBs, waste oil containing more than 1,000 parts per million of halogenated solvents, or other substances regulated by the EPA. Permission for *in situ* burning may be difficult to obtain when the burn takes place near populated areas.

As a general rule, *in situ* burning would be appropriate only when atmospheric conditions will allow the smoke to rise several hundred feet and rapidly dissipate. Smoke from burning oil will normally rise until its temperature drops to equal the ambient temperature. Afterwards, it will travel in a horizontal direction under the influence of prevailing winds.

### ***Landfill Disposal***

This technique entails burying the recovered oil in an approved landfill in accordance with regulatory procedures. Landfill disposal of free liquids is prohibited by federal law in the United States.

With local health department approval, non-burnable debris which consists of oiled plastics, gravel and oiled seaweed, kelp, and other organic material may be transported to a licensed, lined, approved municipal or private landfill and disposed of in accordance with the landfill guidelines and regulations. Landfill designation would be planned only for those wastes that have been found to be unacceptable by each of the other disposal options (e.g., waste reduction, recycling, energy recovery). Wastes would be disposed of only at PMPL and state/provincially approved disposal facilities. PMPL is responsible for ensuring that all waste materials are disposed of at a previously approved PMPL and MEDEP disposal site. Disposal at a facility not previously approved would require approval by PMPL senior management prior to sending any waste to such a facility.



**Figure F-1**  
**COMPARATIVE EVALUATION OF OIL SPILL TRANSFER SYSTEMS**

<b>CHARACTERISTICS OF TRANSFER SYSTEMS</b>	<b>CENTRIFUGAL PUMP</b>	<b>LOBE PUMP</b>	<b>GEAR PUMP</b>	<b>INTERMESHING SCREW</b>	<b>VALVE PUMP</b>	<b>FLEXIBLE IMPELLER</b>	<b>SCREW/AUGER PUMP</b>	<b>PROGRESSING CAVITY</b>	<b>PISTON PUMP</b>	<b>DIAPHRAGM PUMP</b>	<b>AIR CONVEYOR</b>	<b>VACUUM TRUCK</b>	<b>PORTABLE VACUUM PUMP</b>	<b>CONVEYOR BELT</b>	<b>SCREW CONVEYOR</b>	<b>WHEELED VEHICLES</b>
High Viscosity Fluids	1	5	5	5	3	2	5	5	5	3	5	4	4	5	4	5
Low Viscosity Fluids	5	2	2	2	3	4	1	3	3	4	5	5	5	1	1	5
Transfer Rate	5	2	1	1	3	4	1	2	2	3	4	5	3	2	2	2
Debris Tolerance																
° Silt/Sand	5	3	1	1	1	4	5	5	3	4	5	5	5	5	5	5
° Gravel/Particulate	5	2	1	1	1	2	5	3	2	3	5	5	4	5	4	5
° Seaweed/Stringy Matter	2	3	4	3	2	2	4	4	3	3	4	4	3	5	4	5
Tendency to Emulsify Fluids	1	4	3	3	3	3	5	5	2	5	5	5	5	5	5	5
Ability to Run Dry	5	3	2	1	2	3	4	3	3	2	5	5	5	4	3	
Ability to Operate Continuously	5	3	2	2	2	3	3	3	4	4	3	3	3	3	2	4
Self Priming	1	3	2	2	2	5	1	5	4	4	5	5	5	5	5	
Suction/Head	2	3	2	2	3	4	1	5	5	2	5	4	3			
Back Pressure/Head	1	5	5	5	4	3	4	5	2	4	1	1	1	3	3	
Portability	5	3	3	2	4	4	3	2					2	1	1	
Ease of Repair	5	3	2	2	3	4	3	2	3	5	1	1	2	3	2	3
Cost	5	3	2	2	3	3	1	2	3	5	1	1	2	2	2	3
Comments	E,J	B	B	B,J		F	A	B	B,D	A,C,D	F,G,I	F,G,I	F,G			G,H,I

**KEY TO RATINGS:**

**KEY TO COMMENTS:**

5 = Best; 1 = Worst

- A. Normally require remote power sources, thus are safe around flammable fluids.
- B. Should have a relief valve in the outlet line to prevent bursting hoses.
- C. Air powered units tend to freeze up in sub-freezing temperatures.
- D. Units with work ball valves are difficult to prime.
- E. Some remotely powered types are designed to fit in a tanker's butterworth hatch.
- F. Can also pump air at low pressure.
- G. Transfer is batch-wise rather than continuous.
- H. Waste must be in separate container for efficient transfer.
- I. Transportable with its own prime mover.
- J. High shear action tends to emulsify oil and water mixtures.

**Figure F-2**

**TEMPORARY STORAGE METHODS**

<b>CONTAINER</b>	<b>ONSHORE</b>	<b>OFFSHORE</b>	<b>SOLIDS</b>	<b>LIQUIDS</b>	<b>NOTES</b>
Barrels	x	x	x	x	May require handling devices. Covered and clearly marked.
Tank Trucks	x	x		x	Consider road access. Barge-mounted offshore.
Dump/Flat Bed Trucks	x		x		May require impermeable liner and cover. Consider flammability of vapors at mufflers.
Barges		x	x	x	Liquids only in tanks. Consider venting of tanks.
Oil Storage Tanks	x	x		x	Consider problems of large volumes of water in oil.
Bladders	x	x		x	May require special hoses or pumps for oil transfer.

**Figure F-3**

**OILY WASTE SEPARATION AND DISPOSAL METHODS**

<b>TYPE OF MATERIAL</b>	<b>SEPARATION METHODS</b>	<b>DISPOSAL METHODS</b>
<b>LIQUIDS</b>		
Non-emulsified oils	Gravity separation of free water	Incineration Use of recovered oil as refinery/production facility feedstock*
Emulsified oils	Emulsion broken to release water by: <ul style="list-style-type: none"> <li>● heat treatment</li> <li>● emulsion breaking chemicals</li> <li>● mixing with sand</li> <li>● centrifuge</li> <li>● filter/belt press</li> </ul>	Use of recovered oil as refinery/production facility feedstock*
<b>SOLIDS</b>		
Oil mixed with soil	Collection of liquid oil leaching from soil during temporary storage Extraction of oil from soil by washing with water or solvent Removal of solid oils by sieving Recycling	Incineration Use of recovered oil as refinery/production facility feedstock* Direct disposal Stabilization with inorganic material Degradation through land farming or composting Incorporation of treated oiled sand in road base material
<b>TYPE OF MATERIAL</b>	<b>SEPARATION METHODS</b>	<b>DISPOSAL METHODS</b>
Oil mixed with cobbles or pebbles	Screening Collection of liquid oil leaching from materials during temporary storage Extraction of oil from materials by washing with water or solvent Recycling	Incineration Direct Disposal Use of recovered oil as refinery/production facility feedstock* Incorporation of treated oiled sand in road base material
Oil mixed with wood, seaweed and sorbents	Screening Collection of liquid oil leaching from debris during temporary storage Flushing of oil from debris with water	Incineration Direct disposal Degradation through land farming or composting for oil mixed with seaweed or natural sorbents
Tar balls	Separation from sand by sieving	Incineration Direct disposal

\* Requires acceptance by refinery.

## US –STATE REGULATORY REQUIREMENTS

State environmental personnel will respond when notified of an oil spill and will be available to provide guidance on proper treatment, storage, and disposal of oil and oil-contaminated debris.

A waste material that is discarded, recycled or reclaimed and that exhibits one or more of the four characteristics shown below is classified as “Hazardous Waste” or “Universal Waste” under federal law or by each of the three states in which PMPL operates.

- Ignitable: The material has a flash point of less than 140°F and/or is an oxidizer.
- Corrosive: An aqueous material that has a pH of less than 2.0 (acid) or greater than 12.5 (base).
- Reactive: A material that is reactive to water, shock, heat, pressure or undergoes rapid or violent chemical reaction.
- Toxic: This category includes materials that meet or exceed specified levels of heavy metals (arsenic, barium, cadmium, chromium, lead, mercury, selenium, and silver), certain volatile organic chemicals (including benzene), and certain pesticides.

In addition, waste materials that are “listed” in the each state’s hazardous waste management regulations, are also classified as “Hazardous Waste”.

Some products and materials that can become hazardous or universal wastes during an oil spill are:

- Discarded products (i.e., batteries).
- Products used as solvents or cleaning compounds.
- Spent lubricating oils.
- Spent hydraulic oils.
- Products that are damaged in shipment.

Although crude oil is typically not a hazardous or universal waste, sampling and testing of waste products during an oil spill is recommended to best determine the disposal method appropriate at different times throughout the incident. If the waste is designated as a hazardous waste, it must be disposed of in accordance with the state’s hazardous waste management regulations as discussed more specifically below. Disposal of all non-hazardous or universal wastes generated by response to an oil spill is also regulated in each of the states as discussed more specifically below.

### ***Maine***

According to the Maine Department of Environmental Protection (DEP), recovered oil and oily debris is not considered a hazardous waste. Oily debris includes sorbents, seaweed, carcasses, and other materials contaminated with oil as a result of a marine oil spill.

Under Chapter 405.6 of the DEP’s regulations, oily debris can be landfilled, or incinerated and the resultant ash landfilled. The disposal of animal carcasses is the responsibility of the Maine Department of Inland Fisheries and Wildlife in conjunction with the U.S. Fish and Wildlife Service. All carcasses not required by

## US –STATE REGULATORY REQUIREMENTS (cont'd)

the Maine Warden Service, U.S. Fish and Wildlife Service Special Agent, or National Marine Fisheries Service Agent will be landfilled, or incinerated and the resultant ash landfilled. The DEP has a contract with the Mid-Maine Waste Action Committee in Auburn for disposal of combustible oily debris.

Waste oil is typically disposed of by burning in a waste oil burner. The requirements of Chapter 860 of the DEP's regulations must be met for storage and transportation of waste oil by a waste oil dealer. PMPL will work closely with the DEP regarding storage and disposal options and procedures. Currently, the DEP does not require hazardous waste testing of recovered waste oil. The testing of other waste streams may be necessary. Figure 2.5 in the Notification Section provides a list of approved testing laboratories.

### ***New Hampshire***

The New Hampshire Department of Environmental Services (DES), specifies procedures for clean-up, management and investigation of soil contaminated by petroleum releases in Chapter Env-Or 600 of the New Hampshire Code of Administrative Rules. Under these rules, contaminated soils may fall into several categories including "non-hazardous oil-contaminated soil" or "non-hazardous contaminated soil." Different certification, management, and disposal requirements apply to each category of soils. PMPL will work closely with the DES regarding soil disposal procedures. Testing may be required. Figure 2.5 provides a list of approved testing laboratories.

DES regulates the collection, storage, testing, transfer, and disposal of other oily waste (including absorbents, certain oils and petroleum products but not including the soils discussed immediately above) in Chapter Env-Sw 900 of the New Hampshire Code of Administrative Rules. Disposal of oily animal carcasses is also regulated by DES. PMPL will work closely with DES regarding these wastes. Testing may be required. Figure 2.5 in the Notification Section provides a list of approved testing laboratories.

### ***Vermont***

According to the Vermont Department of Environmental Conservation (DEC), oily debris includes sorbents, sludge or grit, and contaminated soil. Carcasses are not included within the definition of oily debris and must be handled in accord with Vermont's Solid Waste Management Rule. Recovered oil and oily debris is not considered a hazardous waste *unless the wastes contain more than 5% by weight petroleum distillates*. Oily debris that is hazardous waste must be identified and shipped using waste code VT02. Certain clean-up materials containing oil may be wrung out, cleaned, and/or stored in accord with Section 7-203 of Vermont's Hazardous Waste Management Rules. Testing of these waste streams may be necessary. Figure 2.5 in the Notification Section provides a list of approved testing laboratories.

Oil that is a free liquid and that is generated as part of a clean-up may be managed as used oil. Used oil is typically disposed of by burning for energy recovery. PMPL will store and transport used oil in accord with the requirements of Subchapter 8 of the Vermont Hazardous Waste Management Rules. PMPL will work closely with the DEC regarding disposal procedures. Currently, the DEC does not require hazardous waste testing of recovered used oil.

## CANADA – PROVINCIAL REGULATORY REQUIREMENTS

Federal (Environment Canada) and Quebec (MDDELCC) environmental personnel will respond when notified of an oil spill. MDDELCC will provide guidance on proper treatment, storage, and disposal of oil and oil-contaminated debris under the Quebec Environment Quality Act unless there is PCB's. In this last case, Environment Canada environmental personnel would get involved to indicate how the disposal should be handled for this specific situation under the Canada PCB Regulations.

### **Quebec**

The MDDELCC (Ministère du Développement durable, de l'Environnement et Lutte contre les changements climatiques ), specifies with the Residual Materials Policy the procedures for the management, the investigation and the disposal of soil contaminated by petroleum releases. The Residual Materials Policy includes the laws, regulations, guides, guidelines and directives regarding these materials. "Residual material" is a generic term covering several major families of waste, including hazardous and non-hazardous material, biomedical waste, pesticides, fertilizing residual material and used snow.

By definition, a hazardous material is any substance which, by reason of its properties, poses a threat to health or the environment and which, within the meaning of this law and attendant regulations, is explosive, gaseous, flammable, toxic, radioactive, corrosive, combustive or leachable, or any material or object that is deemed to be a hazardous material. They are so called because they must be managed in a special way in order to prevent accidents or environmental contamination that could lead to the degradation of soil, water or air and affect flora, fauna and humans to varying degrees.

Non-hazardous material are residues such as tires, computers, paint, oil, paper, card board, glass, leaves, building debris, metals, plastic, industrial residues, etc. Different requirements must be taken into consideration for the management and the recycling of these materials.

PMPL will work closely with the MDDELCC regarding the management, the investigation and the disposal of these residual materials.

## APPENDIX G

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### WORST CASE DISCHARGE ANALYSIS AND SCENARIOS

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# INTRODUCTION

This appendix identifies potential causes for oil discharges and discusses the response efforts that are necessary for successful mitigation. Included in this appendix are hypothetical scenarios for various types of spills that have the potential to occur along the system. It is anticipated that PMPL will respond to spills in a consistent manner regardless of the location. Therefore, the guidelines discussed in this appendix will apply to all spills whenever possible.

## US DISCHARGE VOLUME CALCULATIONS

The Portland Marine Terminal is classified as a "Complex Facility" which operates in a non-higher volume port area.

**"Complex"** means a facility possessing a combination of transportation-related and non-transportation-related components that is subject to the jurisdiction of more than one Federal agency under section 311(j) of the Clean Water Act (CWA).

Complexes must perform discharge calculations for each jurisdictional agency and plan for the largest Worst Case Discharge Volume pursuant to the respective regulations. The USCG, EPA, and the DOT-PHMSA discharge volume calculations are described below. The calculations and descriptions are as follows:

### USCG Discharge Volume Calculation

- **Worst Case Discharge (WCD)**  
*Discharge from all piping carrying oil between the marine transfer manifold and the non-transportation-related portion of the Facility. The discharge from each pipe is calculated as follows:*  
  
$$\{[Maximum\ Discovery\ Time\ (hrs) + Maximum\ Shutdown\ Time\ (hrs.)] * Maximum\ Flow\ Rate\ (Bbls/Hr)\} + Total\ Line\ Fill\ (Bbls) = WCD\ (Bbls)$$
- **Maximum Most Probable Discharge (MMPD)**  
*1,200 Bbls or 10% of the WCD, whichever is less*
- **Average Most Probable Discharge (AMPD)**  
*50 Bbls or 1% of the WCD, whichever is less*

### EPA Discharge Volume Calculation

- **Worst Case Discharge**  
*100% of the largest single tank plus the volume of all tanks without adequate secondary containment.*
- **Medium Discharge**  
*Discharge greater than 2,100 gallons (50 Bbls) and less than or equal to 36,000 gallons (857 Bbls) or 10% of the capacity of the largest tank, whichever is less and not to exceed the WCD.*
- **Small Discharge**  
*Discharge of less than or equal to 2,100 gallons (50 Bbls), not to exceed the WCD.*



## US DISCHARGE VOLUME CALCULATIONS (Cont'd)

### DOT-PHMSA Discharge Volume Calculation

- **Worst Case Discharge**  
*The largest volume (Bbls) of the following:*
  - *Pipeline's maximum release time (hrs), plus the maximum shutdown response time (hrs), multiplied by the maximum flow rate (Bbls/hr.), plus the largest line drainage volume after shutdown of the line section.*  

**-- OR --**
  - *Largest foreseeable discharge for the line section is based on the maximum historic discharge, if one exists, adjusted for any subsequent corrective action or preventive action taken.*  

**-- OR --**
  - *Capacity of the single largest breakout tank or battery of tanks within a single secondary containment system, adjusted for the capacity or size of the secondary containment system. (Note: PMPL pipeline system does not contain breakout tanks)*

The following planning volume calculations must be performed to determine the required response resources for a Worst Case Discharge:

#### **Planning Volume for On-Shore Recovery (OSR)**

$$\text{OSR} = \text{WCD} * \% \text{ Oil On Shore} * \text{Emulsification Factor}$$

#### **Planning Volume for On-Water Recovery (OWR)**

$$\text{OWR} = \text{WCD} * \% \text{ Recovered Floating Oil} * \text{Emulsification Factor}$$

#### **Recovery Capacity (RC)**

$$\text{RC} = \text{OWR} * \text{On-Water Recovery Resource Mobilization Factors}$$

The recovery capacity determined by these equations is compared to the appropriate response capability caps from the EPA tables; the actual contracted response amount is the lesser of the two values. If the calculated capacity exceeds the capability caps, sufficient response resources should be available for twice the amount of the caps or up to the total planning volume, whichever is less.

## US DISCHARGE VOLUME CALCULATIONS (Cont'd)

### Scenario Types

The occurrence of a Small, Medium, or Worst Case Discharge could be the result of any number of scenarios at the Facility including (Maintenance activities are pre-planned and attended during work, therefore are not considered to be the cause of the discharge scenarios.):

- Tank overfill and/or failure.
- Piping rupture.
- Piping leak, under pressure and not under pressure.
- Explosion or fire.
- Equipment failure (e.g. pumping system failure, relief valve failure, or other general equipment relevant to operational activities associated with internal or external facility transfers).

The response actions to each of these scenarios are outlined in Section 3.1 and Figures 3.1-3.16. The response resources are identified in Section 5.1 with additional detail on equipment and manpower provided in Appendix C. Facility response personnel list/telephone numbers and other internal/external resources telephone numbers are detailed in Figures 2.2 – 2.15.

### EPA TABLES FOR WORST CASE DISCHARGE RESPONSE RESOURCES DETERMINATION AND REMOVAL CAPACITY PLANNING

Spill Location	(1) Rivers & Canals			(2) Nearshore/Inland/Great Lakes		
	3 Days			4 Days		
Sustainability of on-water oil recovery		D	E		D	E
Oil Group	% Natural Dissipation	% Recovered Floating Oil	% Oil On Shore	% Natural Dissipation	% Recovered Floating Oil	% Oil On Shore
I. Non-persistent oils	80	10	10	80	20	10
II. Light crudes	40	15	45	50	50	30
III. Medium crudes and fuels	20	15	65	30	50	50
IV. Heavy crudes and fuels	5	20	75	10	50	70

#### EMULSION FACTORS

F	
<u>NON-PERSISTENT OIL</u>	
Group I	1.0
<u>PERSISTENT OIL</u>	
Group II	1.8
Group III	2.0
Group IV	1.4
Group V	1.0

#### RESPONSE CAPABILITY CAPS (bbls/day) (Maximum Required Recovery levels)

AREA	TIER 1	TIER 2	TIER 3
Rivers and Canals	1,875	3,750	7,500
Great Lakes	6,250	12,300	25,000
Inland/Nearshore	12,500	25,000	50,000

#### ON-WATER OIL RECOVERY RESOURCE MOBILIZATION FACTORS

AREA	TIER 1	TIER 2	TIER 3
River	.30	.40	.60
Inland/Nearshore Great Lakes	.15	.25	.40

NOTE: These mobilization factors are for total resources mobilized, not incremental response resources.

#### RESPONSE TIME (hours)

AREA	TIER 1	TIER 2	TIER 3
Higher volume port area	6	30	54
All Other	12	36	60

## US RESPONSE CAPABILITY SCENARIOS

### Small/Average Most Probable Discharge = 50 Bbls

#### ***Response Requirement***

The Facility must identify sufficient resources, by contract or other approved means, to respond to a small discharge. The response resources must include at a minimum:

- 1,000' of containment boom or twice the length of the largest vessel that regularly conducts oil transfers to or from the Facility, whichever is greater, and the means of deploying and anchoring the boom at the Facility within one (1) hour of the detection of a spill.
- Oil recovery devices with an effective daily recovery capacity equal to the amount of oil discharged in a *Small /Average Most Probable Discharge* or greater which is available at the Facility within two (2) hours of the detection of an oil discharge.
- Oil storage capacity for recovered oily material equivalent to twice the effective daily recovery rate.

#### ***Facility Response Resources/Capability***

The Facility will respond to a ***Small Discharge/Average Most Probable Discharge*** with the manpower detailed in Figures 2.2-2.7 as well as local contract resources as detailed in Figure 2.14, Section 5.1, Figures 4.2 & 4.3 and Appendix C.

- Small discharges could occur from little used or idle piping.
- A 50 Bbl discharge from Facility piping typically will not escape the Facility.
- Direction of flow would be consistent with the drainage diagrams in the SPCC plan.
- Scenario weather conditions – heavy rainfall.
- The spill would typically be retained inside a tank dike or on land, immediately adjacent to the piping location.
- If a 50 Bbl discharge escaped the Facility or occurred as the result of a marine transfer operation, response operations would be implemented immediately upon discovery.
- Spills of this nature would not create a chain reaction of other failures.
- Oil containment and recovery devices can be secured from contract resources (with a minimum effective daily recovery capacity of 50 Bbls) and can be implemented at the Facility, as the situation demands.
- A minimum of 100 Bbls of oil storage capacity for recovered oily material can be secured from contractor resources or made available within the Facility's storage facilities, as the situation demands.
- Additional recovery and storage equipment may be secured from other Company and contract resources, as the situation demands.

## US RESPONSE CAPABILITY SCENARIOS (Cont'd)

### Small/Average Most Probable Discharge = 50 Bbls

- Disposal of recoverable oil would be done per the disposal plan.

#### **Notes:**

- Equipment and manpower resources are detailed in Sections 4.0, 5.0, Figures 4.2 & 4.3, and Appendix C.
- Telephone references are provided in Figures 2.2-2.14.

### Medium/Maximum Most Probable Discharge = (b) (7)(F)

#### **Response Requirement**

The Facility shall identify sufficient response resources, by contract or other approved means, to respond to a Medium/Maximum Most Probable Discharge. The response resources shall, as appropriate, include:

- Oil recovery devices with an effective daily recovery capacity equal to 50% of the *Medium/Maximum Most Probable Discharge* volume must be capable of arriving on scene within 12 hours.
- Sufficient quantity of containment boom must arrive within 12 hours for oil collection and containment and for protection of fish and wildlife and sensitive environments, as appropriate.
- Temporary storage capacity equal to twice the daily recovery capacity must be available.

#### **Facility Response Resources/Capability**

The Facility will initially respond to a **Medium/Maximum Most Probable Discharge** with a similar response to the Small Discharge. Additional response resources will be activated from an Oil Spill Removal Organization(s) (OSRO) as detailed in Figures 2.14, Section 5.1, Figure 4.3 and Appendix C and will arrive within 12 hours.

- Medium discharges could occur from Third Party damage.
- (b) (7)(F)
- Scenario weather conditions – heavy rainfall.
- Direction of flow would be consistent with the drainage diagrams in the SPCC plan.
- At the South Portland Tank Farm, oil will be retained on premises and not reach water, fish, wildlife or sensitive environments. At the terminal area and shore tanks, there is a low probability the oil could reach the Fore River.
- These types of spills are typically singular in nature and not subject to chain reactions or failure due to the nature of the cause of the leak.

## US RESPONSE CAPABILITY SCENARIOS, Cont'd

Medium/Maximum Most Probable Discharge = (b) (7)(F)

- Oil recovery devices with an effective daily recovery capacity of 428 Bbls (50% of the Medium/Maximum Most Probable Discharge volume) secured from the OSRO(s) will be on scene within 12 hours.
- (b) (7)(F) storage capacity for recovered oily material will be secured from the OSRO(s) and/or made available within the Facility's storage facilities.
- Containment boom for oil collection and containment and for protection of fish and wildlife and sensitive areas will be secured from the OSRO(s) in the event that the spill escapes the boundaries of the Facility and impacts the storm water drainage channels, Anthoine Creek, Fore River or Casco Bay.
- Disposal of recoverable oil would be done per the disposal plan.

### **Notes:**

- Equipment and manpower resources are detailed in Sections 4.0, 5.0, Figures 4.2 & 4.3, and Appendix C.
- Telephone references are provided in Figures 2.2-2.14.

## US RESPONSE CAPABILITY SCENARIOS (Cont'd)

**Worst Case Discharge =** (b) (7)(F)

A worst case discharge at this Facility is considered to be discharge that does not exceed (b) (7)(F)

### **Description**

This size discharge would most likely occur due to a natural disaster or catastrophic event. Examples may include, but not be limited to:

- Tank and associated pipeline fire
- Catastrophic tank shell failure
- Tornado-induced spills
- Pipeline manifold rupture

The types of material that could be discharged is crude oil.

This spill type is one that would result in a chain reaction and shut down of systems. There is low probability it would result in failures of other equipment.

### **Potential Causes**

(b) (7)(F)

### **Prevention**

For a worst case discharge caused by a natural disaster, preparedness is more appropriate than prevention. Company employees receive training periodically on the proper procedures to deal with a natural disaster. Employees are also trained in steps to follow if any of the facilities must be evacuated (due to a tank fire or other emergency).

In addition, preventative maintenance of tanks and the associated pipeline are performed at regularly scheduled intervals (to ensure that any weaknesses are discovered). Note that tanks can be expected, due to their shape and due to product weight, to fare very well during severe weather. The pipeline mainline is primarily underground, excepting short piping runs within the pump stations. Line inspections include surface conditions on or adjacent to the pipeline and the adequacy of the cathodic protection.

## US RESPONSE CAPABILITY SCENARIOS, (cont'd)

Worst Case Discharge = (b) (7)(F)

### ***Worst Case Discharge and Adverse Weather***

Calculation of response equipment needs for a worst case discharge are given later in this Appendix. These calculations take into account adverse weather. Severe rain events and associated flooding would also increase the chances of an oil spill from leaving the property.

Nevertheless, boom could be deployed as an initial measure to reduce the potential for any off-site drainage from a spill that may unfortunately occur concurrently with a severe rain event, associated flooding, or a hurricane.

### ***Direction of Flow:***

Oil from the Tank Farm that reaches the Fore River would be subject to outgoing river current offset periodically by incoming tides per the tidal cycle. Oil reaching the Fore River via Anthoine Creek would likely pool in the mud flats immediately adjacent to Broadway and migrate to the river with the current pull. When it reaches the river itself, it may move upriver if there is an incoming tide. Oil reaching the Fore River from the shore tanks will be more immediately affected by river current and tides, migrating down current toward Pier 2. In both cases, protective booming strategies as outlined in the PPLC Spill Response Field Document and the Geographic Response Plans developed by the Area Committee should be referenced and evaluated for applicability based on conditions.

## US RESPONSE CAPABILITY SCENARIOS (Cont'd)

### Worst Case Discharge (b) (7)(F)

#### **Response Requirement**

The Facility shall identify sufficient response resources, by contract or other approved means, to respond to a worst case discharge to the maximum extent practicable. The response resources shall, as appropriate, include:

- All resources shall be capable of arriving at the Facility within the applicable response tier requirements [Tier 1 = 6 hours; Tier 2 = 30 hours; Tier 3 = 56 hours (EPA/USCG); Tier 1 = 12 hours; Tier 2 = 36 hours; Tier 3 = 60 hours (DOT)].
- Oil recovery devices with an effective daily recovery capacity equal to the lesser of 50% of the WCD or the response caps. If the daily recovery rate exceeds the applicable contracting caps (see EPA Tables) then the Facility must identify additional resources equal to twice the cap or the amount necessary to reach the calculated planning volume.
- Temporary storage capacity equal to twice the daily recovery capacity.
- At least 20% of the on-water response equipment should be capable of operating in water of 6 feet or less depth.
- Containment boom for oil collection and containment and for protection of areas of environmental sensitivity or economic importance.
- Identify resources capable of responding to a shoreline clean-up operation involving the calculated volume of oil and emulsified oil that might impact the affected shoreline.

#### **Facility Response Resources/Capability**

The Facility will respond to a **Worst Case Discharge (WCD)** initially with a similar response as identified for a Small/Average Most Probable or Medium/Maximum Most Probable Discharge. Additional OSRO(s) will be activated as the situation demands. The response resources will be capable of arriving within the required response tiers and will include:

- Oil recovery devices with an effective daily recovery capacity equal to the lesser of 50% of the WCD or the response caps will be secured from the OSRO(s) and other Company resources. Any amount in excess of the required caps will be contracted for and responded to as part of the same response effort.
- Temporary storage capacity equal to twice the daily recovery capacity will be secured from OSRO(s), other Company resources, or made available within the Facility's storage facilities.
- At least 20% of the on-water response equipment secured from the OSRO(s) and other Company resources will be capable of operating in water of 6 feet or less depth.
- Containment boom for oil collection and containment and for protection of fish and wildlife and sensitive environments and socio-economic sensitivities will be secured from the OSRO(s) and other Company resources.



## US RESPONSE CAPABILITY SCENARIOS (Cont'd)

Worst Case Discharge (b) (7)(F)

### ***Facility Response Resources/Capability (Cont'd)***

- Resources capable of responding to a shoreline clean-up operation involving the calculated volume of oil and emulsified oil that might impact the shoreline will be secured from the OSRO(s) and other Company resources.
- Disposal of recoverable oil would be done per the disposal plan.
- Overall response operations will be conducted under the Incident Command System with adequate Facility and Contract Response personnel to continue operations for a minimum of seven (7) days.

### ***Notes:***

- Equipment and manpower resources are detailed in Sections 4.0, 5.0, Section 5.1, Figure 4.3, and Appendix C.
- Telephone references are provided in Figures 2.3 – 2.14.

## U.S. Coast Guard Discharge Volume Calculations

### ***Worst Case Discharge Volume Calculations from Marine Operations (WCD)***

- Potential simultaneous pumping operations (SO)
- Maximum pumping flow rate (MFR):
- Maximum discharge discovery time (MDT):
- Maximum discharge shut down time (MSDT):
- Maximum line fill volume (LFV):  
(see Hazard Evaluation, Appendix H for Pipeline detail)
- $WCD = [(MDT + MSDT) * MFR * SO] + LFV$
- (b) (7)(F) [REDACTED]

### ***Maximum Most Probable Discharge Calculations (MMPD)***

- 1,200 Bbls <or> 10 % of the WCD (whichever is less)
- (b) (7)(F) [REDACTED]

### ***Average Most Probable Discharge Calculations (AMPD)***

- 50 Bbls <or> 1 % of the WCD (whichever is less)
- (b) (7)(F) [REDACTED]

## U.S. EPA Discharge Volume Calculations

### ***Worst Case Discharge Calculations (WCD)***

- The volume of the largest single tank.
- (b) (7)(F) [REDACTED]  
(largest single tank, see Hazard Identification Tanks Table in Appendix H)

### ***Medium Discharge (MD) Calculations***

- 857 Bbls <or> 10 % of the capacity of the largest tank (whichever is less)
- (b) (7)(F) [REDACTED]

### ***Small Discharge (SD) Calculations***

- Less than or equal to 50 Bbls
- (b) (7)(F) [REDACTED]

## U.S. DOT PHMSA Discharge Volume Calculations

The worst case discharge (b) (7)(F) is calculated by using the method identified under 49 CFR 194.105(b)(1) - The pipeline's maximum release time in hours, plus the maximum shutdown response time in hours, multiplied by the maximum flow rate expressed in barrels per hour, plus the largest line drainage volume after shutdown of the line section. Operators monitor the flow of oil at the terminal and mainline pump stations during all transfer operations. The following calculations are used to determine the worst case discharge:

Pipeline maximum release time <sup>1</sup>  
Maximum shutdown time <sup>2</sup>  
Maximum flow rate <sup>3</sup>  
Largest line drainage volume <sup>4</sup>  
Worst case discharge

(b) (7)(F)

1. Maximum release time is based on a best estimate of how long it would take the operator to recognize a catastrophic pipeline failure. Given the capabilities of the pipeline monitoring system to detect shortages and the installation of pressure rate of change detection alarms at the pump stations, this is a reasonable estimate.
2. The maximum shutdown time is an estimate based on historical shutdown experience.
3. The maximum flow rate is the maximum daily capacity (expressed in barrels per hour) of the 24" line using the Colt Engineering study.
4. The largest line drainage volume for the U.S. system is based on a 24" mainline break at (b) (7)(F)

The calculation assumes a full drain down of the pipeline from the point of highest elevation on either side of the break. The calculation considers the location of block valves and assumes that the sections of pipe that are located in topographical depressions (except for the break location) will remain full of oil.

## EPA Planning Distance Calculation "Oil Transport on Tidal Influence Areas"

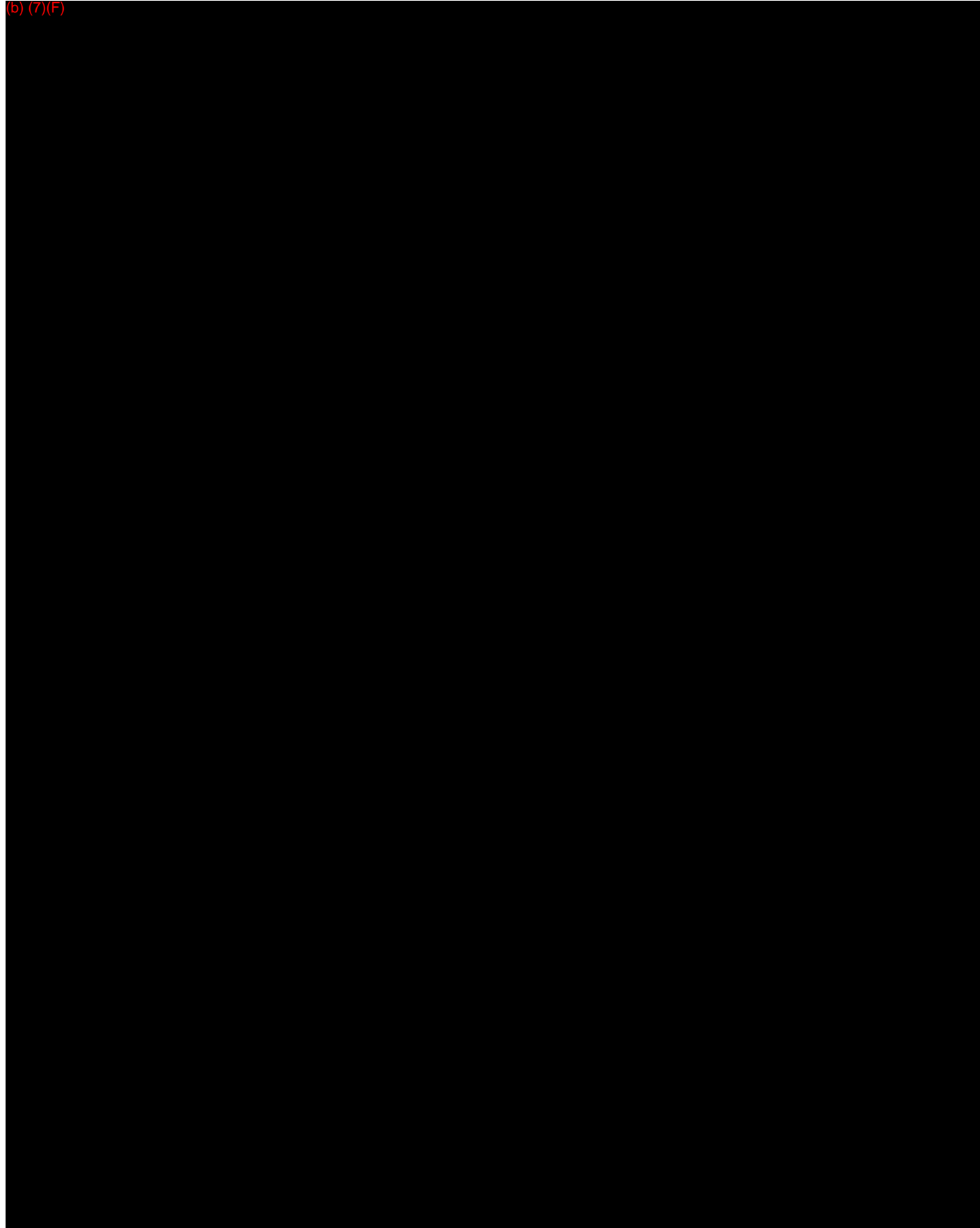
For persistent oils discharged into tidal waters, the planning distance is 15 miles from the facility down current ebb tide and to the point of maximum tidal influence or 15 miles, whichever is less, during flood tide.

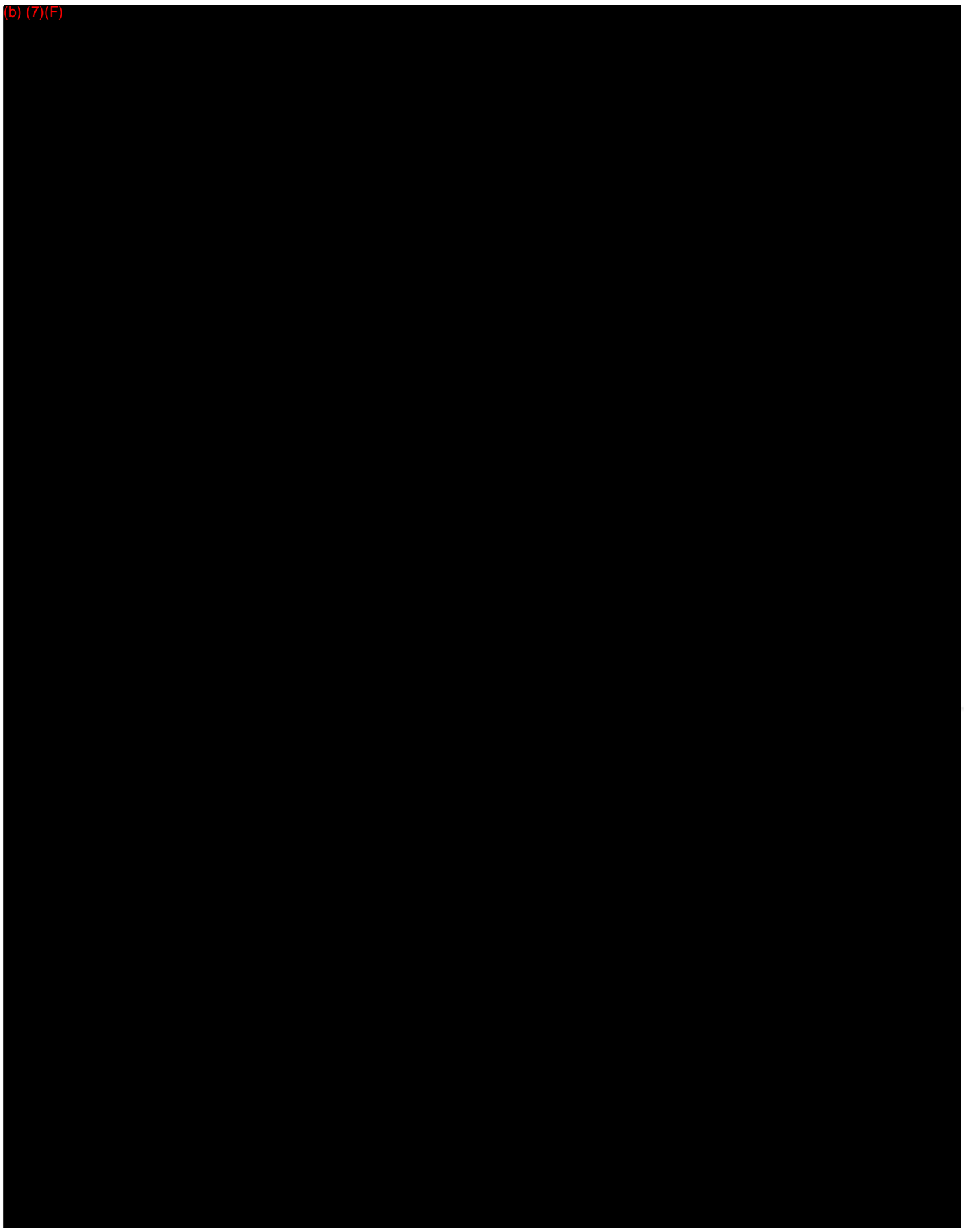
# Portland Pipe Line Corporation - South Portland Terminal Facility

## Response Planning Volume Calculations

Location Data			
Location Type	Nearshore/Inland		
Port Type	Higher Volume Port		
WCD Product Type	(b) (7)(F)		
Product Group			
Maximum Vessel Discharge Pumping Rate (bbls/hr/line)			
Maximum Number of Simultaneous Vessel Discharge Pumping Operations (per line)			
Worst Case Discharge Scenario Pumping Time (detect + shut down, hrs)			
Total Line Fill Volume From Dock to First Valve w/in Containment (bbls)			
Capacity of the Largest Single Tank (bbls)			
Discharge Volumes/Calculations			
Average Most Probable or Small Discharge (bbls)	(b) (7)(F)		
Maximum Most Probable or Medium Discharge (bbls)			
Worst Case Discharge - Based on USCG criteria (bbls)			
Worst Case Discharge - Based on DOT/PHMSA criteria (bbls)			
Worst Case Discharge - Based on EPA criteria (bbls)			
USCG WCD Calculation: (Pump Rate * Pump Time * Number of Pump Operations) + Line Fill DOT/PHMSA WCD Calculation: (Detection + Shutdown Times) * Max Flow Rate + Line Fill EPA WCD Calculation: 100% * Capacity of Largest Single Tank			
Selected Calculation Factors			
Removal Capacity Planning Volume - Percent Natural Dissipation	50%		
Removal Capacity Planning Volume - Percent Recovered Floating Oil	50%		
Removal Capacity Planning Volume - Percent Oil Onshore	30%		
Emulsification Factor	1.8		
Tier 1 - On Water Oil Recovery Resource Mobilization Factor	15%		
Tier 2 - On Water Oil Recovery Resource Mobilization Factor	25%		
Tier 3 - On Water Oil Recovery Resource Mobilization Factor	40%		
Response Planning Volume Calculation			
On-Water Recovery Volume (bbls)	(b) (7)(F)		
On-Shore Recovery Volume (bbls)			
Total Recovery Volume (bbls)			
	Tier 1	Tier 2	Tier 3
On-Water Recovery Cpcty (bbls/day)	36,180	60,300	96,480
Shallow Water Resp Cpblty (bbls/day)	7,236	12,060	19,296
Storage Capacity (bbls/day)	72,360	120,600	192,960
On-Water Response Caps (bbls/day)	12,500	25,000	50,000
Additional Response Req'd (bbls/day)	(b) (7)(F)		
Response Time (hrs)	12	36	60







(b) (7)(F)





(b) (7)(F)



(b) (7)(F)

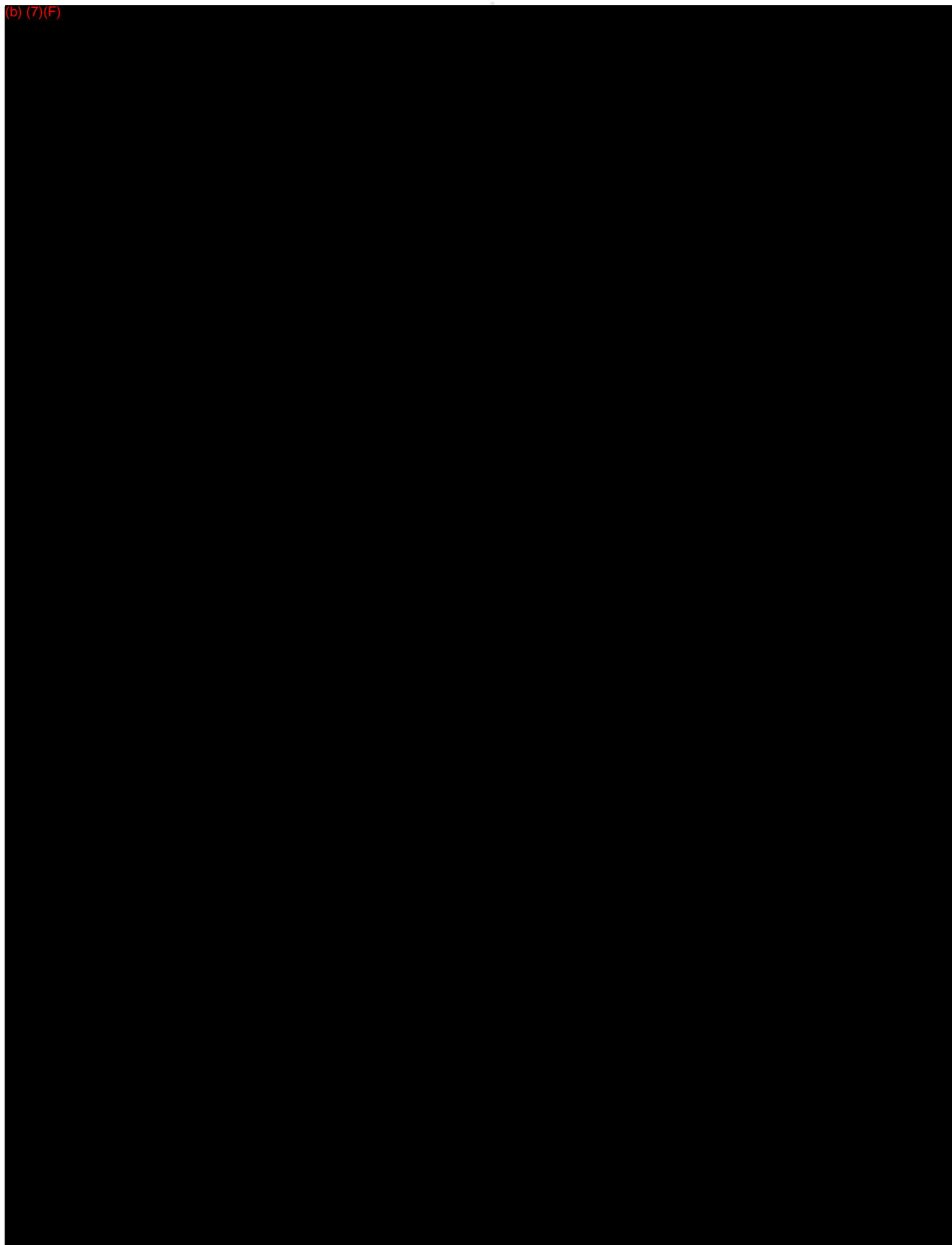


(b) (7)(F)



(b) (7)(F)





(b) (7)(F)



(b) (7)(F)



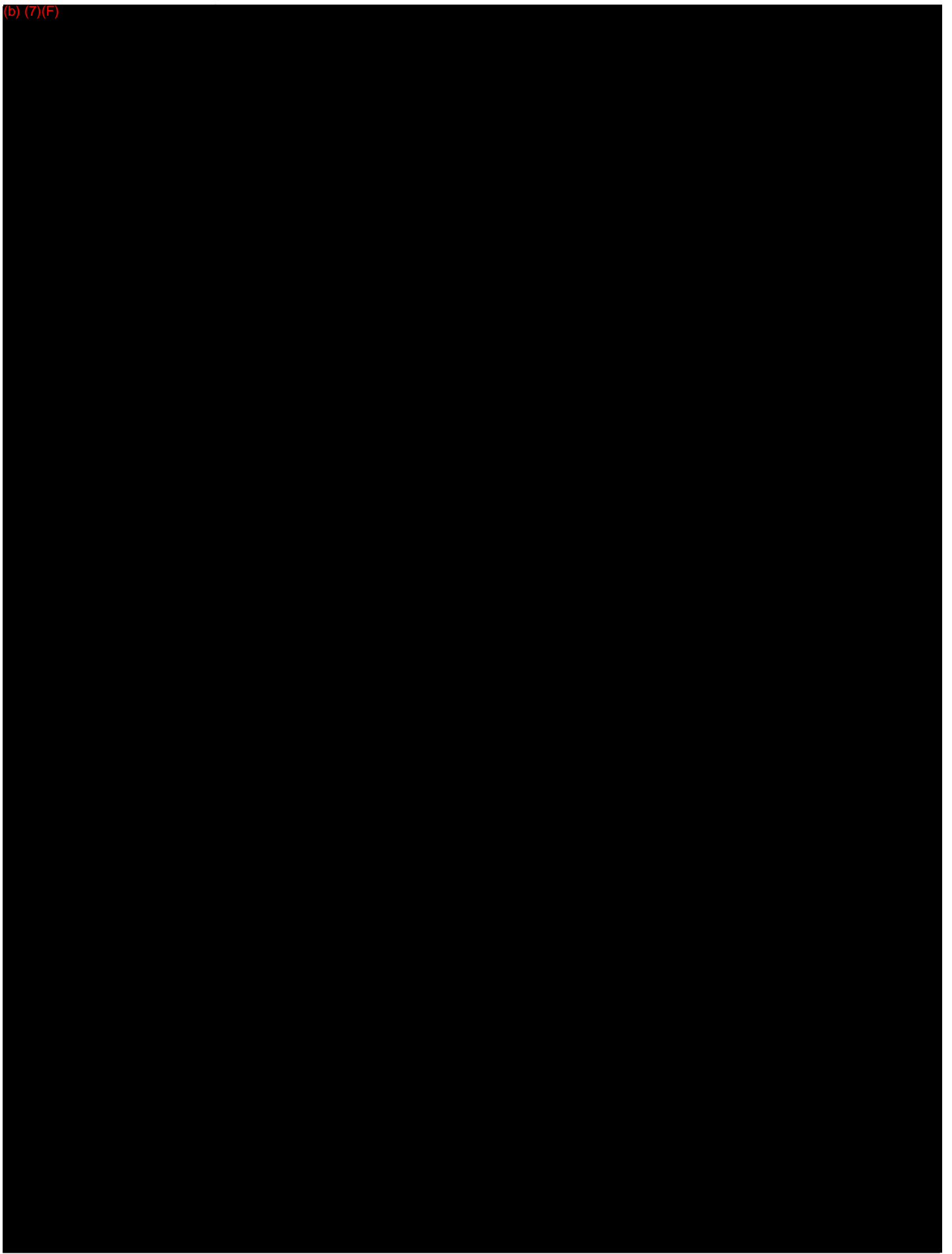
(b) (7)(F)

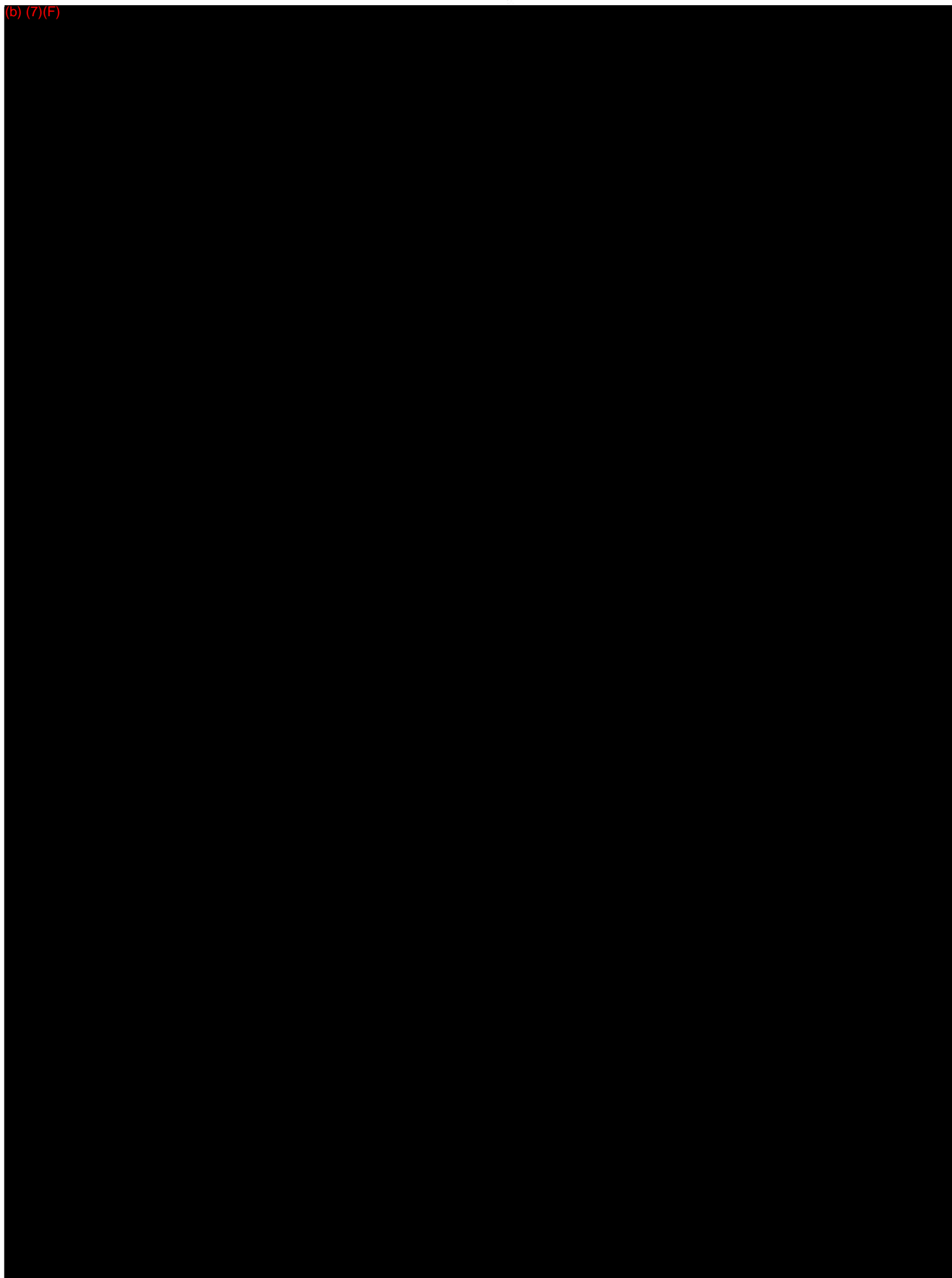




(b) (7)(F)





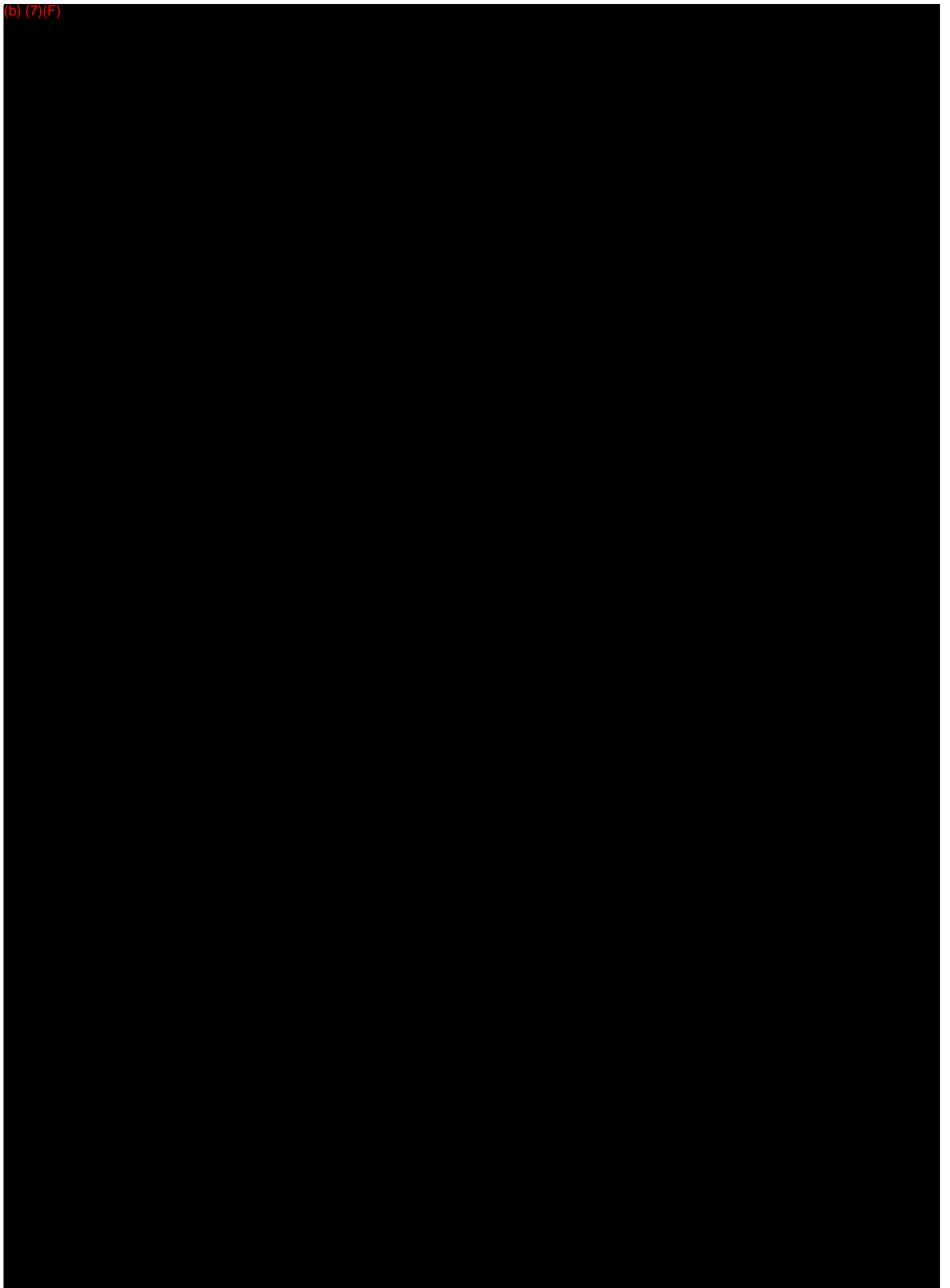


(b) (7)(F)



(b) (7)(F)





(b) (7)(F)



(b) (7)(F)







(b) (7)(F)



(b) (7)(F)



# APPENDIX H

## HAZARD EVALUATION

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## US - Hazard Identification

### ***Unloading of Transportation Vehicles (South Portland Marine Terminal)***

The Facility only conducts unloading of marine vessels. These operations are typically conducted as follows:

MARINE OPERATIONS	
Transfer Points:	Two (2)
(b) (7)(F)	
Simultaneous Operations:	Two (2) operations
Transfers per day:	Four (4) ( <i>maximum</i> )
Products:	Crude Oil

### ***Day-to-Day Operations***

The day-to-day operations at the Facility that may present a risk of discharging oil or releasing a hazardous substance are:

- Pipeline transfer operations
- Vessel unloading operations
- Tank to tank transfers
- Vacuum truck to tank transfers (maintenance activities)

Work such as piping replacement/repair is rare, and would only be done on portions of the system that are isolated from the active system.

### ***Secondary Containment Volumes***

Secondary containment is provided for the bulk storage tanks and/or transfer points at the South Portland Facility. Detailed secondary containment information is located in the SPCC Plan (under separate tab).

### ***Normal Daily Throughput***

The Company currently maintains 23 above-ground storage tanks at its South Portland facilities. Four (4) tanks (Tanks 1, 2, 27, and 28) are located adjacent to the two Company piers in Portland Harbor. Pier No. 2 is the only active pier; however, Tanks 1 and 2 are still used for active storage. The remaining 19 tanks are located at the Tank Farm located on Hill Street in South Portland approximately three miles from the marine terminal. The Hazard Identification Table in this appendix identifies each of these tanks by tank number. All tanks are used to store crude oil only, and are filled and drained in accordance with scheduled receipt of crude oil by vessels at Pier No. 2, and by delivery of crude oil to refineries and storage tanks in Montreal, Canada by the Company's interstate pipeline. Because delivery and shipment of crude oil vary throughout the year, the Company has chosen to present the rated shell capacity as the maximum capacity of liquid in each tank. The average quantity stored in each tank on any given day can range from empty to an effective liquid capacity for each tank, depending on receipt and shipment of crude oil to and from the facility.

## US - Hazard Identification (Cont'd)

The Normal Daily Throughput for the South Portland Facility:

(b) (7)(F)		

### ***Hazard Identification Tank Table***

The Hazard ID Tank table, which is located in the appendix, lists all storage tanks at the South Portland facilities. A detailed Spill Potentials List for the South Portland facilities is located in the SPCC Plan, under separate tab.

### ***Discharge Detection***

Detailed information pertaining to discharge detection is located in the SPCC Plan, under separate tab.

(b) (7)(F)

## US - Vulnerability Analysis

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### ***Introduction***

The vulnerability analysis addresses the potential effects (i.e., to human health, property, or the environment) of an oil spill originating from the South Portland Facilities. Section 6.0 of this Plan provides general guidance to the responder for "Spill Impact Considerations", addressing response options for many of the specific sensitivities detailed below.

The rest of the pipeline system is rather extensive as it stretches across 236 miles in three states and two countries. Therefore, the sensitive areas are detailed in "Emergency Response Mapping" booklets which are contained in separate, stand alone documents.

The area potentially affected by a spill originating from the Facility has a number of characteristics which require consideration in the event of a discharge.

- The immediate area of the Facility is located in an industrialized area of South Portland, Maine.
- The most sensitive area near the facility are commercial and sport fisheries and wildlife in the Portland Harbor and the Casco Bay areas.
- Residential areas are located on all sides of the Tank Farm, and on both banks of Anthoine Creek and the Fore River.

(b) (7)(F)



## US - Vulnerability Analysis (Cont'd)

---

(b) (7)(F)



### ***Residential Areas***

Residential areas are on all sides of the Tank Farm, and on both banks of Anthoine Creek and the Fore River. Any evacuation efforts for these areas will be coordinated with the local emergency assistance agencies (police department, fire department, etc.) Additional details on the residential areas within the area of the Facility are included in the "Emergency Response Mapping" booklets which are maintained as separate, stand alone documents. Telephone reference is provided in Figure 2.5.

### ***Businesses***

There are various commercial areas in the vicinity of the Facility. Any evacuation efforts for these areas will be coordinated with the local emergency assistance agencies (police department, fire department, etc.). Additional detail on the general layout of businesses within the area of the Facility are included in the "Emergency Response Mapping" booklets which are maintained as separate, stand alone documents.

### ***Fish and Wildlife, Wetlands, and other Sensitive Environments***

The area surrounding the Facility is detailed in the applicable ACP. The "Emergency Response Mapping" booklets which are maintained as separate, stand alone documents, detail sensitive areas.

Flora and fauna are always present and are sensitive to the effects of a pollution incident. All environmental areas deserve protection from pollution, but they must be prioritized during a response so as to protect the most sensitive and susceptible areas to pollution.

Commercial and sport fisheries and wildlife are located in the Portland Harbor and Casco Bay area. Additional information is included in the "Emergency Response Mapping" booklets which are maintained as separate, stand alone documents.

Possible environmental effects of a spill could include potential mortality to fish, wildlife, flora and fauna.

During a response situation the USFWS and applicable state agencies should be contacted for information regarding wetlands and other sensitive environments. Upon contact the agencies will be able to:

- Identify and establish priorities for fish and wildlife, wetlands, and other sensitive environments requiring protection from any direct or indirect effects from a discharge.
- Identify potential environmental effects on fish and wildlife, wetlands, and other sensitive environments resulting from removal actions or countermeasures.
- Mobilize equipment to haze birds and wildlife and activate wildlife rescue and rehabilitation resources



## **US - Vulnerability Analysis (Cont'd)**

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### ***Lakes and Streams***

The Facility is located in close proximity to Anthoine Creek, the Fore River, and Portland Harbor. Additional information is included in the "Emergency Response Mapping" booklets which are maintained as separate, stand alone documents. Possible environmental effects of a spill could include impacts to water quality and potential mortality to fish, wildlife, flora and fauna in these areas.

### ***Endangered Flora and Fauna***

No endangered species are known to be located within the immediate area of the Facility. A complete list of state and federal threatened and endangered wildlife is located in the "Emergency Response Mapping" booklets which are maintained as separate, stand alone documents.

### ***Recreational Areas***

There are various recreational areas in the area of the Facility. These areas include Ferry Beach State Park, Crescent Beach State Park, Two Lights State Park, Bug Light Park, Willard Beach, East End Beach, and Wolfe's Neck Woods State Park. These are identified in the "Emergency Response Mapping" booklets which are maintained as separate, stand alone documents.

The recreational area that could be potentially affected by a spill from the South Portland Tank Farm is the Greenbelt Walkway that transits Anthoine Creek immediately adjacent to Broadway.

The recreation areas that could potentially be impacted by a Spill from the terminal tanks would be East End Beach, Willard Beach and Bug Light Park.

Possible environmental effects of a spill could include oil impacted shorelines and potential mortality to fish, wildlife, flora and fauna. Public access and recreational use could also be impacted.

### ***Transportation Routes (air, land, and water)***

#### **South Portland Tank Farm**

A worst case spill from a tank at the South Portland tank farm at 30 Hill Street could potentially impact traffic on Broadway in South Portland near Anthoine Street where Anthoine Creek crosses Broadway. Depending on the tank location within the farm, it could also potentially affect Evans Street and Highland Avenue traffic. South Portland Police would be contacted to direct traffic.

Although unlikely, a high degree of vapors from a spill could impact air traffic at the Portland Jetport. The alternate western and northern runway approaches would be used. It is possible the Fore River could see enough oil to impact vessel activity in the upper Fore River. The decision to curtail vessel activity would be made by the USCG who are the leading FOSC for spills east of Route One.

## US - Vulnerability Analysis (Cont'd)

(b) (7)(F)



### ***Other Areas of Economic Importance***

Any evacuation efforts necessary for these areas will be coordinated with the local emergency assistance agencies (police department, fire department, etc.), State Police, and other agencies as the situation demands. Telephone references are provided in Figure 2.5. Other than neighboring businesses, there are not many other areas of economic importance within close proximity to the Facility.

## **US - Analysis of the Potential for a Spill**

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The potential for a significant spill at the Portland Marine Terminal and Tank Farm is minimal due to the spill prevention measures that are in place and the operating procedures followed by facility personnel. The potential for a spill of sufficient magnitude to escape the Facility is very remote due to the spill mitigation measures inherent in the facility design.

Spill prevention measures include a number of discharge detection methods and various inspection procedures which are described further in the SPCC Plan (under separate tab).

Operating procedures are defined in the Company procedural manuals. All personnel responsible for terminal operations are trained. New personnel receive on-the-job training working with experienced operating personnel as well as training in the areas of safety, spill prevention, emergency response, and applicable pollution prevention laws, rules and regulations. They become fully trained prior to assuming unsupervised operating responsibilities.

Spill mitigation measures include facility designs intended to direct releases to containment areas where they can be promptly controlled and cleaned up.

The Portland area is not subject to excessive exposure of inclement weather such as tornadoes, hurricanes, floods, or tropical storms. The area is subject to snowstorms during the winter months but none have resulted in reportable spills.

The South Portland Tank Farm is constructed on bedrock and consolidated soils, with good stability. The existing rock underlying the topography is the reason the tanks are built at different elevations and also provides good support for the tanks. A tank settlement monitoring program is in place.

### **Small Discharges**

Small discharges could occur from little used or idle piping. Unused piping is removed or flushed, cleaned and capped. Little used piping is flushed and unloading lines undergo internal inspection and pigging. Response effort for these types of spills would be initiated by site personnel and aided by contract response resources. Spills of this nature are generally singular in nature and not subject to chain reactions or failures. The spill would typically be retained inside a tank dike or on land immediately adjacent to the piping location. Disposal would be per the disposal plan with recovered soil typically taken to a local plant for use as road base material.

### **Medium Discharges**

Medium Discharges could occur from Third Party Damage to underground piping. PPLC, Dig Safe and City permit processes control digging around underground piping. At the South Portland Tank Farm, oil will be retained on premises and not reach water, fish, wildlife or sensitive environments. At the terminal area and shore tanks, there is a low probability the oil could reach the Fore River. These types of spills are typically singular in nature and not subject to chain reactions or failure due to the nature of the cause of the leak.

## US - Reportable Oil Spill History

---

The Facility maintains a separate Oil Spill History file in the Facility office. The Facility's file contains the below listed information to the extent that such information is reasonably identifiable.

- Date of discharge.
- Location of discharge.
- Discharge cause(s).
- Material(s) discharged.
- Amount discharged.
- Amount of discharge that reached navigable waters.
- Amount recovered.
- Effectiveness and capacity of secondary containment.
- Clean-up actions taken.
- Steps taken to reduce possibility of recurrence.
- Total storage capacity of the tank(s) or impoundment(s) from which the material discharged.
- Enforcement actions.
- Effectiveness of monitoring equipment.
- Description of how spill was detected.

Based on the information available, an analysis of previous spills yields two tank overflow spills in the early years of operation. Both were contained. Since that time, remote monitoring of tank levels has been implemented with redundant high level alarms which are monitored by personnel having full authority to stop all operations to prevent an overflow. There have been small spills attributable to seals and gaskets. A computerized maintenance managing system is used today to manage maintenance of these components. There have been spills attributed to internal corrosion of little used piping. These spills were retained on premises. To prevent recurrence unused piping is removed or flushed, cleaned and capped, little used piping is flushed, and unloading lines undergo internal inspection and pigging. There is one known enforcement action by the Maine Department of Environmental Protection.

Recorded history indicates that the only known damage to the facility by nature was damage to Pier No. 1 by a hurricane in 1946. The pier was rebuilt stronger, and has weathered subsequent storms. One hurricane of low magnitude is known to have occurred in the mid-1990s with no impact to the oil containing facilities.

There have been no spills from the South Portland Tank Farm that were reportable under 40 CFR Part 110. There has been only one identified South Portland Tank Farm Facility spill that threatened to reach surface waters. Subsequent to construction of the 42" dock line in 1969, oil was released into a ditch connecting with Anthoine Creek. A summary of this incident follows.

## Figure H-1 US - Reportable Oil Spill History

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<b><i>Date of discharge.</i></b>	September 15, 1969
<b><i>Location of discharge.</i></b>	42" Unloading Line
<b><i>Discharge cause(s).</i></b>	After construction and hydrostatic testing of the 42" unloading line, a skimmer pit was built to allow drainage of the test water from the line and capturing any residual oil in the pipe from leaking manifold valves and piping. The contractor representative responsible for observing the fluid being drained to the pit left the job site without permission. In his absence, some oil entered and overflowed the pit and into a ditch connecting with Anthoine Creek (did not reach Anthoine Creek).
<b><i>Material(s) discharged.</i></b>	Crude oil
<b><i>Amount discharged.</i></b>	50 barrels
<b><i>Amount of discharge that reached navigable waters.</i></b>	None – did not reach Anthoine Creek.
<b><i>Amount recovered.</i></b>	---
<b><i>Effectiveness and capacity of secondary containment.</i></b>	Temporary secondary containment not effective due to human failure.
<b><i>Clean-up actions taken.</i></b>	Dam constructed upstream of Anthoine Creek.
<b><i>Steps taken to reduce possibility of recurrence.</i></b>	Employee counseled; Today, work plans and contractor programs manage.
<b><i>Total storage capacity of the tank(s) or impoundment(s) from which the material discharged.</i></b>	Capacity of skimmer pit unknown.
<b><i>Enforcement actions.</i></b>	None documented.
<b><i>Effectiveness of monitoring equipment.</i></b>	Poor; human error (contractor).
<b><i>Description of how spill was detected.</i></b>	Visual discovery by company personnel.

## Figure H-2 US - HAZARD IDENTIFICATION TANKS ABOVE GROUND STORAGE TANKS

(Tank = any container that stores oil)

Tank Number	Substance Stored (Oil & Haz. Substance)	Tank Type (ie. floating roof, fixed roof, etc.)	Year Built	Potential Failure Mode	Probability	Rate of Flow (Gallons)	Failure / Cause (Record cause and date of any Tank failure which has resulted in a loss of tank contents)	Direction of Flow
1	Crude	Floating	1941	Rupture	Low	-----	Overflow due to incorrect remote tank guage readings. 74,340 gal. loss to containment (5/29/75)	Note "A"
2	Crude	Floating	1941	Rupture	Low	-----	N/A	Note "B"
27	Crude	Floating	1966	Rupture	Low	-----	N/A	
28	Crude	Floating	1969	Rupture	Low	-----	N/A	
3	Crude	Floating	1950	Rupture	Low	-----	N/A	Note "C"
4	Crude	Floating	1950	Rupture	Low	-----	N/A	
5	Crude	Floating	1950	Rupture	Low	-----	N/A	
6	Crude	Floating	1950	Rupture	Low	-----	N/A	
8	Crude	Floating	1944	Rupture	Low	-----	N/A	
9	Crude	Floating	1944	Rupture	Low	-----	N/A	
10	Crude	Floating	1941	Rupture	Low	-----	Overflow when wrong tank opened to receive oil from vessel. 10,080 gal. loss to containment. (10/5/60)	
11	Crude	Floating	1941	Rupture	Low	-----	N/A	

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(b) (7)(F)

**(Tank = any container that stores oil)**

(b) (7)(F)

Note “C”

In tank  
dike  
23/24

**Note<sup>F</sup>:** 55 gallon drum is stored on factory produced drum containment pallet sufficient to hold the entire contents.

**US - HAZARD IDENTIFICATION SURFACE IMPOUNDMENTS (SI)**  
*(Surface Impoundment = natural topographic depression, man-made excavation, or diked area)*

**There are no  
Underground Storage Tanks  
at this Facility**

**There are no  
Underground Storage Tanks  
at this Facility**

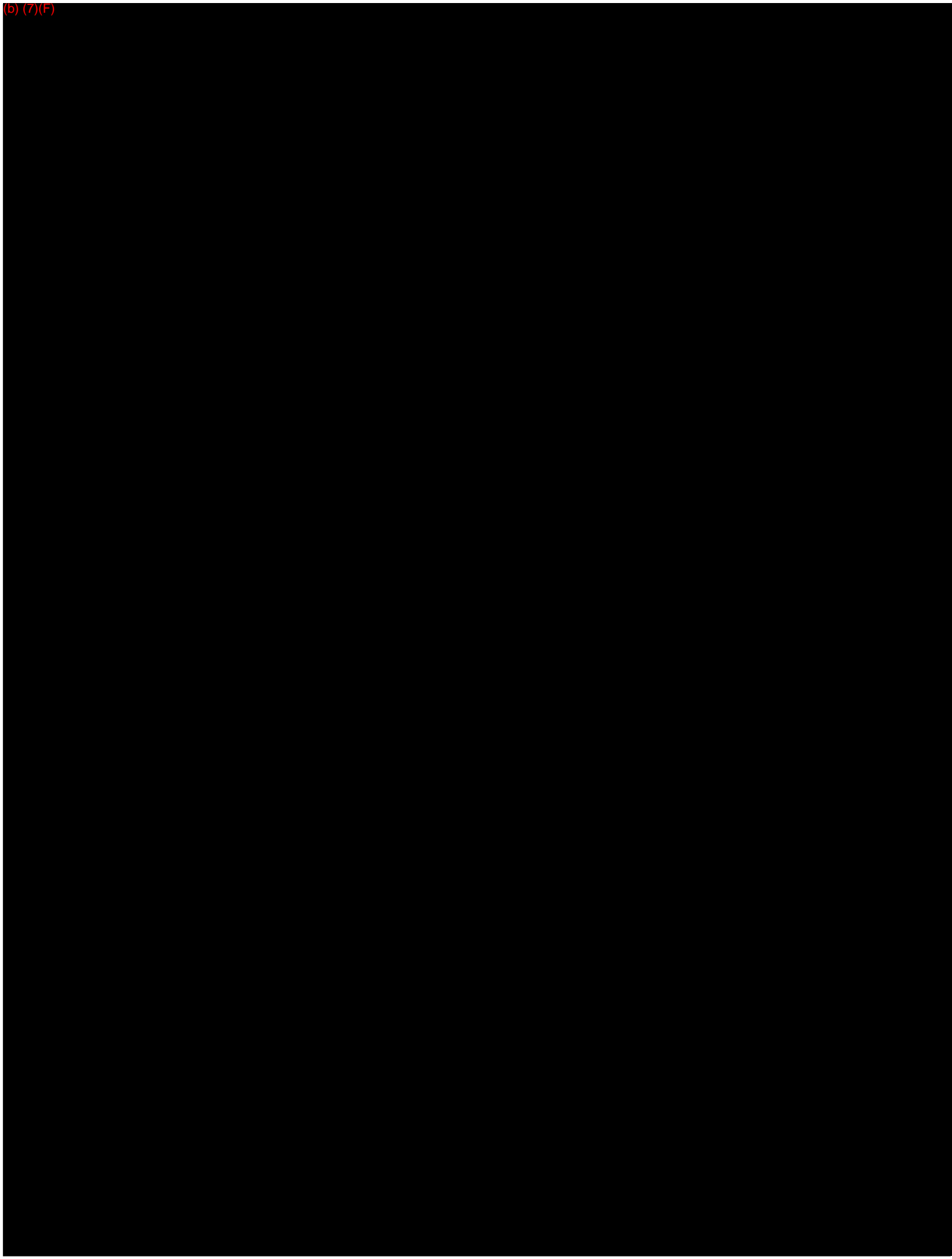
[illegible]



**Figure H-4  
United States**

**This page reserved for Hydrant and Drainage Diagrams**

<b>D4923 – Hydrants -</b>	<b>South Portland Tank Farm</b>
<b>D4924 – Hydrants -</b>	<b>South Portland Terminal</b>
<b>B1154 – Drainage Diagram –</b>	<b>South Portland Tank Farm</b>
<b>B1153 – Drainage Diagram –</b>	<b>South Portland Terminal</b>









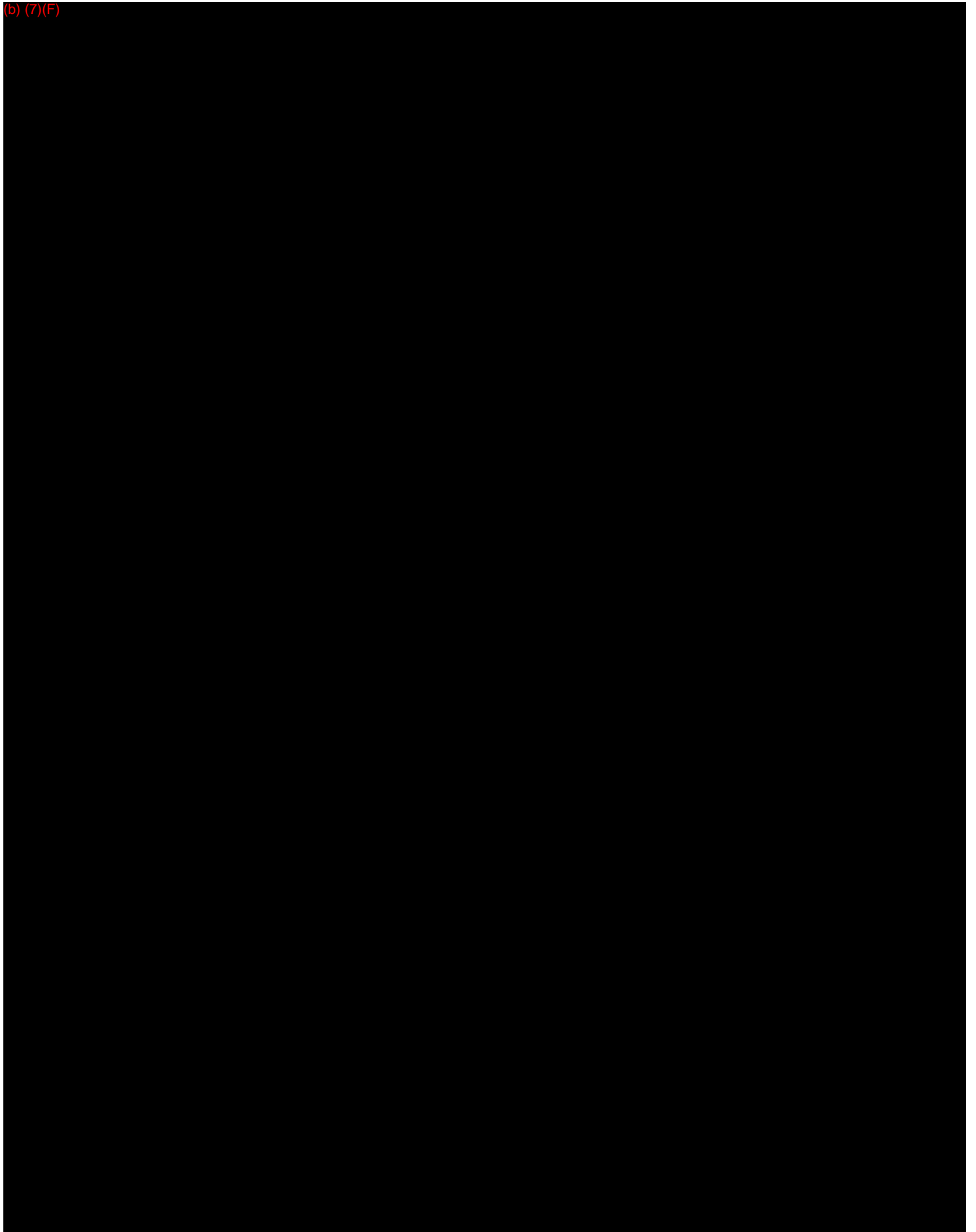




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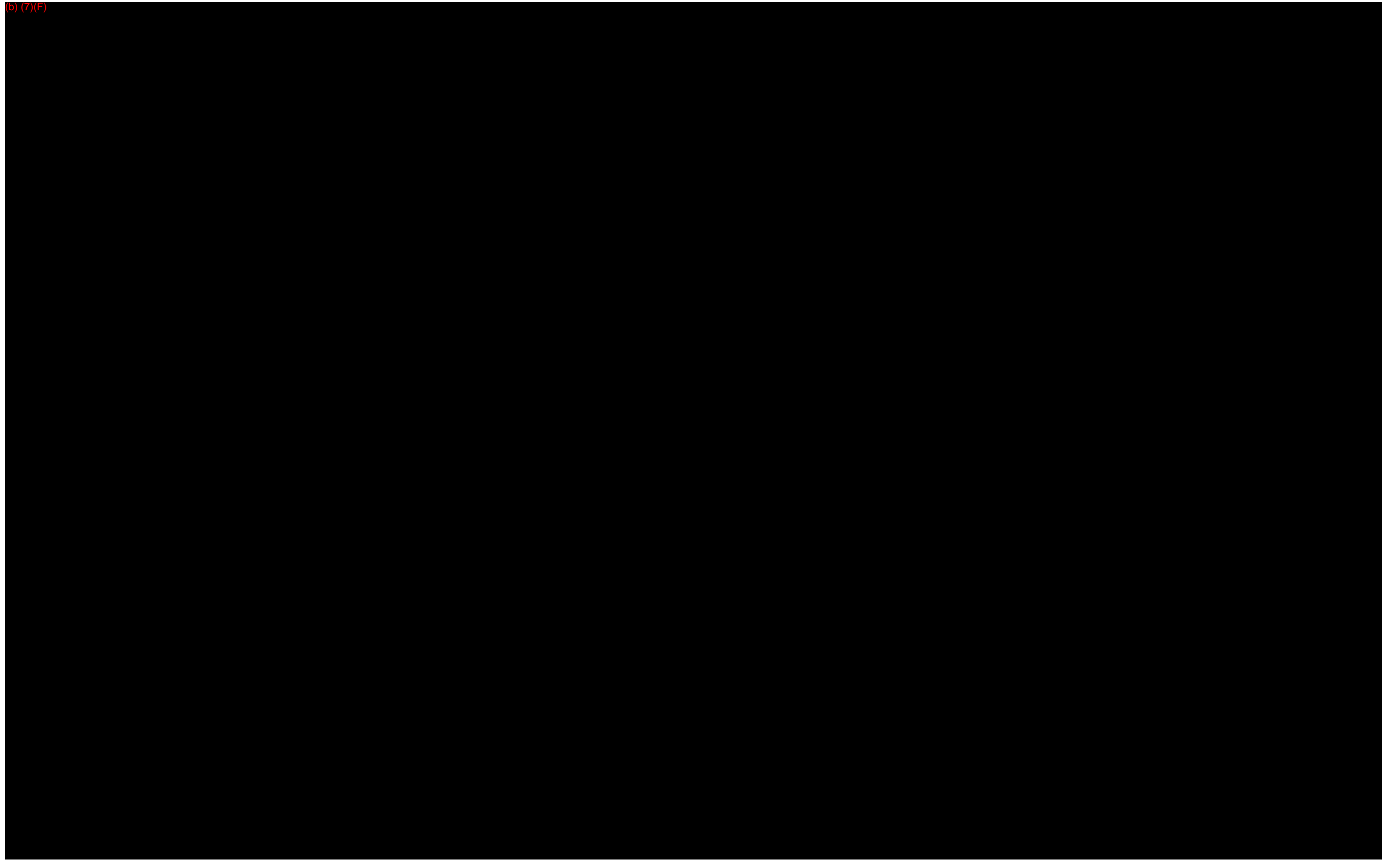




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## APPENDIX I

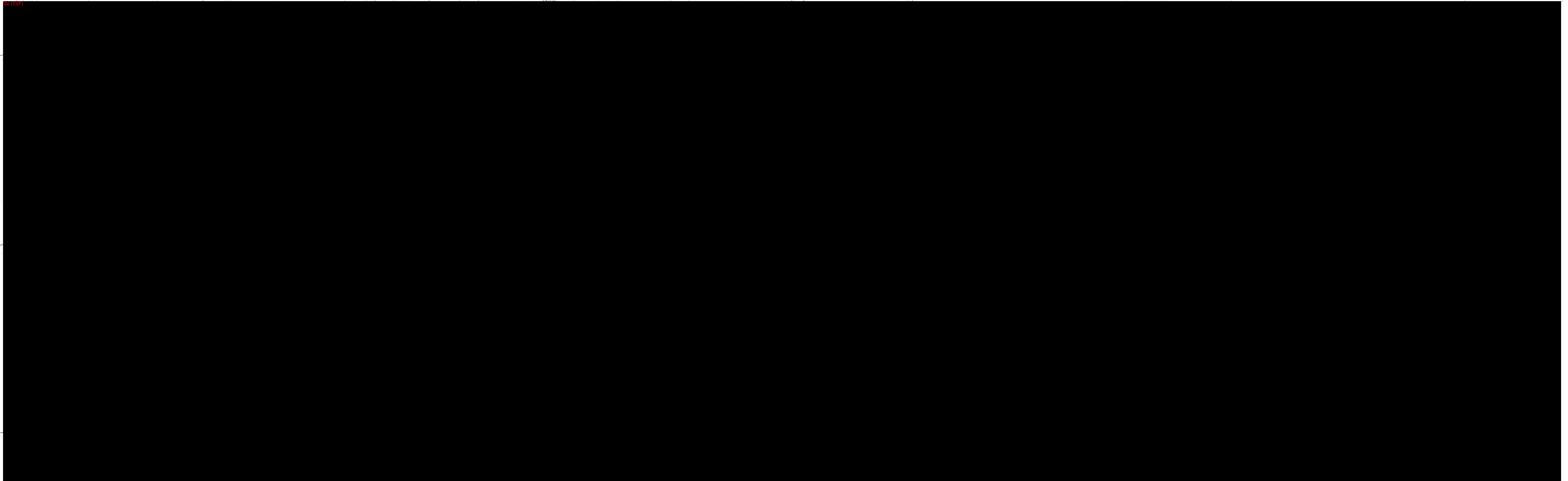
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### PMPL MAIN LINE INFORMATION

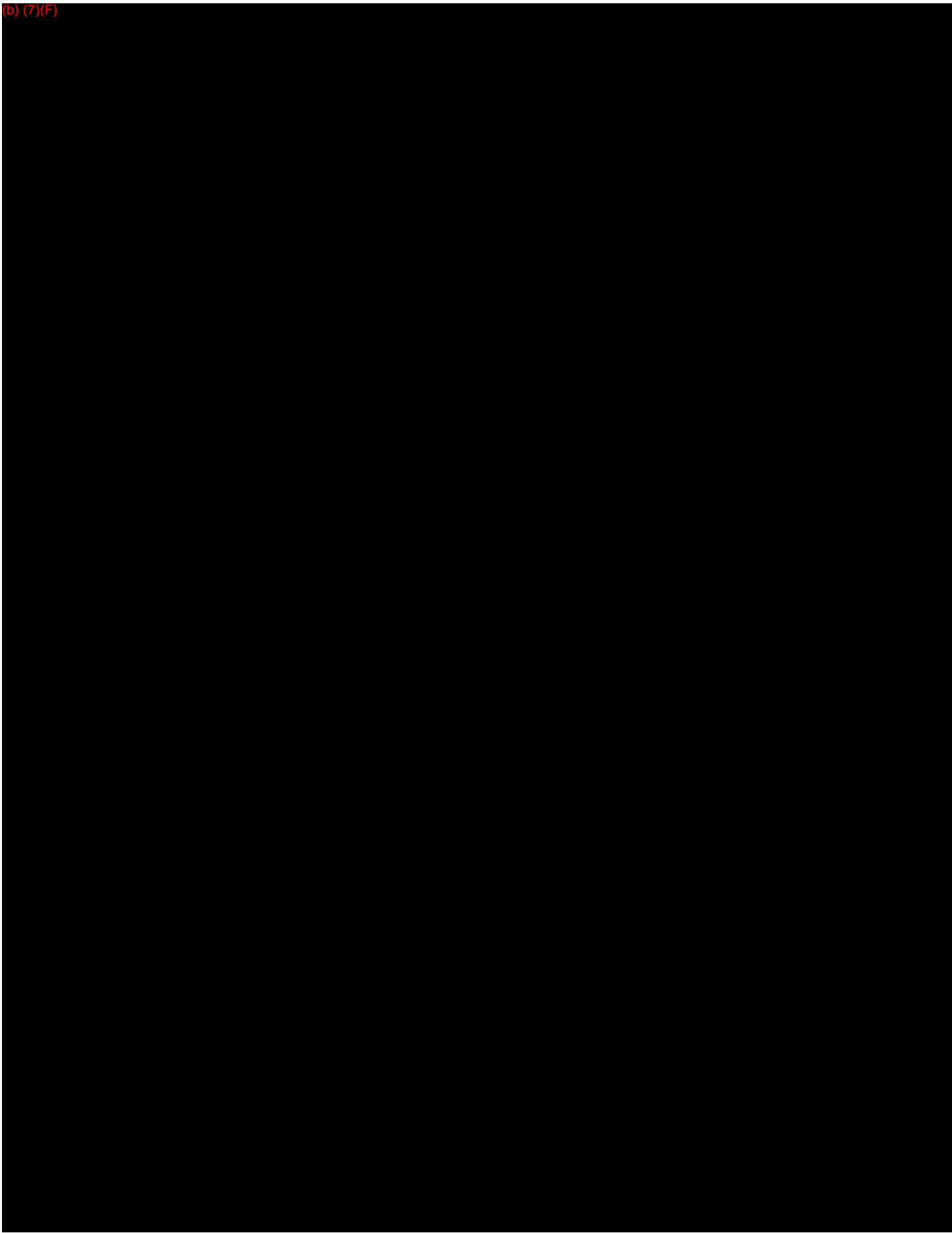
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Lancaster Station Vicinity .....	I-12
Sutton Station Vicinity .....	I-15
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Highwater Station Vicinity.....	I-17
St. Cesaire Station Vicinity .....	I-20
Montreal Terminal Vicinity .....	I-25

## **Figure I-1**

### **PMPL Main Line Profile Drawing - J 162**









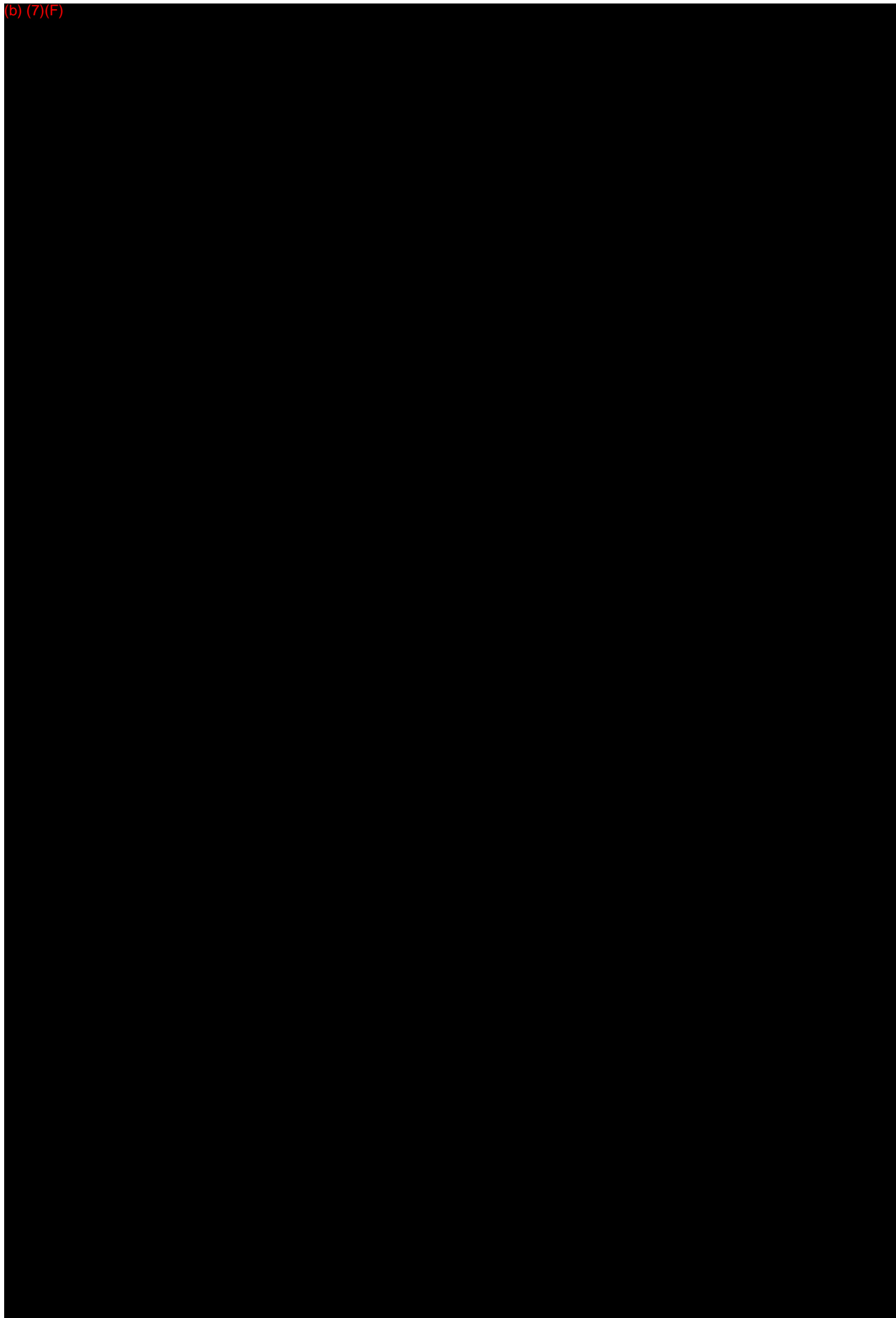


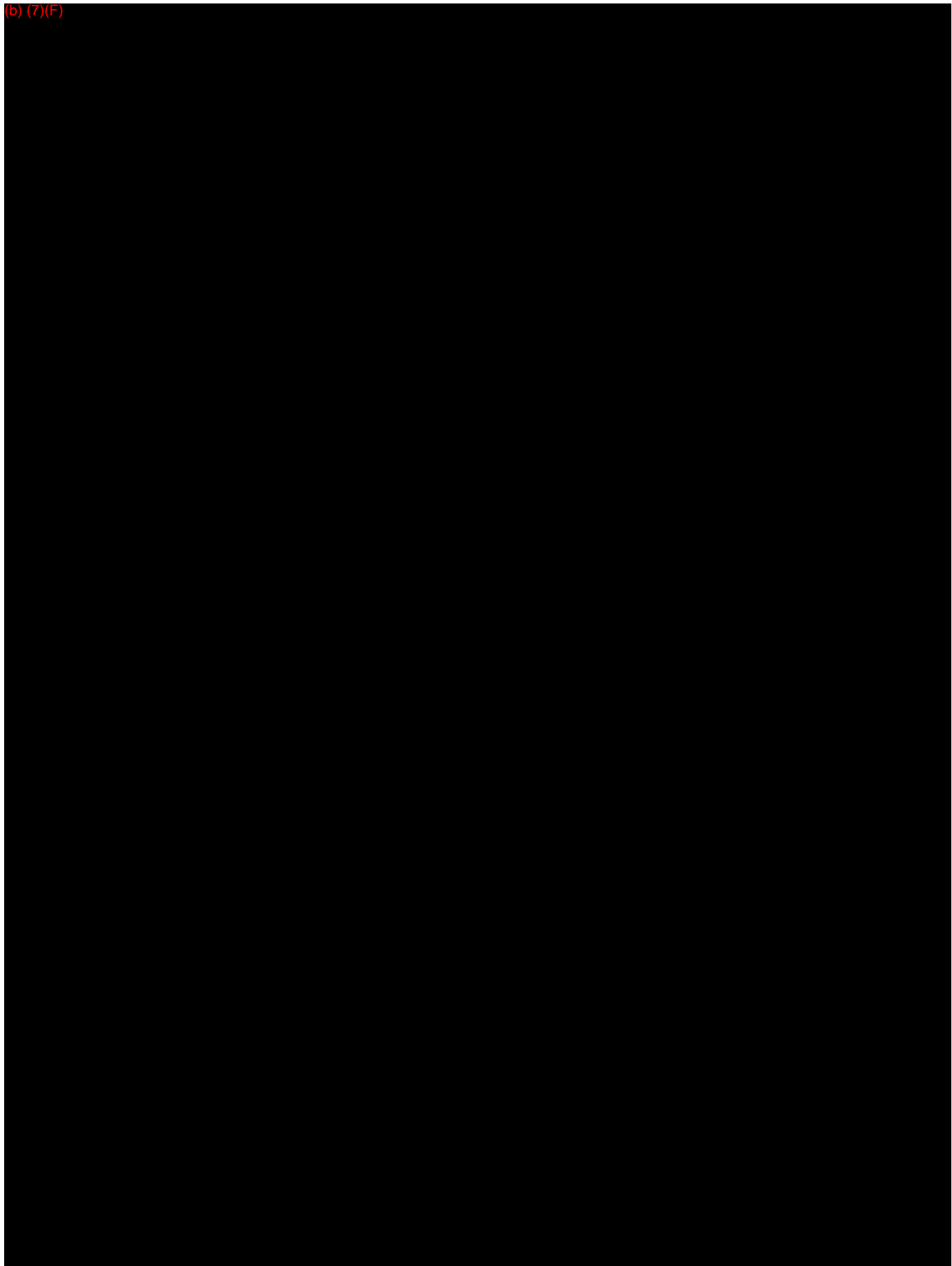






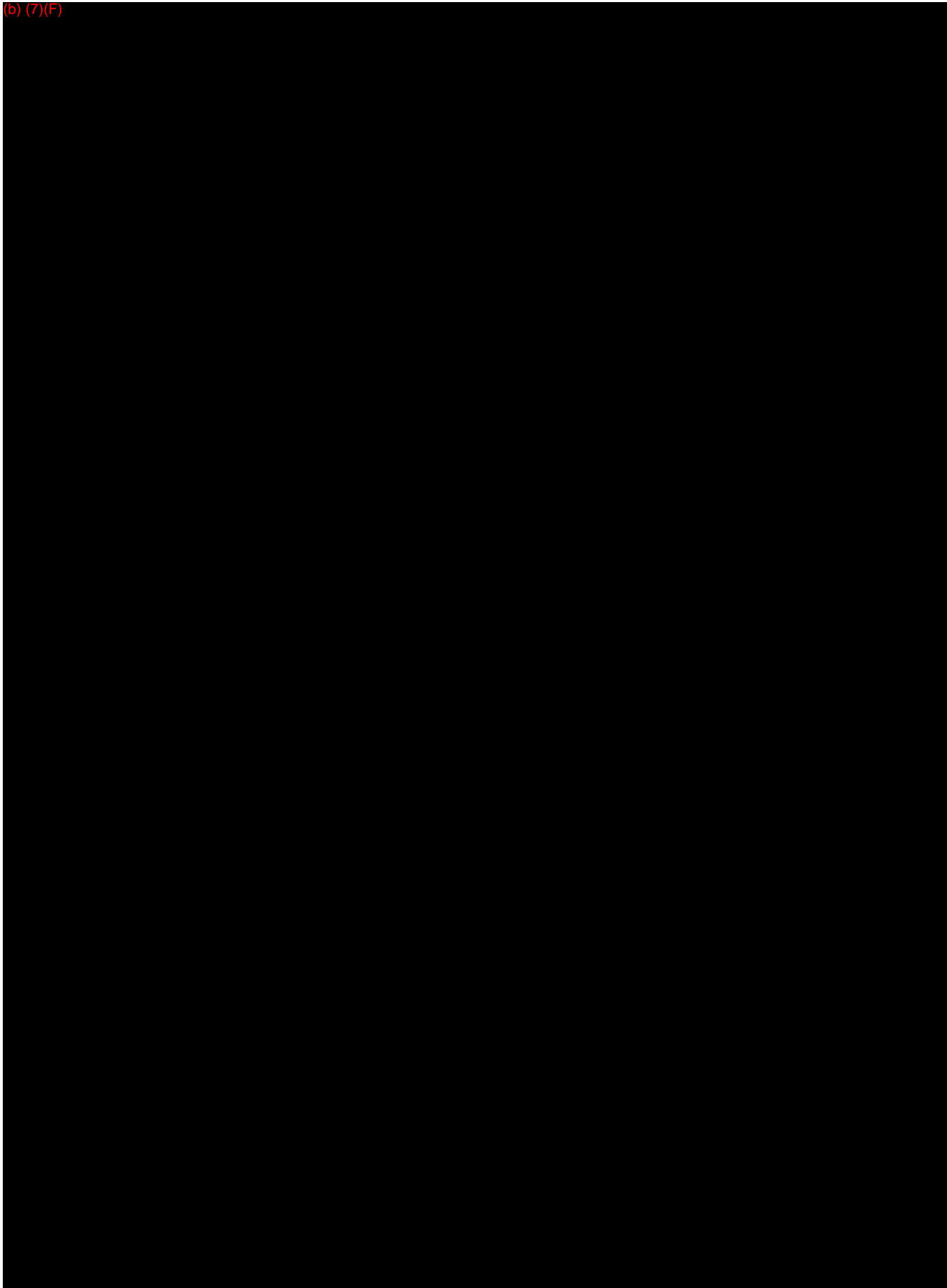


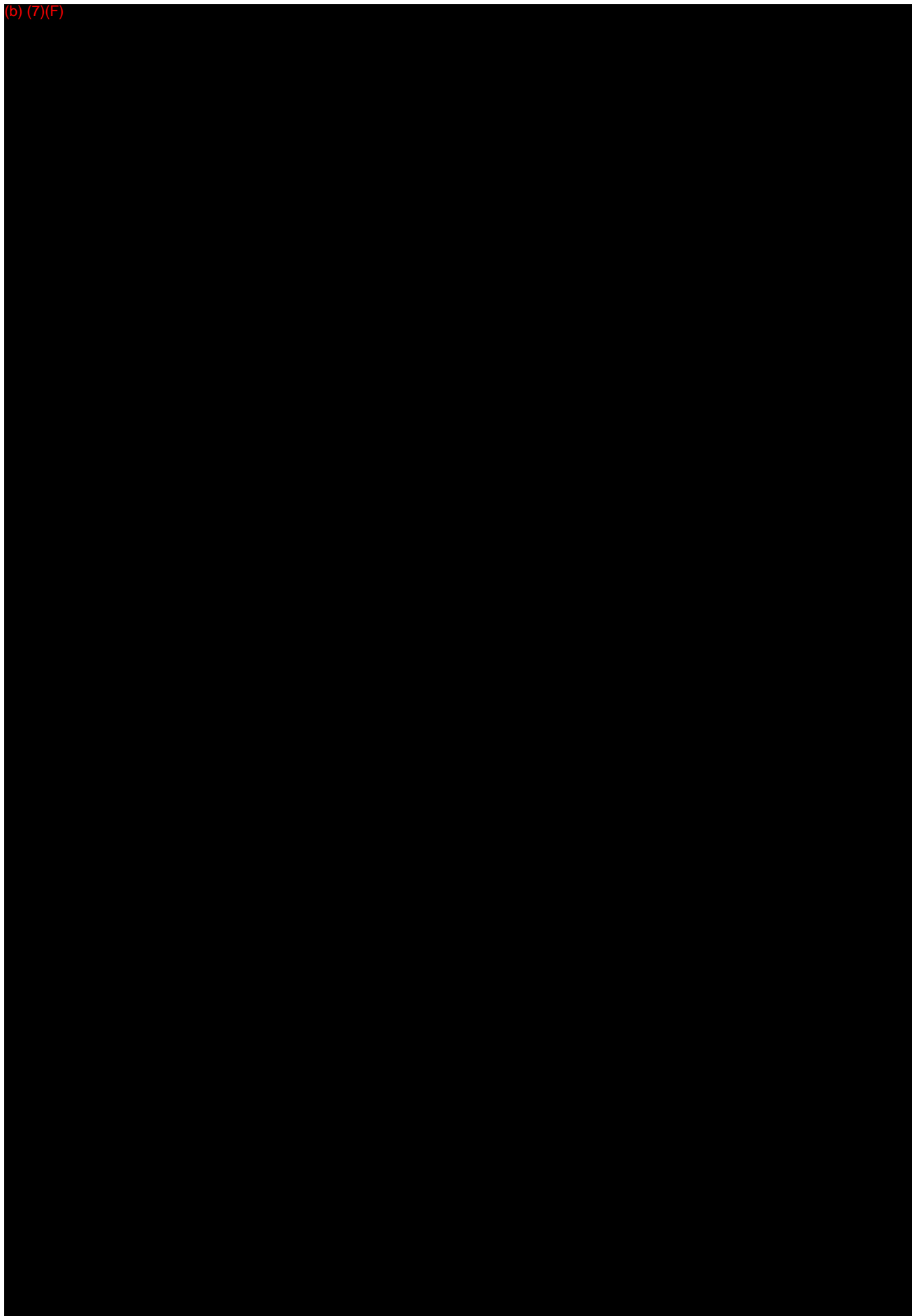




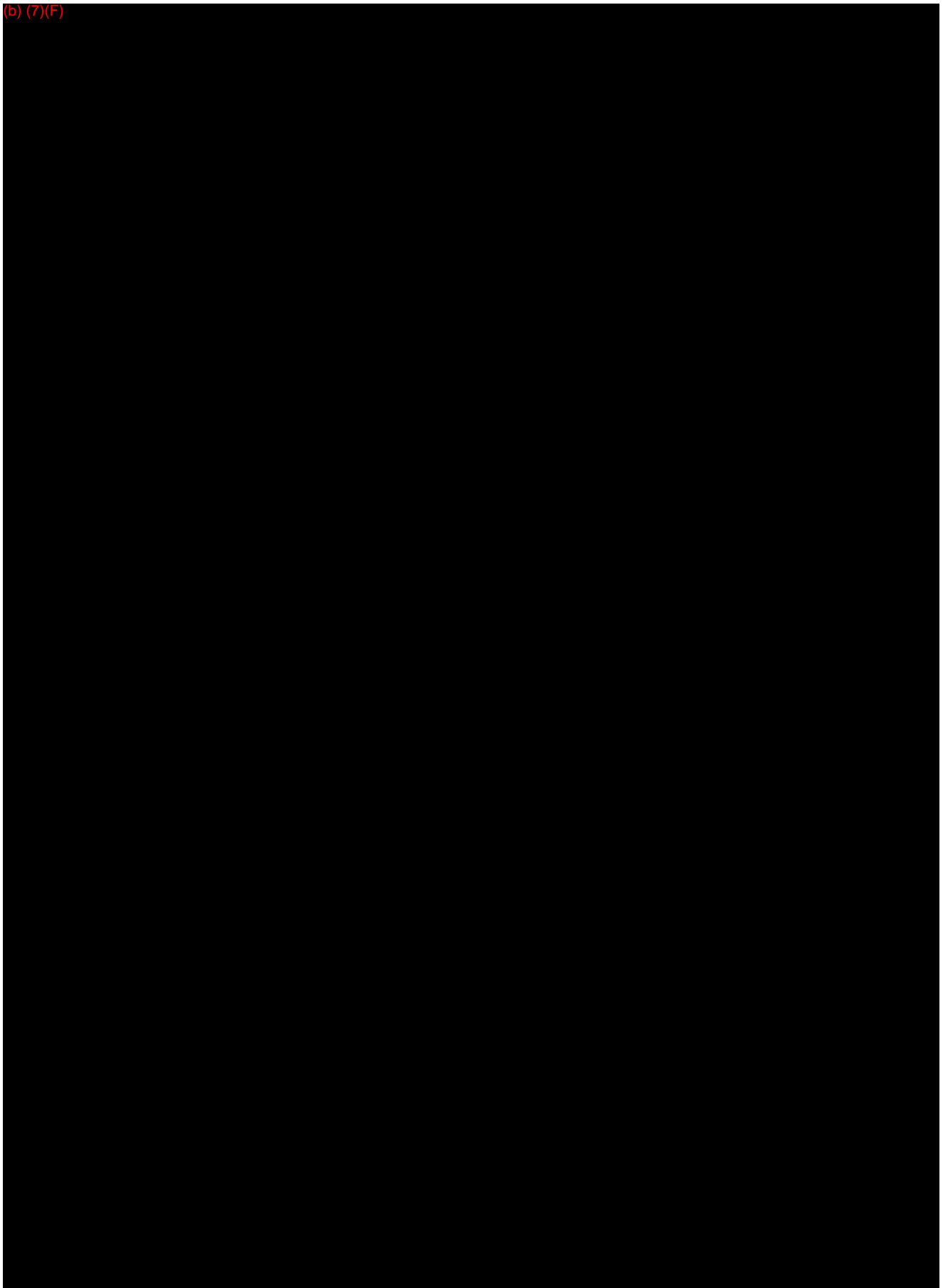












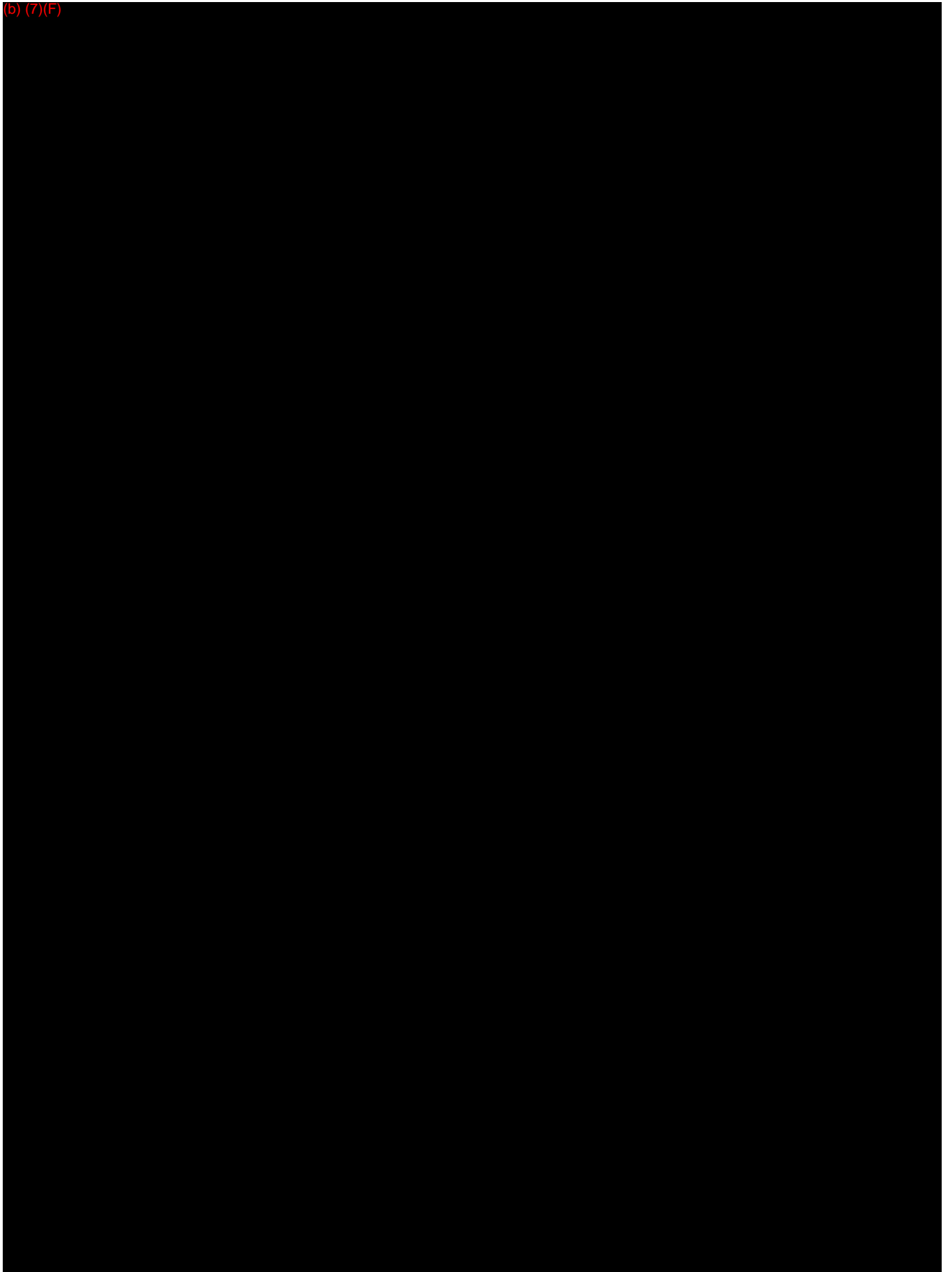
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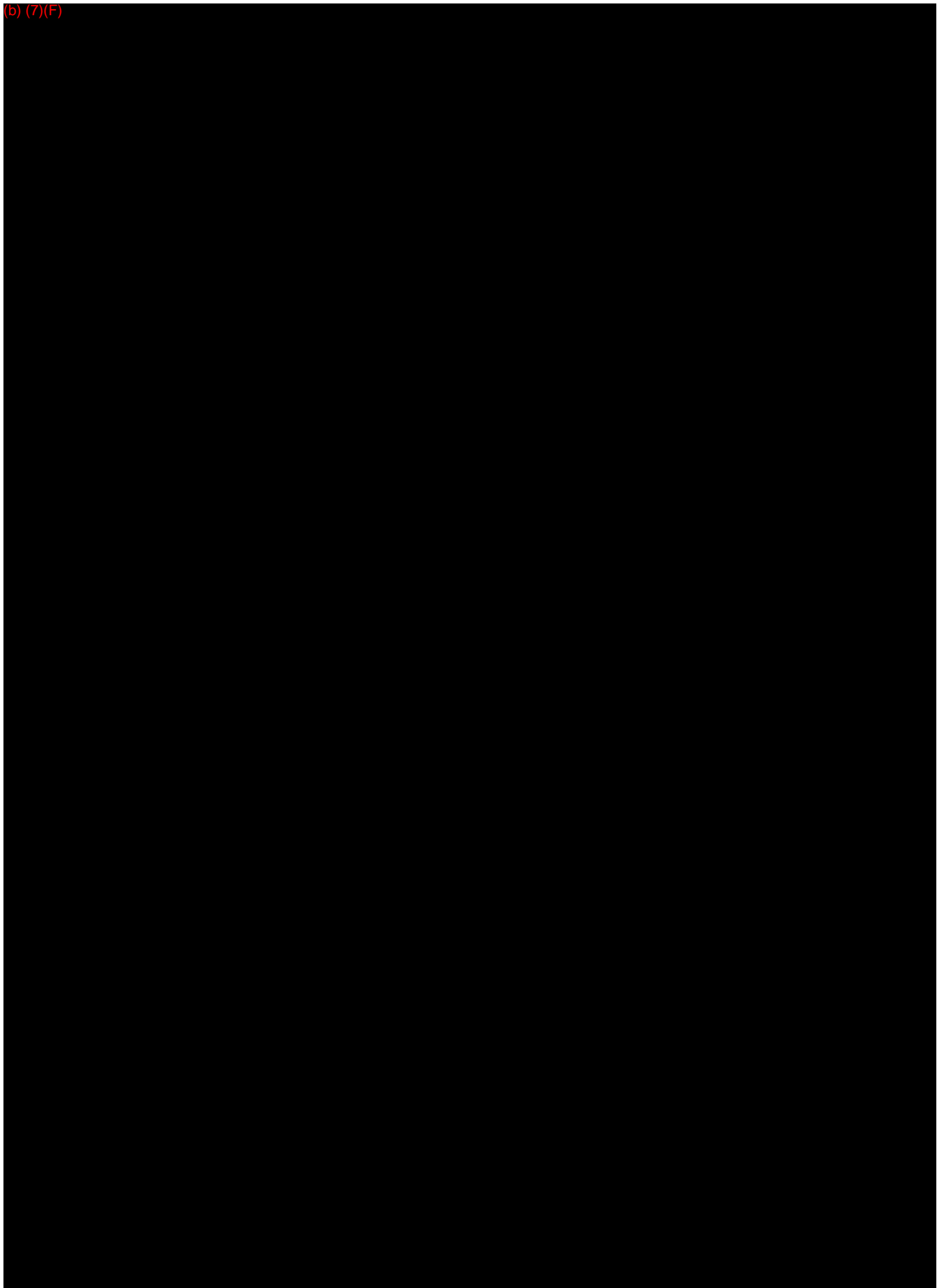








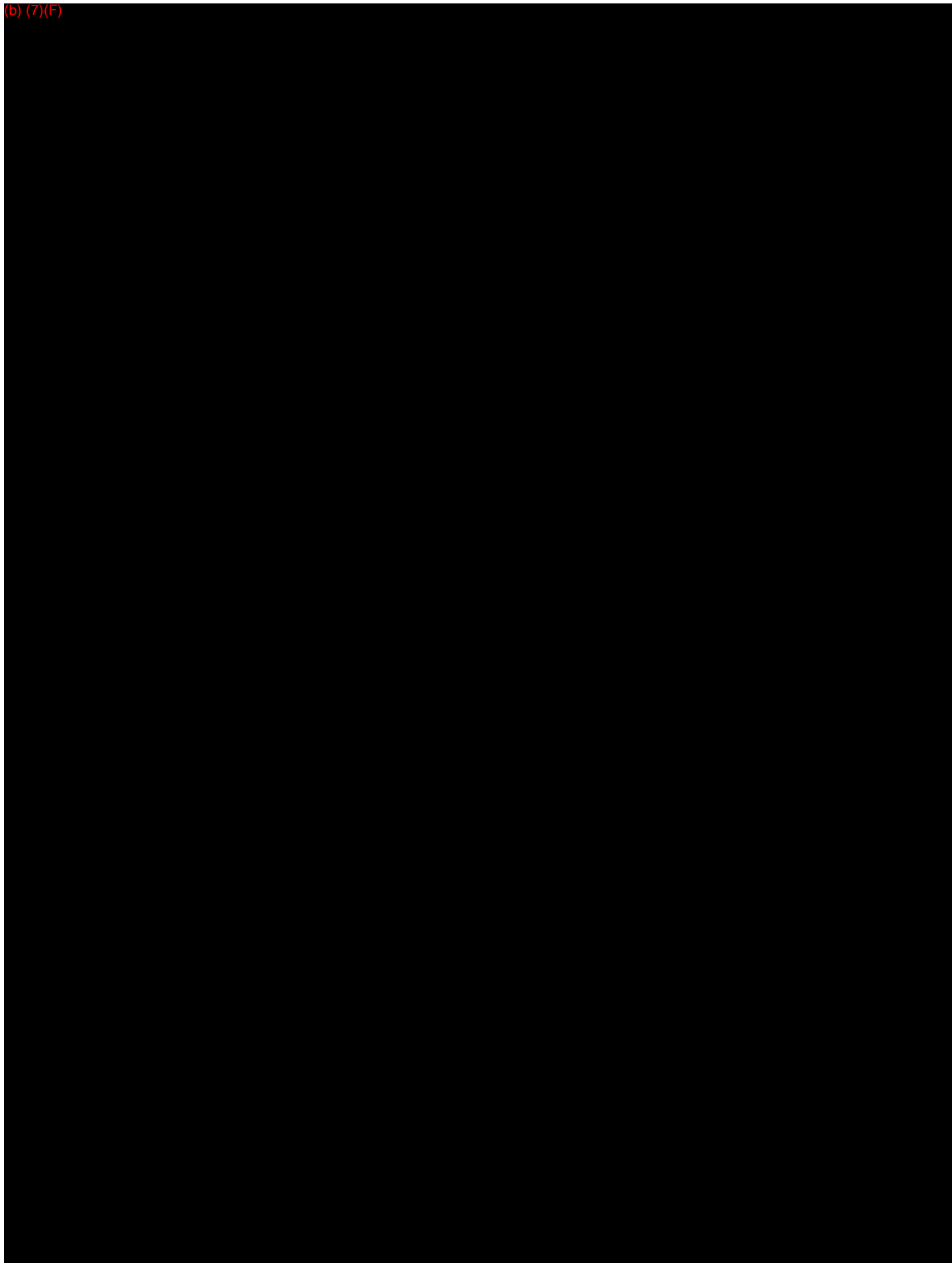


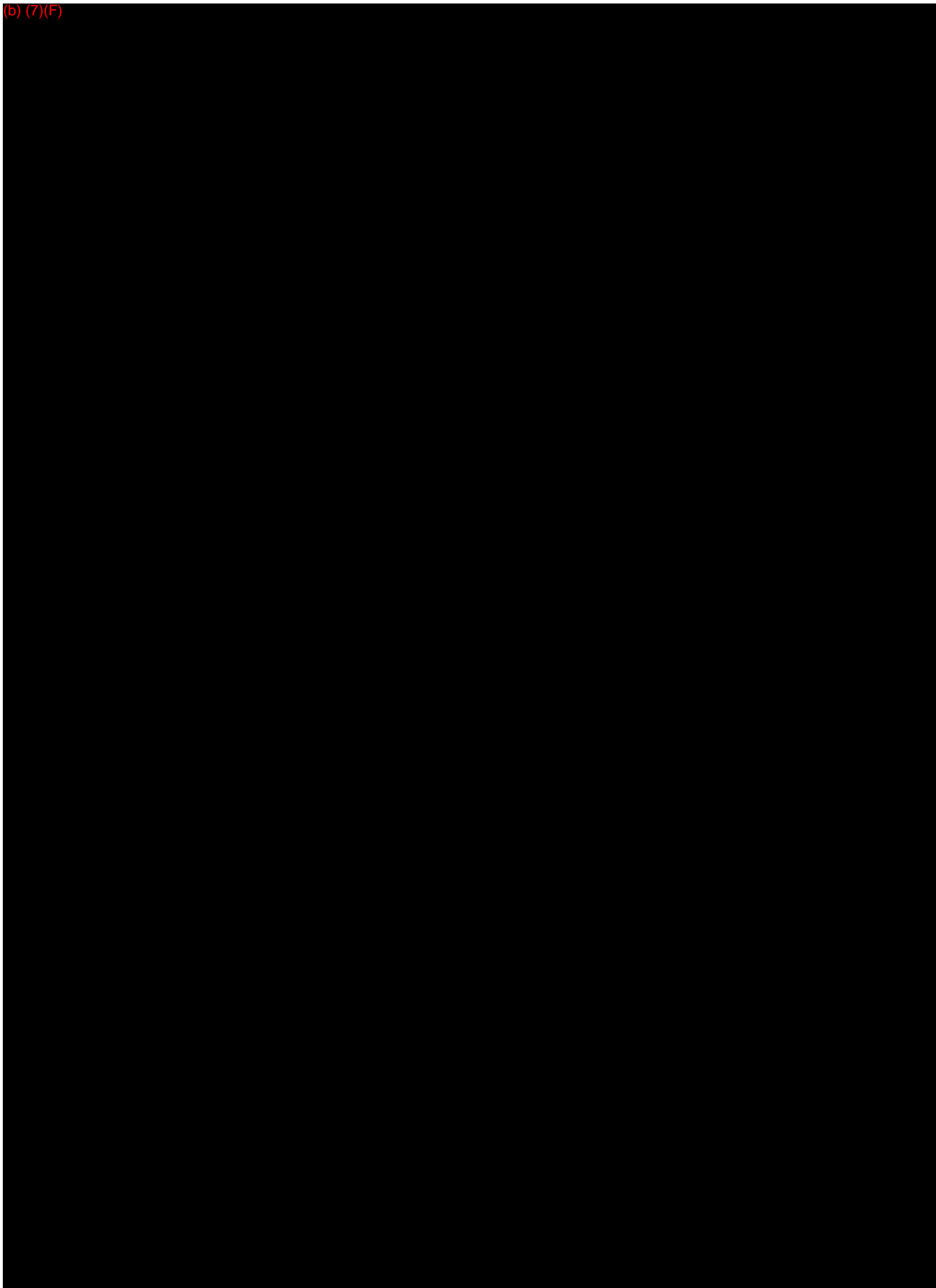


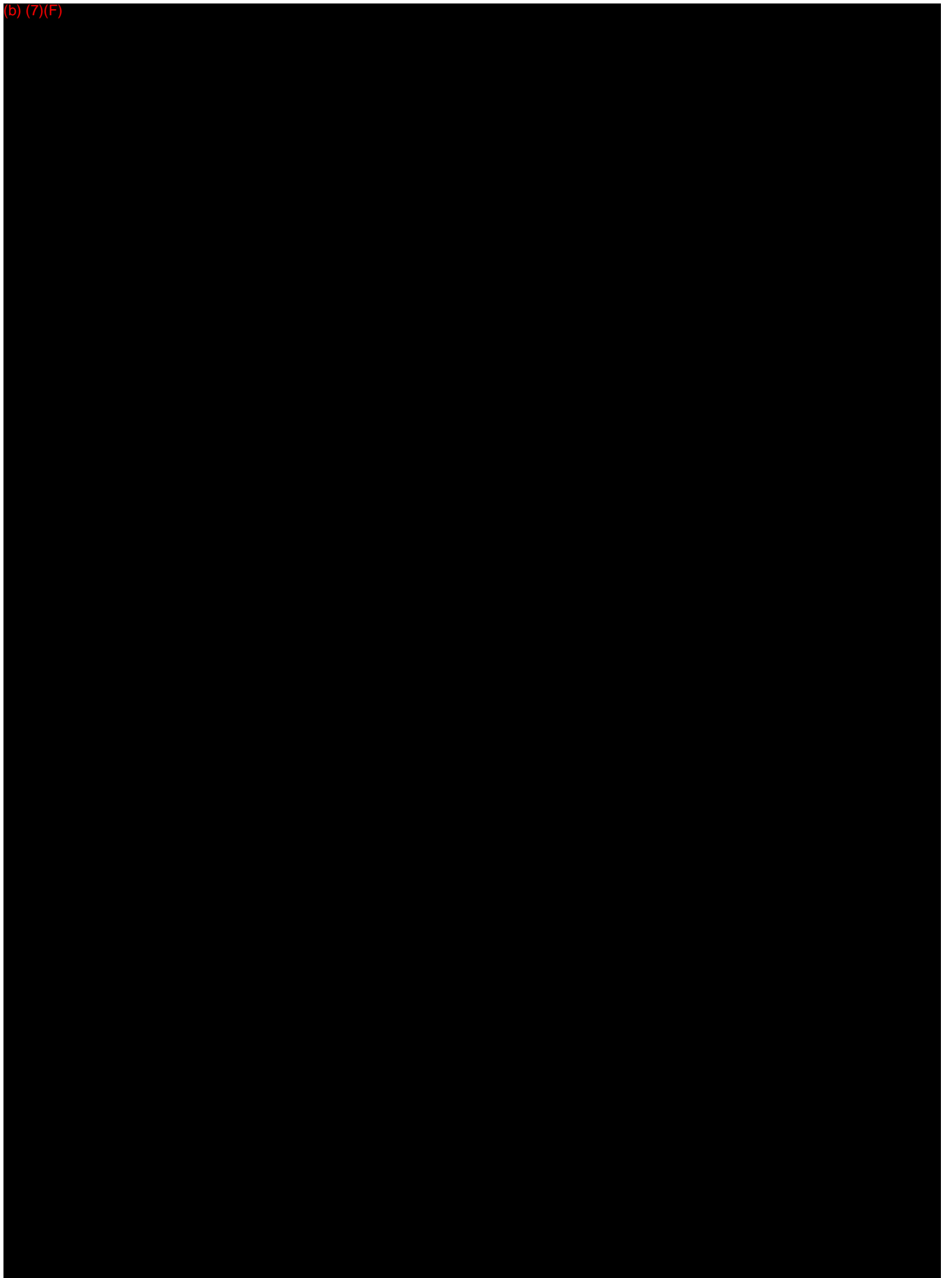


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## APPENDIX J

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### US NATIONAL RESPONSE SYSTEM

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Figure J-1.4	U.S. Coast Guard (USCG) Districts.....	J-9

# NATIONAL RESPONSE SYSTEM

## National Contingency Plan

The National Oil and Hazardous Substances Pollution Contingency Plan, more commonly called the National Contingency Plan or NCP, is the federal government's blueprint for responding to both oil spills and hazardous substance releases. The National Contingency Plan is the result of our country's efforts to develop a national response capability and promote overall coordination among the hierarchy of responders and contingency plans.

The first National Contingency Plan was developed and published in 1968. Congress has broadened the scope of the National Contingency Plan over the years. In June 1970, this plan was incorporated as part of the Code of Federal Regulations and applied to all navigable waters and adjoining shorelines of the United States. As required by the Clean Water Act of 1972, the NCP was revised the following year to include a framework for responding to hazardous substance spills as well as oil discharges. Following the passage of Superfund legislation in 1980, the NCP was broadened to cover releases at hazardous waste sites requiring emergency removal actions. Over the years, additional revisions have been made to the NCP to keep pace with the enactment of legislation.

To ensure adequate preplanning and provisions for responding to oil spills, the National Contingency Plan established the National Response Center, the National Response Team, the Regional Response Center, Regional Response Teams and the On-Scene Coordinator (Figure J1.1).

## National Response Team (NRT)

National planning and coordination for oil spill response is the responsibility of the National Response Team (NRT). The NRT is responsible for evaluating methods for responding to oil spills and hazardous substances spills, and recommending changes to the National Contingency Plan. The NRT also develops procedures to coordinate activities for federal, state and local governments, and private response organizations.

The NRT consists of representatives from each of the agencies shown in Figure J1.2. Normally, the NRT is chaired by the EPA representative while the USCG representative serves as the vice-chairman. If it is activated for spills within the coastal zone of the United States, the USCG representative will hold the chair.

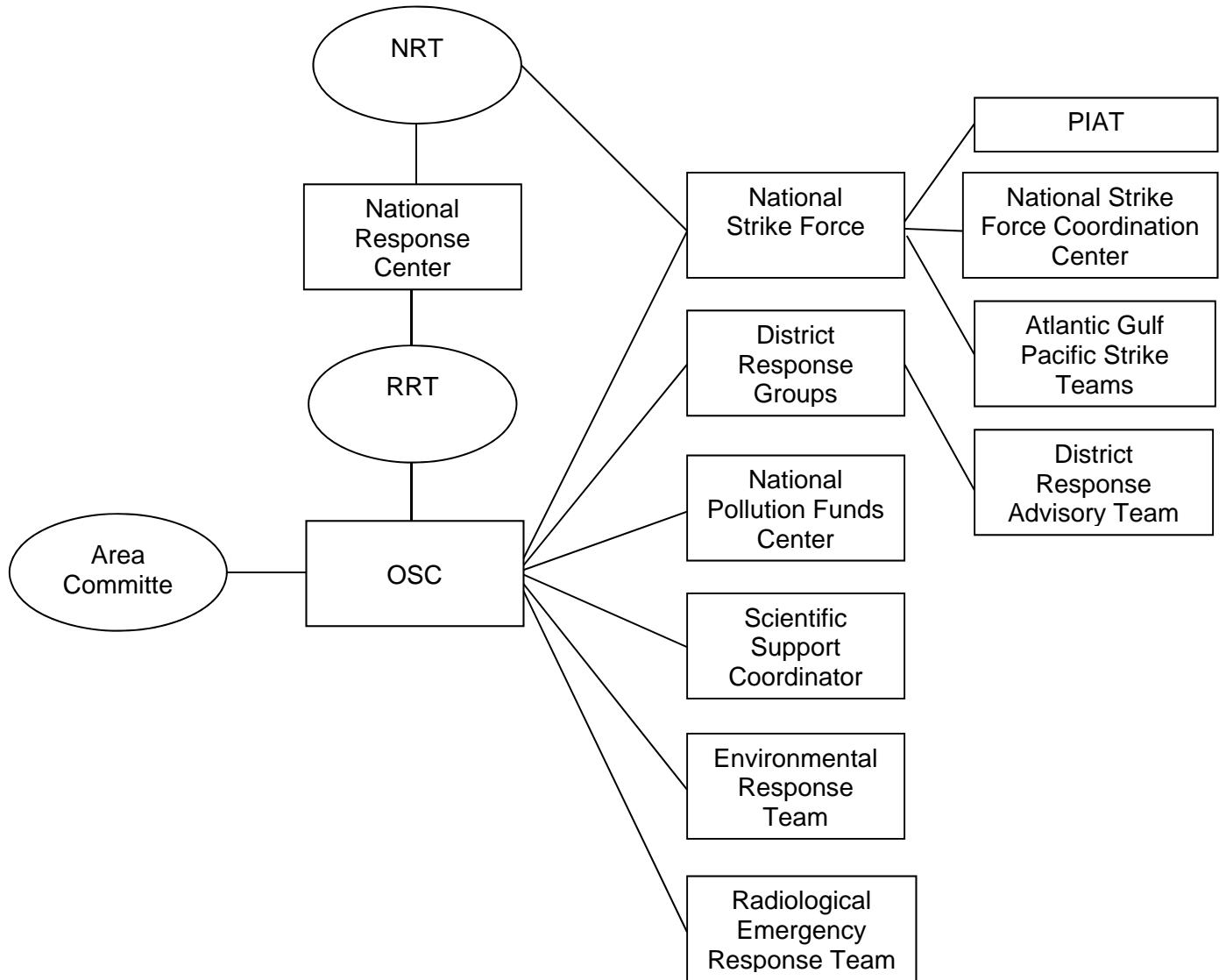
The NRT can be activated when an oil spill exceeds the capability of the Regional Response Team in which it occurs, crosses national boundaries, or presents a significant threat to a population, national policy, property, or national resources; or when requested by any NRT member.

Once activated, the NRT may:

1. Monitor the spill, evaluate reports from the On-Scene Coordinator (OSC), and recommend appropriate actions for abating the spill.
2. Request oil spill response resources from federal, state, and local governments or private agencies.
3. Coordinate the supply of equipment, personnel, or technical advice to the affected region from other regions or districts.

**FIGURE J-1.1**

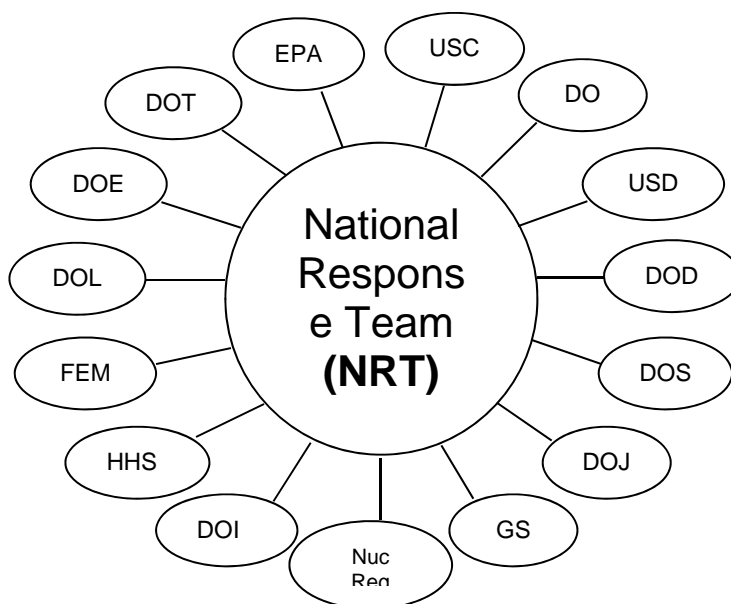
**NATIONAL RESPONSE SYSTEM ORGANIZATION**





**FIGURE J-1.2**

**FEDERAL REPRESENTATION ON NATIONAL RESPONSE TEAM**



<b>DOC</b>	<b>Department of Commerce</b> Scientific expertise from NOAA for marine mammals & oil spill response	<b>DOT</b>	<b>Department of Transportation</b> Expertise on all modes of transporting oil & hazardous substances
<b>DOD</b>	<b>Department of Defense</b> Oil spill response equipment, ship salvage, and boarding & diving	<b>EPA</b>	<b>Environmental Protection Agency</b> Information on environmental impact of spills & provide scientific support coordination
<b>DOE</b>	<b>Department of Energy</b> Removal & disposal of radioactive contamination	<b>FEMA</b>	<b>Federal Emergency Management Agency</b> Coordinate civil emergency planning & mitigation efforts
<b>DOH</b>	<b>Department of Health</b> Assess health hazards associated with response operation & recommend steps for worker & public safety	<b>GSA</b>	<b>General Services Administration</b> Provides logistical and telecommunications support to federal agencies
<b>DOI</b>	<b>Department of Interior</b> Expertise on fish & wildlife	<b>HHS</b>	<b>Department of Health and Human Services</b> Assists with the assessment, preservation, and protection of human health and helps ensure the availability of essential human services
<b>DOJ</b>	<b>Department of Justice</b> Answer legal questions on spills & response actions	<b>USCG</b>	<b>United States Coast Guard</b> Establishes spill contingency planning requirements for vessels and facilities, and OSC responsibilities for wasteful zone
<b>DOL</b>	<b>Department of Labor</b> Expertise needed to minimize exposure to hazardous material during response operation	<b>USDA</b>	<b>United States Department of Agriculture</b> Input on the effect of soil contamination by hazardous and oil spills

## **National Response Center (NRC)**

The National Response Center (NRC) receives and distributes reports regarding oil and hazardous substances spills. It is located at the USCG Headquarters in Washington, D.C., and can be contacted by dialing the phone number listed in Figure 2.5.

Oil spills must be reported to the National Response Center (See External Notifications for reporting criteria). If a direct report to the National Response Center is not practical, reports may be made to the USCG or EPA predesignated OSC for the geographic area where the spill occurs. If it is not possible to immediately notify the National Response Center or the predesignated OSC, reports may be made immediately to the nearest USCG unit provided that the spiller notifies the NRC as soon as possible. Once the NRC receives notification of a spill, it will promptly notify the appropriate OSC and authorize him to proceed with the appropriate response actions as outlined in the National Contingency Plan.

## **Regional Response Team (RRT)**

The Regional Response Team (RRT) develops oil spill response contingency plans for specific regions of the United States. This team is staffed by representatives from the agencies shown in Figure J1.2 and may include representatives of local governments as agreed upon by the specific State in which the RRT is operative.

The RRT is jointly chaired by the EPA and USCG representatives. See Figures J1.3 and J1.4 for the EPA Regions and the USCG Districts respectively. When activated for inland spills, the EPA representative will be the chairperson. If activated for offshore spills, the USCG representative shall be the chairperson.

The RRT includes two (2) components: a standing team and an incident-specific team. The standing team:

1. reviews regional and local responses to various spills, recommends revisions to the National Contingency Plan, encourages state and local communities to improve their preparedness for oil spill response activities, and reviews actions performed by the On-Scene Coordinator.
2. performs advanced planning for dispersants, surface collection agents, burning agents, biological additives, or other chemical agents that are authorized by the National Contingency Plan.

The incident-specific response team can be activated if an oil spill exceeds the response capability available to the On-Scene Coordinator, if the spill crosses regional boundaries, or if a spill presents a substantial threat to human health and welfare, the environment, or significant amounts of property. It can be activated during a pollution emergency when requested by the Federal On-Scene Coordinator.

The incident-specific response team may:

1. monitor and evaluate reports from the On-Scene Coordinator and recommend specific actions for improving the response operation.

## **Regional Response Team (Cont'd)**

2. request federal, state or local governments, or private organizations to provide resources for responding to the spill.
3. help the On-Scene Coordinator prepare information releases for the public.
4. recommend that a different OSC be designated for the response operation.
5. provide information that will assist the OSC to make timely and appropriate decisions for the response operations.

## **Federal On-Scene Coordinators**

Federal On-Scene Coordinators (FOSC) are predesignated by the U.S. Coast Guard or Environmental Protection Agency. The FOSC collects pertinent facts about the spill, its source and cause, and the parties responsible for the spill. The FOSC also determines the potential impact the spill could have on human health and welfare, and whether it presents a significant threat to the environment. In addition, the FOSC establishes priorities for minimizing the impact of oil spills.

If the spiller assumes responsibility for the spill, the FOSC will monitor the clean-up activity. Otherwise, the FOSC will initiate the response operation and hire commercial contractors as required to clean up the spill as quickly as possible. If commercial resources are not available, the FOSC will deploy federal resources. Reimbursement of any federal funds will be sought from the spiller expenditures after the response. Federal personnel and equipment can be obtained from the National Strike Force and the U.S. Navy.

When a spill report is received, the FOSC will:

1. notify the Regional Response Team (RRT) and National Response Center (NRC).
2. investigate the report to determine pertinent information such as the threat posed to public health and welfare, or the environment.
3. officially classify the size of the discharge and determine the course of action to be followed.
4. determine whether the spiller is properly carrying out the clean-up operation.
5. determine whether the State or local government has the capability to carry out response actions and if a contract or cooperative agreement has been established with the appropriate Fund Administrator for this purpose.
6. notify the Regional Response Team and the trustees of the affected natural resources in accordance with the applicable regional plan.

Within 60 days after a major oil spill, the FOSC shall submit to the RRT a complete report on the response operation and the actions taken. A copy of this report will be submitted to the National Response Team. The format for this report is provided in the National Contingency Plan.

## **On-Scene Coordinators (Cont'd)**

Each FOSC is responsible for developing and updating Area Contingency Plans. Each plan should be a multi-agency effort involving all agencies that would have a role in the local response effort.

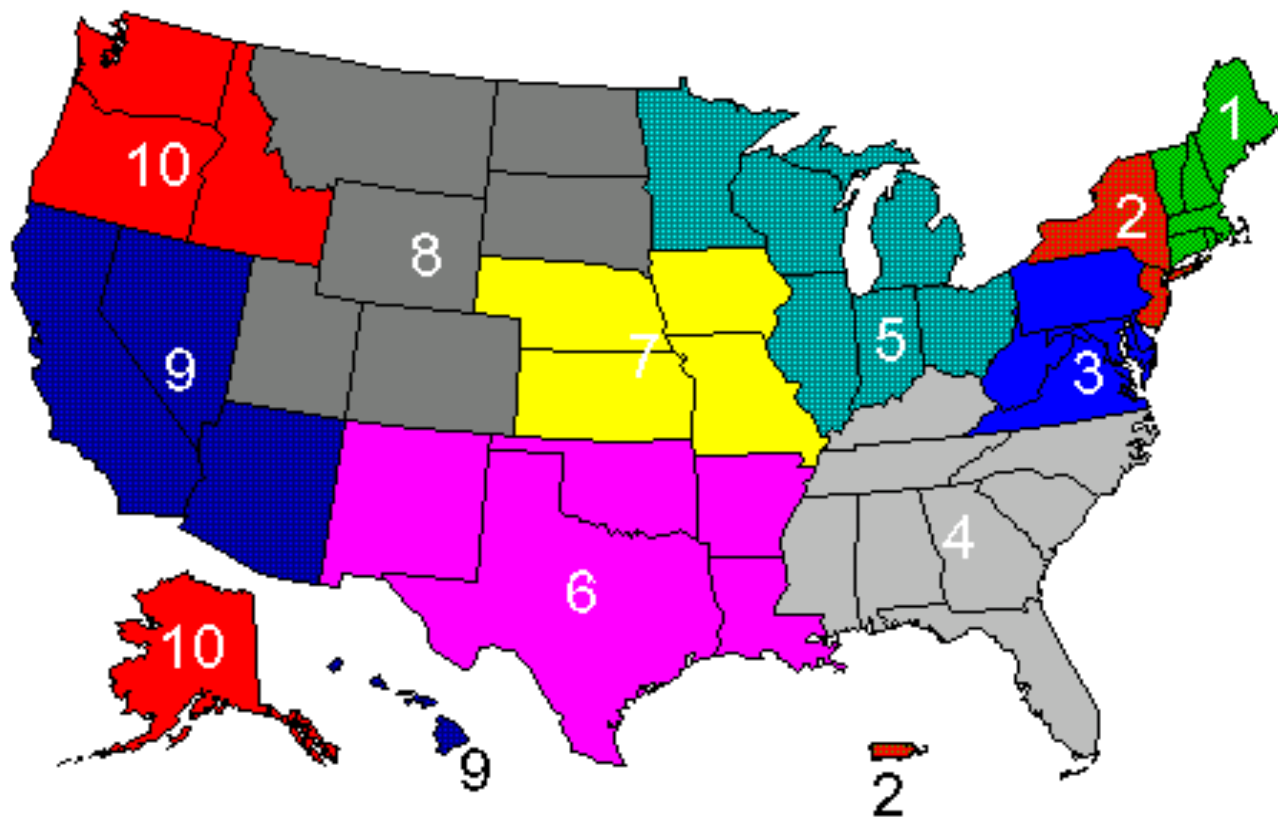
## **National Strike Force (NSF)**

The National Strike Force (NSF) was formed in 1973 after the U.S. Coast Guard was charged with oversight and responsibilities for offshore oil spills under the Federal Water Pollution Control Act. The NSF consists of the Pacific, Gulf and the Atlantic Area Strike Teams. These teams provide experienced personnel and equipment necessary for assisting the FOSC in responding to spills in U.S. waters.

The NSF is always on call and maintains a stock of specialized equipment for deployment anywhere in the nation and, in some cases, overseas. This equipment includes open water oil containment and recovery systems, high capacity pumps for transferring oil and chemicals, and protective clothing for working with hazardous materials. Most of this equipment is designed to fit into Coast Guard C-130 cargo planes or load onto flatbed trucks for fast response.

**FIGURE J-1.3**

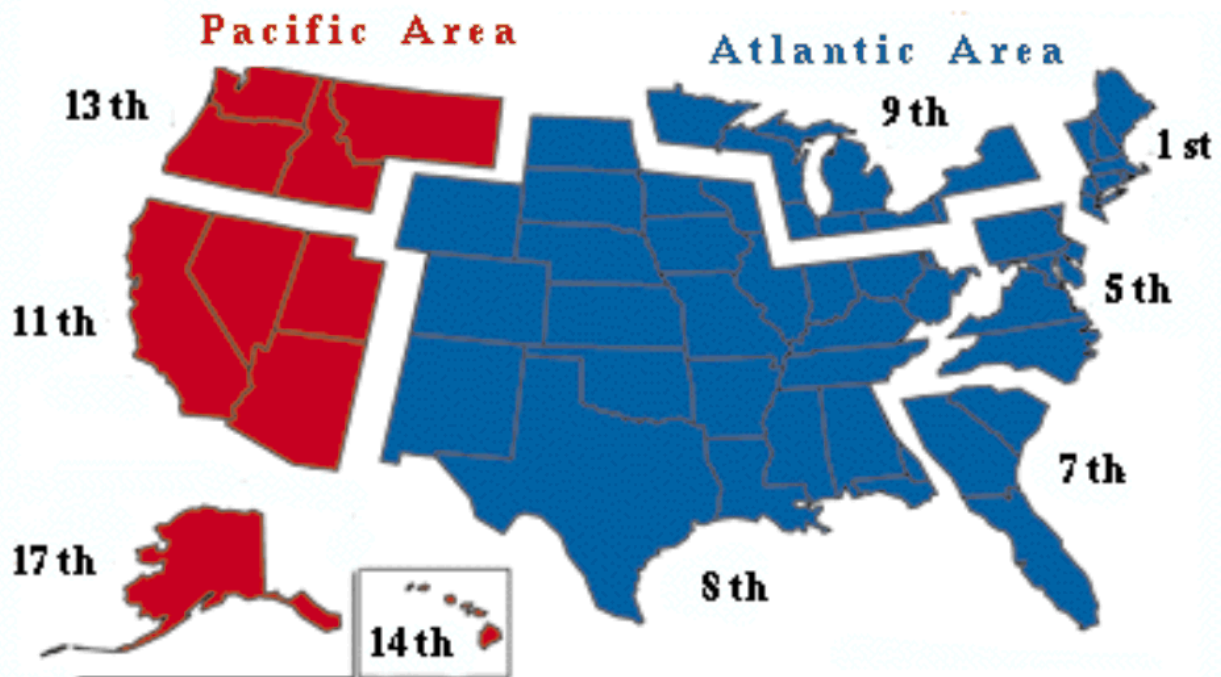
**U.S. ENVIRONMENTAL PROTECTION AGENCY (EPA) REGIONAL OFFICES**



EPA Region 1, Office John F. Kennedy Federal Bldg. Boston, MA 02203	EPA Region 2 Office 26 Federal Plaza New York, NY 10278	EPA Region 3 Office 1650 Arch Street Philadelphia, PA 19103-2029
EPA Region 4 Office 61 Forsythe, 11 <sup>th</sup> Floor Atlanta, GA 30303	EPA Region 5 Office 77 West Jackson Blvd. Chicago, IL 60604	EPA Region 6 Office 1445 Ross Avenue Dallas, TX 75202
EPA Region 7 Office 726 Minnesota Avenue Kansas City, KS 66101	EPA Region 8 Office 999 18 <sup>th</sup> Street Denver, CO 80202	EPA Region 9 Office Public Information Center 215 Fremont Street San Francisco, CA 94105
EPA Region 10 Office 1200 6 <sup>th</sup> Avenue Seattle, WA 98101	U.S. EPA Office of Solid Waste 401 M Street SW Washington, DC 20460-5101	RCRA / Superfund Hotline (800) 424-9346 (in Washington, DC, (202) 879-2693)

**FIGURE J-1.4**

**U.S. COAST GUARD (USCG) DISTRICTS**



1 <sup>st</sup> Coast Guard District Battery Park Bldg., Rm. 212 1 S. Street New York, NY 10004-5099 (212) 668-7114	11 <sup>th</sup> Coast Guard District Coast Guard Island Building 51-1 Alameda, CA 94501-5100 (510) 437-3700
5 <sup>th</sup> Coast Guard District Federal Building 431 Crawford Street Portsmouth, VA 23704-5004 (757) 398-6272	13 <sup>th</sup> Coast Guard District 915 2 <sup>nd</sup> Avenue, Suite #3352 Seattle, WA 98174-1067 (206) 220-7237
7 <sup>th</sup> Coast Guard District Federal Building 909 S.E. 1 <sup>st</sup> Ave., Room #954 Miami, FL 33131-3050 (305) 415-6683	14 <sup>th</sup> Coast Guard District PJJK Federal Building 300 Ala Moana Blvd. Honolulu, HI 96850-4982 (808) 541-2121
8 <sup>th</sup> Coast Guard District Hale Boggs Federal Building 501 Magazine Street New Orleans, LA 70130-3396 (504) 589-6198	17 <sup>th</sup> Coast Guard District P.O. Box 25517 Juneau, AK 99802 (907) 463-2025
9 <sup>th</sup> Coast Guard District 1240 E. 9 <sup>th</sup> Street Cleveland, OH 44199-2060 (216) 902-6020	

\* Note: These addresses may differ from those listed on the Distribution List.

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## APPENDIX K

### MISCELLANEOUS FORMS

Page

#### PMPL System Wide Forms

##### Emergency Response Forms

Emergency / Spill Reporting Form and Checklist (Figure 2.1) .....	K-3
Telephone Bomb Threat Checklist (Figure 3.11) .....	K-5
NIMS ICS Forms .....	K-7
PMPL Media Inquiry Log .....	K-9

##### Documentation

Qualified Individual (QI) Notification Exercise - Internal Exercise Documentation ....	K- 11
Response Team Tabletop Exercise - Internal Exercise Documentation .....	K- 12
Equipment Deployment Exercise - Internal Exercise Documentation .....	K- 14
Revision Record.....	K-16

#### United States Specific Forms

##### Reporting Forms

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Oil Discharge Report to the State of Maine .....	K-22
SPCC Spill Report.....	K-23

##### Documentation Forms

Discharge Prevention Meeting Log .....	K-24
Brittle Fracture Evaluation .....	K-25
IMI Inspection Summary .....	K-26
PREP Exercise Program Records Chart .....	K-31



## MISCELLANEOUS FORMS

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### Canada Specific Forms

#### Reporting Forms

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TSB Notification of an Accident / incident .....	K-33
NEB Detailed Incident Report Form .....	K-34

#### Documentation Forms

Ministry of Natural Resources Spill Report Log .....	K-38
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### **Forms and Exercise Documentation**

#### **File Maintenance Procedures**

- Forms and exercise documentation records should be maintained in a separate file in the Facility's office filing system.
- These files must be available for presentation upon request by regulatory agency personnel.

## EMERGENCY / SPILL REPORTING FORM & CHECK LIST

Date: \_\_\_\_\_

Time: \_\_\_\_\_

### INCIDENT DESCRIPTION

Reporter's Full Name: \_\_\_\_\_ Position: \_\_\_\_\_  
Day Phone Number: \_\_\_\_\_ Evening Phone Number: \_\_\_\_\_  
Company: \_\_\_\_\_ Organization Type: \_\_\_\_\_  
Facility Address: \_\_\_\_\_ Owner's Address: \_\_\_\_\_

Facility Latitude: \_\_\_\_\_ Facility Longitude: \_\_\_\_\_

Spill Location: \_\_\_\_\_  
(if not at Facility) \_\_\_\_\_

Reporter's Full Name (If other than employee): \_\_\_\_\_

Day Phone Number: \_\_\_\_\_

Company: \_\_\_\_\_

Facility Address: \_\_\_\_\_

Responsible Party (If Known): \_\_\_\_\_

Company: \_\_\_\_\_ Organization Type: \_\_\_\_\_

Facility Address: \_\_\_\_\_

Telephone Number: \_\_\_\_\_

Calling for Responsible Party (Y/N): \_\_\_\_\_

Were materials discharged (Y/N)? \_\_\_\_\_ Type of Crude Spilled: \_\_\_\_\_

Source and/or cause of discharge: \_\_\_\_\_

Date: \_\_\_\_\_ Time: \_\_\_\_\_ Does it Threaten a Body of Water (Y/N)? \_\_\_\_\_

Nearest City: \_\_\_\_\_

County: \_\_\_\_\_ State: \_\_\_\_\_ Zip code: \_\_\_\_\_

Section: \_\_\_\_\_ Township: \_\_\_\_\_

Distance from City: \_\_\_\_\_ Direction from City: \_\_\_\_\_

Container Type: (Above ground /Below ground/ Unknown) \_\_\_\_\_ Container Storage Capacity: \_\_\_\_\_

Facility Oil Storage Capacity: \_\_\_\_\_

Mile post or River Mile: \_\_\_\_\_ Closest Pump Station: \_\_\_\_\_

Material: \_\_\_\_\_

Total Quantity Released	Discharged Material	Water Impact (Yes or No)	Quantity into Water

Does Fire threaten Surrounding installations? \_\_\_\_\_ Source of Fire: \_\_\_\_\_

### RESPONSE ACTION(S)

Action(s) taken to Correct, Control, or Mitigate Incident: \_\_\_\_\_

Number of Injuries: \_\_\_\_\_ Number of Fatalities: \_\_\_\_\_

Evacuation(s): \_\_\_\_\_ Number Evacuated: \_\_\_\_\_

Damage Estimate: \_\_\_\_\_

More information about impacted medium: \_\_\_\_\_

### CALLER NOTIFICATIONS

National Response Center (NRC): 1-800-424-8802

Additional Notifications (Circle all applicable): USCG EPA State Province TSB Environment Canada Other

### ADDITIONAL INFORMATION

Any information about the incident not recorded elsewhere in this report: \_\_\_\_\_

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# NATIONAL INCIDENT MANAGEMENT SYSTEM INCIDENT COMMAND SYSTEM FORMS (NIMS ICS FORMS)

## *IAP Cover Sheet    Incident Action Plan Cover Sheet*

ICS 201-CG*	Incident Briefing
ICS 202-CG*	Incident Objectives
ICS 203-CG	Organization Assignment List
ICS 204-CG	Assignment List
ICS 204a-CG	Assignment List Attachment
ICS 205-CG	Incident Radio Communications Plan
ICS 205a-CG	Communications List
ICS 206-CG	Medical Plan
ICS 207-CG*	Incident Organization Chart
ICS 208-CG* (use PMPL Site Safety Plan)	Site Safety Plan
ICS 209-CG*	Status Summary (SITREP/Opsum)
ICS 209H-CG*	Hurricane and Severe Weather
Response	
ICS 211-CG	Check-In List
ICS 213-RR-CG	Resource Request
ICS 213-CG	General Message
ICS 214-CG	Unit Log
ICS 215-CG*	Operational Planning Worksheet
ICS 215a-CG	IAP Safety Analysis
ICS 216-CG	Radio Requirements Worksheet
ICS 220-CG	Air Operations Summary
ICS 221-CG	Demob Check Out
ICS-225-CG*	Incident Personnel Performance
Rating	
ICS 230-CG*	Daily Meeting Schedule
ICS 232-CG*	Resources at Risk
ICS 232a-CG	ACP Site Index
ICS 233-CG	Open Action Tracker
ICS 234-CG	Work Analysis Matrix
ICS-235-CG	Facility Needs Assessment

\*    Key PMPL forms for initial response

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1. Incident Name	2. Operational Period to be covered by IAP (Date/Time) From: _____ To: _____	<b>CG IAP COVER SHEET</b>												
3. Approved by Incident Commander(s):														
<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 20%; text-align: left; border-bottom: 1px solid black;"><u>ORG</u></th> <th style="width: 80%; text-align: left; border-bottom: 1px solid black;"><u>NAME</u></th> </tr> </thead> <tbody> <tr><td style="border-bottom: 1px solid black;"> </td><td style="border-bottom: 1px solid black;"> </td></tr> <tr><td style="border-bottom: 1px solid black;"> </td><td style="border-bottom: 1px solid black;"> </td></tr> <tr><td style="border-bottom: 1px solid black;"> </td><td style="border-bottom: 1px solid black;"> </td></tr> <tr><td style="border-bottom: 1px solid black;"> </td><td style="border-bottom: 1px solid black;"> </td></tr> <tr><td style="border-bottom: 1px solid black;"> </td><td style="border-bottom: 1px solid black;"> </td></tr> </tbody> </table>	<u>ORG</u>	<u>NAME</u>												
<u>ORG</u>	<u>NAME</u>													
<h2 style="margin: 0;">INCIDENT ACTION PLAN</h2> <p style="margin: 5px 0;">The items checked below are included in this Incident Action Plan:</p> <div style="margin-top: 10px;"> <input type="checkbox"/> ICS 202-CG (Response Objectives)         </div> <div style="margin-top: 10px;"> <input type="checkbox"/> ICS 203-CG (Organization List) – OR – ICS 207-CG (Organization Chart)         </div> <div style="margin-top: 10px;"> <input type="checkbox"/> ICS 204-CGs (Assignment Lists)              One Copy each of any ICS 204-CG attachments:         </div> <div style="margin-top: 10px;"> <input type="checkbox"/> ICS 205-CG (Communications Plan)         </div> <div style="margin-top: 10px;"> <input type="checkbox"/> ICS 206-CG (Medical Plan)         </div> <div style="margin-top: 10px;"> <input type="checkbox"/> ICS 208-CG (Site Safety Plan) or Note SSP Location _____         </div> <div style="margin-top: 10px;"> <input type="checkbox"/> Map/Chart         </div> <div style="margin-top: 10px;"> <input type="checkbox"/> Weather forecast / Tides/Currents         </div> <div style="margin-top: 10px;"> <u>Other Attachments</u> </div> <div style="margin-top: 10px;"> <input type="checkbox"/> _____         </div> <div style="margin-top: 10px;"> <input type="checkbox"/> _____         </div> <div style="margin-top: 10px;"> <input type="checkbox"/> _____         </div> <div style="margin-top: 10px;"> <input type="checkbox"/> _____         </div> <div style="margin-top: 10px;"> <input type="checkbox"/> _____         </div> <div style="margin-top: 10px;"> <input type="checkbox"/> _____         </div> <div style="margin-top: 10px;"> <input type="checkbox"/> _____         </div> <div style="margin-top: 10px;"> <input type="checkbox"/> _____         </div> <div style="margin-top: 10px;"> <input type="checkbox"/> _____         </div> <div style="margin-top: 10px;"> <input type="checkbox"/> _____         </div>														



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1. Incident Name	2. Prepared by: (name) Date: _____ Time: _____	INCIDENT BRIEFING ICS 201-CG
<b>3. Map/Sketch</b> (include sketch, showing the total area of operations, the incident site/area, overflight results, trajectories, impacted shorelines, or other graphics depicting situational and response status)		
<b>4. Current Situation:</b> <div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div> </div>		



<b>1. Incident Name</b>	<b>2. Prepared by: (name)</b> Date: _____ Time: _____	<b>INCIDENT BRIEFING</b> <b>ICS 201-CG</b>
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**6. Current Organization** (fill in additional appropriate organization)

Safety Officer \_\_\_\_\_  
 Liaison Officer \_\_\_\_\_  
 Public Information Officer \_\_\_\_\_

Operations Section

Planning Section

Logistics Section

Finance Section

[illegible]

1. Incident Name	2. Operational Period: (Date/Time) From:                      To:	INCIDENT BRIEFING ICS 202-CG
3. Objective(s)		
4. Operational Period Command Emphasis (Safety Message, Priorities, Key Decisions/Directors)		
5. Prepared by: (Planning Section Chief) <span style="float: right;">Date/Time</span>		

## INCIDENT OBJECTIVES (ICS 202-CG)

**Purpose.** The Incident Objectives form describes the basic incident strategy, control objectives, command emphasis/priorities, and safety considerations for use during the next operational period.

**Preparation.** The Incident Objectives form is completed by the Planning Section following each Command and General Staff Meeting conducted in preparing the Incident Action Plan.

**Distribution.** The Incident Objectives form will be reproduced with the IAP and given to all supervisory personnel at the Section, Branch, Division/Group, and Unit levels. All completed original forms MUST be given to the Documentation Unit.

<u>Item#</u>	<u>Item Title</u>	<u>Instructions</u>
1.	Incident Name	Enter the name assigned to the incident.
2.	Operational Period	Enter the time interval for which the form applies. Record the start and end date and time.
3.	Objective(s)	Enter clear, concise statements of the objectives for managing the response. These objectives are for the incident response for this operational period and for the duration of the incident. Include alternatives.
4.	Operational Period Command Emphasis	Enter clear, concise statements for safety message, priorities, and key command emphasis/decisions/directions. Enter information such as known safety hazards and specific precautions to be observed during this operational period. If available, a safety message should be referenced and attached. At the bottom of this box, enter the location where approved Site Safety Plan is available for review.
	Site Safety Plan	Note location of the approved Site Safety Plan.
	Prepared By	Enter the name of the Planning Section Chief completing the form.
	Date/Time	Enter date (month, day, year) and time prepared (24-hour clock).

NOTE: ICS 202-CG, Incident Objectives, serves as part of the Incident Action Plan (IAP)

<b>1. Incident Name</b>		<b>2. Operational Period (Date/Time)</b> From: _____ To: _____		<b>ORGANIZATION ASSIGNMENT LIST ICS 203-CG</b>																																																																																			
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<b>9. Prepared By: (Resources Unit)</b>		<b>Date/Time</b>																																																																																					



## ORGANIZATION ASSIGNMENT LIST (ICS 203-CG) Instructions for filling out the form

**Purpose.** The Organization Assignment List provides ICS personnel with information on the units that are currently activated and the names of personnel staffing each position/unit. It is used to complete the Incident Organization Chart (ICS form 207-CG) which is posted on the Incident Command Post display. An actual organization will be event-specific. **Not all positions need to be filled.** The size of the organization is dependent on the magnitude of the incident and can be expanded or contracted as necessary.

**Preparation.** The Resources Unit prepares and maintains this list under the direction of the Planning Section Chief.

**Note:** Depending on the incident, the Intelligence and Information function may be organized in several ways: 1) within the Command Staff as the Intelligence Officer; 2) As an Intelligence Unit in Planning Section; 3) As an Intelligence Branch or Group in the Operations Section; 4) as a separate General Staff Intelligence Section; and 5) as an Intelligence Technical Specialist. The incident will drive the need for the Intelligence and Information function and where it is located in the ICS organization structure. The Intelligence and information function is described in significant detail in NIMS and in the Coast Guard Incident Management Handbook (IMH).

**Distribution.** The Organization Assignment List is duplicated and attached to the Incident Objectives form (ICS 202-CG) and given to all recipients of the Incident Action Plan. All completed original forms MUST be given to the Documentation Unit.

<u>Item #</u>	<u>Item Title</u>	<u>Instructions</u>
1.	Incident Name	Enter the name assigned to the incident.
2.	Operational Period	Enter the time interval for which the form applies. Record the start and end date and time.
3.	Incident Commander and Staff	Enter the names of the Incident Commander and Staff. Use at least the first initial and last name.
4.	Agency Representative	Enter the agency names and the names of their representatives. Use at least the first initial and last name.
5. thru 8.	Section	Enter the name of personnel staffing each of the listed positions. Use at least the first initial and last name. For Units, indicate Unit Leader and for Divisions/Groups indicate Division/Group Supervisor. Use an additional page if more than three branches are activated. If there is a shift change during the specified operational period, list both names, separated by a slash.
9.	Prepared By Date/Time	Enter the name and position of the person completing the form Enter date (month, day, year) and time prepared (24-hour clock).

1. Incident Name		2. Operational Period (Date/Time) From: _____ To: _____		<b>Assignment List</b> <b>ICS 204-CG</b>																																																																															
3. Branch		4. Division/Group/Staging																																																																																	
<b>5. Operations Personnel</b> <div style="display: flex; justify-content: space-between; margin-top: 5px;"> <span>Name</span> <span>Affiliation</span> <span>Contact # (s)</span> </div> <div style="margin-top: 5px;">             Operations Section Chief: _____              Branch Director: _____              Division/Group Supervisor/STAM: _____           </div>																																																																																			
<b>6. Resources Assigned</b> <div style="text-align: right; font-size: small; margin-right: 10px;">"X" indicates 204a attachment with additional instructions</div> <table border="1" style="width: 100%; border-collapse: collapse; margin-top: 5px;"> <thead> <tr> <th style="width: 25%;">Strike Team/Task Force/Resource Identifier</th> <th style="width: 15%;">Leader</th> <th style="width: 15%;">Contact Info. #</th> <th style="width: 10%;"># Of Persons</th> <th style="width: 35%;">Reporting Info/Notes/Remarks</th> <th style="width: 5%;"></th> </tr> </thead> <tbody> <tr><td> </td><td> </td><td> </td><td> </td><td> </td><td style="text-align: center;"><input type="checkbox"/></td></tr> <tr><td> </td><td> </td><td> </td><td> </td><td> </td><td style="text-align: center;"><input type="checkbox"/></td></tr> <tr><td> </td><td> </td><td> </td><td> </td><td> </td><td style="text-align: center;"><input type="checkbox"/></td></tr> <tr><td> </td><td> </td><td> </td><td> </td><td> </td><td style="text-align: center;"><input type="checkbox"/></td></tr> <tr><td> </td><td> </td><td> </td><td> </td><td> </td><td style="text-align: center;"><input type="checkbox"/></td></tr> <tr><td> </td><td> </td><td> </td><td> </td><td> </td><td style="text-align: center;"><input type="checkbox"/></td></tr> <tr><td> </td><td> </td><td> </td><td> </td><td> </td><td style="text-align: center;"><input type="checkbox"/></td></tr> <tr><td> </td><td> </td><td> </td><td> </td><td> </td><td style="text-align: center;"><input type="checkbox"/></td></tr> <tr><td> </td><td> </td><td> </td><td> </td><td> </td><td style="text-align: center;"><input type="checkbox"/></td></tr> <tr><td> </td><td> </td><td> </td><td> </td><td> </td><td style="text-align: center;"><input type="checkbox"/></td></tr> <tr><td> </td><td> </td><td> </td><td> </td><td> </td><td style="text-align: center;"><input type="checkbox"/></td></tr> <tr><td> </td><td> </td><td> </td><td> </td><td> </td><td style="text-align: center;"><input type="checkbox"/></td></tr> </tbody> </table>						Strike Team/Task Force/Resource Identifier	Leader	Contact Info. #	# Of Persons	Reporting Info/Notes/Remarks							<input type="checkbox"/>						<input type="checkbox"/>						<input type="checkbox"/>						<input type="checkbox"/>						<input type="checkbox"/>						<input type="checkbox"/>						<input type="checkbox"/>						<input type="checkbox"/>						<input type="checkbox"/>						<input type="checkbox"/>						<input type="checkbox"/>						<input type="checkbox"/>
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<b>9. Communications (radio and/or phone contact numbers needed for this assignment)</b> <div style="display: flex; justify-content: space-between; font-size: small; margin-top: 5px;"> <span>Name/Function</span> <span>Radio: Freq./System/Channel</span> <span>Phone</span> <span>Cell/Pager</span> </div> <div style="margin-top: 5px;"> <div style="display: flex; justify-content: space-between;"> <div style="width: 30%;">_____</div> <div style="width: 30%;">_____</div> <div style="width: 30%;">_____</div> <div style="width: 10%;">_____</div> </div> <div style="display: flex; justify-content: space-between;"> <div style="width: 30%;">_____</div> <div style="width: 30%;">_____</div> <div style="width: 30%;">_____</div> <div style="width: 10%;">_____</div> </div> <div style="display: flex; justify-content: space-between;"> <div style="width: 30%;">_____</div> <div style="width: 30%;">_____</div> <div style="width: 30%;">_____</div> <div style="width: 10%;">_____</div> </div> </div> <div style="margin-top: 10px;"> <b>Emergency Communications</b>              Medical _____ Evacuation _____ Other _____           </div>																																																																																			
10. Prepared by: _____		11. Reviewed by (PSC): _____		12. Reviewed by (OSC): _____																																																																															
Date/Time		Date/Time		Date/Time																																																																															

## ASSIGNMENT LIST (ICS 204-CG)

**Purpose.** The Assignment List(s) informs Division and Group supervisors of incident assignments. Once the Unified Command and General Staff agree to the assignments, the assignment information is given to the appropriate Divisions and Groups.

**Preparation.** The Assignment List is normally prepared by the Resources Unit, using guidance from the Incident Objectives (ICS 202-CG), Operational Planning Worksheet (ICS 215-CG), and the Operations Section Chief. The Assignment List must be approved by the Planning Section Chief and Operations Section Chief. When approved, it is included as part of the Incident Action Plan (IAP). Specific instructions for specific resources may be entered on an ICS 204a-CG for dissemination to the field. A separate sheet is used for each Division or Group. The identification letter of the Division is entered in the form title. Also enter the number (roman numeral) assigned to the Branch.

**Special Note.** The Assignment List, ICS 204-CG submits assignments at the level of Divisions and Groups. The Assignment List Attachment, ICS 204a-CG shows more specific assignment information, if needed. The need for an ICS 204a-CG is determined by the Planning and Operations Section Chiefs during the Operational Planning Worksheet (ICS 215-CG) development.

**Distribution.** The Assignment List is duplicated and attached to the Incident Objectives and given to all recipients of the Incident Action Plan. In some cases, assignments may be communicated via radio/telephone/fax. All completed original forms MUST be given to the Documentation Unit.

<u>Item #</u>	<u>Item Title</u>	<u>Instructions</u>
1.	Incident Name	Enter the name assigned to the incident.
2.	Operational Period	Enter the time interval for which the form applies.
3.	Branch	Enter the Branch designator.
4.	Division/Group/Staging	Enter the Division/Group/Staging designator.
5.	Operations Personnel	Enter the name of the Operations Chief, applicable Branch Director, and Division Supervisor.
6.	Resources Assigned	Each line in this field may have a separate Assignment List Attachment (ICS 204a-CG). Enter the following information about the resources assigned to Division or Group for this period:
	Identifier	List identifier
	Leader	Leader name
	Contact Information	Primary means of contacting this person (e.g., radio, phone, pager, etc.). Be sure to include area code when listing a phone number.
	# Of Persons	Total number of personnel for the strike team, task force, or single resource assigned.
	Reporting Info/Notes/ Remarks	Special notes or directions, specific to this strike team, task force, or single resource. Enter an "X" check if an Assignment List Attachment (ICS 204a-CG) will be prepared and attached. The Planning and Operations Section Chiefs determine the need for an ICS 204a-CG during the Operational Planning Worksheet (ICS 215-CG) development.
7.	Work Assignment	Provide a statement of the tactical objectives to be achieved within the operational period by personnel assigned to this Division or Group.
8.	Special Instructions	Enter a statement noting any safety problems, specific precautions to be exercised, or other important information.
9.	Communications	Enter specific communications information (including emergency numbers) for this division /group. If radios are being used, enter function (command, tactical, support, etc.), frequency, system, and channel from the Incident Radio Communications Plan (ICS 205-CG). Note: Phone numbers should include area code.
10.	Prepared By	Enter the name of the person completing the form, normally the Resources Unit Leader.
	Date/Time	Enter date (month, day, year) and time prepared (24-hour clock).
11.	Reviewed by (PSC)	Enter date (month, day, year) and time prepared (24-hour clock).
	Date/Time	Enter date (month, day, year) and time prepared (24-hour clock).
12.	Reviewed by (OSC)	Enter the name of the operations person reviewing the form, normally the Operations Section Chief.
	Date/Time	Enter date (month, day, year) and time prepared (24-hour clock).

1. Incident Name		2. Operational Period (Date/Time)		ASSIGNMENT LIST ATTACHMENT	
		From: _____ To: _____		ICS 204a-CG	
3. Branch			4. Division/Group		
5. Strike Team/Task Force/Resource (Identifier)		6. Leader		7. Assignment Location	
8. Work Assignment Special Instructions, Special Equipment/Supplies Needed for Assignment, Special Environmental Considerations, Special Site Specific Safety Considerations					
Approved Site Safety Plan Located at:					
9. Other Attachments (as needed)					
<input type="checkbox"/> Map/Chart		<input type="checkbox"/> Weather Forecast/Tides/Currents		<input type="checkbox"/> _____	
<input type="checkbox"/> _____		<input type="checkbox"/> _____		<input type="checkbox"/> _____	
10. Prepared by: _____ Date/Time _____		11. Reviewed by (PSC): _____ Date/Time _____		12. Reviewed by (OSC): _____ Date/Time _____	

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1. Incident Name		2. Operational Period (Date / Time)		INCIDENT RADIO COMMUNICATIONS PLAN ICS 205-CG	
		From: To:			
3. BASIC RADIO CHANNEL USE					
SYSTEM / CACHE	CHANNEL	FUNCTION	FREQUENCY	ASSIGNMENT	REMARKS
4. Prepared by: (Communications Unit)			Date / Time		
INCIDENT RADIO COMMUNICATIONS PLAN					
ICS 205-CG (Rev. 07/04)					

## INCIDENT RADIO COMMUNICATIONS PLAN (ICS 205-CG)

**Special Note.** This form, ICS 205-CG, is used to provide, in one location, information on all radio frequency assignments down to the Division/Group level for each operational period; whereas, the Communications List, ICS 205a-CG is used to list methods of contact for personnel assigned to the incident (radio frequencies, phone numbers, pager numbers, etc.).

**Purpose.** The Incident Radio Communications Plan is a summary of information obtained from the Radio Requirements Worksheet (ICS 216) and the Radio Frequency Assignment Worksheet (ICS 217). Information from the Radio Communications Plan on frequency assignments is normally noted on the appropriate Assignment List (ICS 204-CG).

**Preparation.** The Incident Radio Communications Plan is prepared by the Communications Unit Leader and given to the Planning Section Chief. Detailed instructions on the preparation of this form may be found in ICS Publication 223-5, Communications Unit Position Manual.

**Distribution.** The Incident Radio Communications Plan is duplicated and given to all recipients of the Incident Objectives form, including the Incident Communications Center. Information from the plan is placed on Assignment Lists. All completed original forms MUST be given to the Documentation Unit.

<u>Item #</u>	<u>Item Title</u>	<u>Instructions</u>
1.	Incident Name	Enter the name assigned to the incident.
2.	Operational Period	Enter the time interval for which the form applies.
3.	Basic Radio Channel System Channel Function Frequency Assignment Remarks	Enter the following information about radio channel use: Radio cache system(s) assigned and used on the incident. Radio channel numbers assigned. Function each channel is assigned (e.g., command, support, division tactical, and ground-to-air). Radio frequency tone number assigned to each specified function (e.g., 153.400) ICS organization assigned to each of the designated frequencies (e.g., Branch I, Division A). This section should include narrative information regarding special situations.
4.	Prepared By	Enter the name of the Communications Unit Leader preparing the form.
	Date/Time	Enter date (month, day, year) and time prepared (24-hour clock).



[illegible]



## COMMUNICATIONS LIST (ICS 205a-CG)

**Special Note.** This optional form is used in conjunction with the Incident Radio Communications Plan, ICS 205-CG. Whereas the ICS 205-CG is used to provide information on all radio frequencies down to the Division/Group level, the Communications List, ICS 205a-CG, lists methods of contact for personnel assigned to the incident (radio frequencies, phone numbers, pager numbers, etc.), and functions as an incident directory.

**Purpose.** The Communications List records methods of contact for personnel on scene.

**Preparation.** The Communications List can be filled out during check-in and is maintained and distributed by Communications Unit personnel.

**Distribution.** The Communications List is distributed within the ICS and posted, as necessary. All completed original forms MUST be given to the Documentation Unit.

<u>Item #</u>	<u>Item Title</u>	<u>Instructions</u>
1.	Incident Name	Enter the name assigned to the incident.
2.	Operational Period	Enter the time interval for which the form applies.
3.	Basic Local Comms Information	Enter the communications methods assigned and used for each assignment.
	Assignment	Enter the ICS Organizational assignment.
	Name	Enter the name of the contact person for the assignment.
	Method(s) of contact	Enter the radio frequency, telephone number(s), etc. for each assignment.
4.	Prepared By	Enter the name of the Communications Unit Leader preparing the form.
	Date/Time	Enter date (month, day, year) and time prepared (24-hour clock).



## MEDICAL PLAN (ICS 206-CG)

**Purpose.** The Medical Plan provides information on incident medical aid stations, transportation services, hospitals, and medical emergency procedures.

**Preparation.** The Medical Plan is prepared by the Medical Unit Leader and reviewed by the Safety Officer.

**Distribution.** The Medical Plan may be attached to the Incident Objectives (ICS 202-CG), or information from the plan pertaining to incident medical aid stations and medical emergency procedures may be taken from the plan and noted on the Assignment List (ICS 204-CG) or on the Assignment List Attachment (ICS 204a-CG). All completed original forms MUST be given to the Documentation Unit.

<u>Item #</u>	<u>Item Title</u>	<u>Instructions</u>
1.	Incident Name	Enter the name assigned to the incident.
2.	Operational Period	Enter the time interval for which the form applies.
3.	Medical Aid Stations	Enter name, location, and telephone number of the medical aid station(s) (e.g., Cajon Staging Area, Cajon Camp Ground) and indicate if paramedics are located at the site.
4.	Transportation	List name and address of ambulance services. Provide phone number and indicate if ambulance company has paramedics.
5.	Hospitals	List hospitals that could serve this incident. Enter hospital name, address, phone number, the travel time by air and ground from the incident to the hospital, and indicate if the hospital has a burn center and/or a helipad.
6.	Medical Emergency Procedures	Note any special emergency instructions for use by incident personnel.
7.	Prepared By Date/Time	Enter the name of the Medical Unit Leader preparing the form. Enter date (month, day, year) and time prepared (24-hour clock).
8.	Reviewed By Date/Time	Enter the name of the Safety Officer who must review the plan. Enter date (month, day, year) and time reviewed (24-hour clock).

1. Incident Name	2. Operational Period (Date/Time)	INCIDENT ORGANIZATION CHART ICS 207-CG
<div style="display: flex; justify-content: space-between;"> <span>From:</span> <span>To:</span> </div>		<div style="text-align: center;"> <p>Indicates initial contact point</p> <p>.....</p> </div>
<div style="display: flex; justify-content: space-between;"> <div style="width: 45%;"> <p><b>Incident Commander(s)/Unified Command</b></p> <div style="border: 1px solid black; height: 40px; margin-bottom: 5px;"></div> <div style="border: 1px solid black; height: 40px; margin-bottom: 5px;"></div> <div style="border: 1px solid black; height: 40px; margin-bottom: 5px;"></div> <div style="border: 1px solid black; height: 40px; margin-bottom: 5px;"></div> </div> <div style="width: 50%;"> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">PUBLIC INFORMATION OFFICER</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">SAFETY OFFICER</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">INTELLIGENCE OFFICER</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">LIAISON OFFICER</div> </div> </div>		
<div style="display: flex; justify-content: space-between;"> <div style="width: 45%;"> <p><b>OPERATIONS SECTION CHIEF</b></p> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">STAGING AREA MANAGER</div> <div style="display: flex; justify-content: space-between;"> <div style="width: 45%;"> <div style="border: 1px solid black; height: 40px; margin-bottom: 5px;"></div> <div style="border: 1px solid black; height: 40px; margin-bottom: 5px;"></div> <div style="border: 1px solid black; height: 40px; margin-bottom: 5px;"></div> <div style="border: 1px solid black; height: 40px; margin-bottom: 5px;"></div> <div style="border: 1px solid black; height: 40px; margin-bottom: 5px;"></div> <div style="border: 1px solid black; height: 40px; margin-bottom: 5px;"></div> <div style="border: 1px solid black; height: 40px; margin-bottom: 5px;"></div> </div> <div style="width: 50%;"> <div style="border: 1px solid black; height: 40px; margin-bottom: 5px;"></div> <div style="border: 1px solid black; height: 40px; margin-bottom: 5px;"></div> <div style="border: 1px solid black; height: 40px; margin-bottom: 5px;"></div> <div style="border: 1px solid black; height: 40px; margin-bottom: 5px;"></div> <div style="border: 1px solid black; height: 40px; margin-bottom: 5px;"></div> <div style="border: 1px solid black; height: 40px; margin-bottom: 5px;"></div> <div style="border: 1px solid black; height: 40px; margin-bottom: 5px;"></div> </div> </div> </div> <div style="width: 50%;"> <p><b>PLANNING SECTION CHIEF</b></p> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">SITUATION UNIT LEADER</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">RESOURCE UNIT LEADER</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">DOCUMENTATION UNIT LEADER</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">DEMOBILIZATION UNIT LEADER</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;"></div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;"></div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">TECHNICAL SPECIALISTS</div> </div> </div>		
<div style="display: flex; justify-content: space-between;"> <div style="width: 45%;"> <p><b>AGENCY REPS.</b></p> <div style="border: 1px solid black; height: 40px; margin-bottom: 5px;"></div> <div style="border: 1px solid black; height: 40px; margin-bottom: 5px;"></div> <div style="border: 1px solid black; height: 40px; margin-bottom: 5px;"></div> </div> <div style="width: 50%;"> <p><b>LOGISTICS SECTION CHIEF</b></p> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">SUPPORT DESIGN DIRECTOR</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">SUPPLY UNIT LEADER</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">FACILITIES UNIT LEADER</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">VESSEL SUPPORT UNIT LEADER</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">GROUND SUPPORT UNIT LEADER</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">SERVICE BRANCH DIRECTOR</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">FOOD UNIT LEADER</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">MEDICAL UNIT LEADER</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">COMMUNICATIONS UNIT LEADER</div> </div> </div>		
<div style="display: flex; justify-content: space-between;"> <div style="width: 45%;"> <p><b>FINANCE/ADMIN SECTION CHIEF</b></p> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">COST UNIT LEADER</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">TIME UNIT LEADER</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">PROCUREMENT UNIT LEADER</div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">COMPENSATION UNIT LEADER</div> </div> </div>		
<div style="display: flex; justify-content: space-between;"> <div style="width: 45%;"> <p><b>4. Prepared By: (Resources Unit Leader)</b></p> </div> <div style="width: 50%;"> <p><b>5. Date/Time Prepared:</b></p> </div> </div>		

## INCIDENT ORGANIZATION (ICS 207-CG) Revision 1/07

**Purpose.** The Incident Organization Chart provides ICS personnel with information on the units that are currently activated and the names of personnel staffing each position/unit. An actual organization will be event-specific. **Not all positions need to be filled.** The size of the organization is dependent on the magnitude of the incident and can be expanded or contracted as necessary.

**Preparation.** The Resources Unit prepares and maintains this chart under the direction of the Planning Section Chief. The ICS-203 is used to help complete the Incident Organization Chart.

Note: Depending on the incident, the Intelligence and Information function may be organized in several ways: 1) within the Command Staff as the Intelligence Officer; 2) As an Intelligence Unit in Planning Section; 3) As an Intelligence Branch or Group in the Operations Section; 4) as a separate General Staff Intelligence Section; and 5) as an Intelligence Technical Specialist. The incident will drive the need for the Intelligence and Information function and where it is located in the ICS organization structure. The Intelligence and information function is described in significant detail in NIMS and in the Coast Guard Incident Management Handbook (IMH).

**Distribution.** The Incident Organization Chart is posted on the Incident Command Post display and may be posted in other places as needed (e.g. the Joint Information Center). All completed original forms **MUST** be given to the Documentation Unit.

<u>Item #</u>	<u>Item Title</u>	<u>Instructions</u>
1.	Incident Name	Enter the name assigned to the incident. Record the start and end date and time.
2.	Operational Period	Enter the time interval for which the form applies.
3.	Positions	Enter the name of personnel staffing each of the listed positions. Use at least the first initial and last name. For Units, indicate Unit Leader and for Divisions/ Groups indicate Division/Group Supervisor. If there is a shift change during the specified operational period, list both names, separated by a slash.
4.	Prepared By	Enter the name and position of the person completing the form
5.	Date/Time Prepared	Enter date (month, day, year) and time prepared (24-hour clock).

## Site Safety and Health Plan ICS-208-CG (rev 9/06)

Incident Name: \_\_\_\_\_ Date/Time Prepared: \_\_\_\_\_ Operational Period: \_\_\_\_\_

**Purpose.** The ICS Compatible Site Safety and Health Plan is designed for safety and health personnel that use the Incident Command System (ICS). It is compatible with ICS and is intended to meet the requirements of the Hazardous Waste Operations and Emergency Response regulation (Title 29, Code of Federal Regulations, Part 1910.120). The plan avoids the duplication found between many other site safety plans and certain ICS forms. It is also in a format familiar to users of ICS. Although primarily designed for oil and chemical spills, the plan can be used for all hazard situations.

Questions on the document should be addressed to the Coast Guard Office of Incident Management and Preparedness (G-RPP).

# Table of Forms

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\* Required only if function or equipment is used during a response

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EMERGENCY SAFETY and RESPONSE PLAN		1. Incident Name		2. Date/Time Prepared		3. Operational Period		4. Attachments: Attach MSDS for each Chemical:			
5. Organization IC/UC:		Safety:		Entry Team:		Backup Team:		Decon Team:			
6.a. Physical Hazards and Protection		6.b. Confined Space		Heat Stress		Cold Stress		Electrical			
6.c. Tasks & Controls		6.d. Entry Permit		6.e. Ventilate		6.f. Hearing Protection		6.g. Shoes (type)			
		6.h. Hard Hats		6.i. Clothing (cold wx)		6.j. Life Jacket		6.k. Work/Rest (hrs)			
		6.l. Fluids (amt/time)		6.m. Signs & Barricade		6.n. Fall Protect		6.o. Flash Protect			
		6.p. Post Guards		6.q. Fatigue		6.r. Other (specify)		6.s. Work Gloves			
		6.t. Other									
7.a. Agent		7.b. Hazards		7.c. Target Organs		7.d. Exposure Routes		7.e. PPE		7.f. Type of PPE	
		Explosive Flammable Reactive Biomedical Toxic		Radioactive Carcinogen Oxidizer Corrosive Specify Other:		Eyes Nose Skin Ears Central Nervous System Respiratory Throat Liver Lungs Heart Blood Lungs Kidney Gastrointestinal Circulatory Bone Other Specify:		Inhalation Absorption Ingestion Injection Membrane		Face Shield Eyes Gloves Inner Suit Splash Suit Level A Suit SCBA APR SAR Cartridges Fire Resistance	
8. Instruments:		8.a. Action Levels		8.b. Chemical Name(s):		8.c. LEL/UEL %		8.d. Odor Thresh Ppm		8.e. Ceiling/IDLH	
O2										8.f. STEL/TLV	
CGI										8.g. Flash Pt/ Ignition Pt (F or C)	
Radiation										8.h. Vapor Pressure (mm)	
Total HCs										8.i. Vapor Density	
Colorimetric										8.j. Specific Gravity	
Thermal										8.k. Boiling Pt F or C	
Other											

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EMERGENCY SAFETY and RESPONSE PLAN (Cont)		1. Incident Name		2. Date/Time Prepared		3. Operational Period		4. Attachments: Attach MSDS for each Chemical	
9. Decontamination: Instrument Drop Off <input type="checkbox"/> Outer Boots/Glove Removal <input type="checkbox"/> Suit/Gloves/Boot Disposal <input type="checkbox"/>		Suit Wash <input type="checkbox"/> Decon Agent: Water <input type="checkbox"/> Other <input type="checkbox"/> Specify:		Bottle Exchange <input type="checkbox"/> Outer Suit Removal <input type="checkbox"/> Inner Suit Removal <input type="checkbox"/> SCBA/Mask Removal <input type="checkbox"/>		SCBA/Mask Rinse <input type="checkbox"/> Inner Glove Removal <input type="checkbox"/> Work Clothes Removal <input type="checkbox"/> Body Shower <input type="checkbox"/>		Intervening Steps <input type="checkbox"/> Specify:	
10. Site Map. Include: Work Zones, Locations of Hazards, Security Perimeter, Places of Refuge, Decontamination Line, Evacuation Routes, Assembly Point, Direction of North <input type="checkbox"/> Attached, <input type="checkbox"/> Drawn Below:									
11. a. Potential Emergencies: Fire <input type="checkbox"/> Explosion <input type="checkbox"/> Other <input type="checkbox"/>		11. b. Evacuation Alarms: Horn <input type="checkbox"/> # Blasts <input type="checkbox"/> Bells <input type="checkbox"/> # Rings <input type="checkbox"/> Radio Code <input type="checkbox"/> Other:		11. c. Emergency Prevention and Evacuation Procedures: Safe Distance:					
12. a. Communications: Radio <input type="checkbox"/> Phone <input type="checkbox"/> Other <input type="checkbox"/>		12. b. Command #:		12. c. Tactical #:		12. d. Entry #:			
13. a. Site Security: Personnel Assigned		13. b. Procedures:		13. c. Equipment:					
14. a. Emergency Medical: Personnel Assigned		14. b. Procedures:		14. c. Equipment:					
15. Prepared by:		16. Date/Time Briefed:		<b>ICS-208-CG SSP-A Page 2.</b> <b>(rev 9/06):</b> Page ____ of ____					

CG ICS SITE SAFETY PLAN (SSP) HAZARD ID/EVAL/CONTROL	1. Incident Name	2. Date/Time Prepared	3. Operational Period	4. Safety Officer (include method of contact)
5. Supervisor/Leader	6. Location and Size of Site	7. Site Accessibility Land <input type="checkbox"/> Water <input type="checkbox"/> Air <input type="checkbox"/> Comments:	8. For Emergencies Contact:	9. Attachments: <b>Attach MSDS for each Chemical</b>
10.a. Job Task/Activity	10.b. Hazards* 	10.c. Potential Injury & Health Effects	10.d. Exposure Routes Inhalation <input type="checkbox"/> Absorption <input type="checkbox"/> Ingestion <input type="checkbox"/> Injection <input type="checkbox"/> Membrane <input type="checkbox"/>	10.e. Controls: Engineering, Administrative, PPE
			Inhalation <input type="checkbox"/> Absorption <input type="checkbox"/> Ingestion <input type="checkbox"/> Injection <input type="checkbox"/> Membrane <input type="checkbox"/>	
			Inhalation <input type="checkbox"/> Absorption <input type="checkbox"/> Ingestion <input type="checkbox"/> Injection <input type="checkbox"/> Membrane <input type="checkbox"/>	
			Inhalation <input type="checkbox"/> Absorption <input type="checkbox"/> Ingestion <input type="checkbox"/> Injection <input type="checkbox"/> Membrane <input type="checkbox"/>	
			Inhalation <input type="checkbox"/> Absorption <input type="checkbox"/> Ingestion <input type="checkbox"/> Injection <input type="checkbox"/> Membrane <input type="checkbox"/>	
			Inhalation <input type="checkbox"/> Absorption <input type="checkbox"/> Ingestion <input type="checkbox"/> Injection <input type="checkbox"/> Membrane <input type="checkbox"/>	
11. Prepared By:	12. Date/Time Briefed:	<b>*HAZARD LIST:</b> Physical/Safety, Toxic, Explosion/Fire, Oxygen Deficiency, Ionizing Radiation, Biological, Biomedical, Electrical, Heat Stress, Cold Stress, Ergonomic, Noise, Cancer, Dermatitis, Drowning, Fatigue, Vehicle, & Diving		

<b>CG ICS SSP: SITE MAP</b>		1. Incident Name	2. Date/Time Prepared	3. Operational Period	4. Safety Officer (include method of contact)
5. Supervisor/Leader	6. Location and Size of Site	7. Site Accessibility Land <input type="checkbox"/> Water <input type="checkbox"/> Air <input type="checkbox"/> Comments:	8. For Emergencies Contact:	9. Include: - Work Zones - Security Perimeter - Decontamination Line	- Locations of Hazards - Places of Refuge - Evacuation Routes
10. Sketch of Site: <input type="checkbox"/> Attached. <input type="checkbox"/> Drawn Here					
11. Prepared By:	12. Date/Time Briefed:	<b>HAZARD LIST:</b> Physical/Safety, Toxic, Explosion/Fire, Oxygen Deficiency, Ionizing Radiation, Biological, Biomedical, Electrical, Heat Stress, Cold Stress, Ergonomic, Noise, Cancer, Dermatitis, Drowning, Fatigue, Vehicle, & Diving			
		<b>ICS-208-CG SSP-C</b> (rev 9/06): Page ____ of ____			

<b>CG ICS SSP: EMERGENCY RESPONSE PLAN</b>	1. Incident Name	2. Date/Time Prepared	3. Operational Period	4. Safety Officer (include method of contact)
5. Supervisor/Leader	6. Location and Size of Site	7. For Emergencies Contact:		8. Attachments: <b>INCLUDE ICS FORM 206 and EMT Medical Response Procedures</b>
9. Emergency Alarm (sound and location)	10. Backup Alarm (sound and location)	11. Emergency Hand Signals	12. Emergency Personal Protective Equipment Required:	
13. Emergency Notification Procedures	14. Places of Refuge (also see site map form 208B)	15. Emergency Decon and Evacuation Steps	16. Site Security Measures	
17. Prepared By:	18. Date/Time Briefed:	<b>HAZARD LIST:</b> Physical/Safety, Toxic, Explosion/Fire, Oxygen Deficiency, Ionizing Radiation, Biological, Biomedical, Electrical, Heat Stress, Cold Stress, Ergonomic, Noise, Cancer, Dermatitis, Drowning, Fatigue, Vehicle, & Diving		
			<b>ICS-208-CG SSP-D</b> <b>(rev 9/06)</b> Page ____ of ____	

CG ICS SSP: Exposure Monitoring Plan				1. Incident Name		2. Date/Time Prepared:		3. Operational Period:		4. Safety Officer (Method of Contact):	
5. Specific Task/Operation	6. Survey Location	7. Survey Date/Time	8. Monitoring Methodology	9. Direct-Reading Instrument	10. Air Sampling	11. Hazard(s) to Monitor	12. Monitoring Duration	13. Reasons to Monitor	14. Laboratory Support for Analysis		
			<input type="checkbox"/> Personal Breathing Zone <input type="checkbox"/> Area Air Monitoring <input type="checkbox"/> Dermal Exposure Monitoring <input type="checkbox"/> Biological Monitoring: <input type="checkbox"/> Blood <input type="checkbox"/> Urine <input type="checkbox"/> Other <input type="checkbox"/> Obtain bulk samples <input type="checkbox"/> Other:	<u>Model:</u>  <u>Manufacturer:</u>  Last Mfr Calibration Date:	<u>Sampling/Analysis Method:</u> Collecting Media: <input type="checkbox"/> Charcoal Tube <input type="checkbox"/> Silica Gel <input type="checkbox"/> 37 mm MCE Filter <input type="checkbox"/> 37 mm PVC Filter <input type="checkbox"/> Other:			<input type="checkbox"/> Regulatory Compliance <input type="checkbox"/> Assess current PPE adequacy <input type="checkbox"/> Validate engineering controls <input type="checkbox"/> Monitor IDLH Conditions <input type="checkbox"/> Other			
			<input type="checkbox"/> Personal Breathing Zone <input type="checkbox"/> Area Air Monitoring <input type="checkbox"/> Dermal Exposure Monitoring <input type="checkbox"/> Biological Monitoring: <input type="checkbox"/> Blood <input type="checkbox"/> Urine <input type="checkbox"/> Other <input type="checkbox"/> Obtain bulk samples <input type="checkbox"/> Other:	<u>Model:</u>  <u>Manufacturer:</u>  Last Mfr Calibration Date:	<u>Sampling/Analysis Method:</u> Collecting Media: <input type="checkbox"/> Charcoal Tube <input type="checkbox"/> Silica Gel <input type="checkbox"/> 37 mm MCE Filter <input type="checkbox"/> 37 mm PVC Filter <input type="checkbox"/> Other:			<input type="checkbox"/> Regulatory Compliance <input type="checkbox"/> Assess current PPE adequacy <input type="checkbox"/> Validate engineering controls <input type="checkbox"/> Monitor IDLH Conditions <input type="checkbox"/> Other			
			<input type="checkbox"/> Personal Breathing Zone <input type="checkbox"/> Area Air Monitoring <input type="checkbox"/> Dermal Exposure Monitoring <input type="checkbox"/> Biological Monitoring: <input type="checkbox"/> Blood <input type="checkbox"/> Urine <input type="checkbox"/> Other <input type="checkbox"/> Obtain bulk samples <input type="checkbox"/> Other:	<u>Model:</u>  <u>Manufacturer:</u>  Last Mfr Calibration Date:	<u>Sampling/Analysis Method:</u> Collecting Media: <input type="checkbox"/> Charcoal Tube <input type="checkbox"/> Silica Gel <input type="checkbox"/> 37 mm MCE Filter <input type="checkbox"/> 37 mm PVC Filter <input type="checkbox"/> Other:			<input type="checkbox"/> Regulatory Compliance <input type="checkbox"/> Assess current PPE adequacy <input type="checkbox"/> Validate engineering controls <input type="checkbox"/> Monitor IDLH Conditions <input type="checkbox"/> Other			
			<input type="checkbox"/> Personal Breathing Zone <input type="checkbox"/> Area Air Monitoring <input type="checkbox"/> Dermal Exposure Monitoring <input type="checkbox"/> Biological Monitoring: <input type="checkbox"/> Blood <input type="checkbox"/> Urine <input type="checkbox"/> Other <input type="checkbox"/> Obtain bulk samples <input type="checkbox"/> Other:	<u>Model:</u>  <u>Manufacturer:</u>  Last Mfr Calibration Date:	<u>Sampling/Analysis Method:</u> Collecting Media: <input type="checkbox"/> Charcoal Tube <input type="checkbox"/> Silica Gel <input type="checkbox"/> 37 mm MCE Filter <input type="checkbox"/> 37 mm PVC Filter <input type="checkbox"/> Other:			<input type="checkbox"/> Regulatory Compliance <input type="checkbox"/> Assess current PPE adequacy <input type="checkbox"/> Validate engineering controls <input type="checkbox"/> Monitor IDLH Conditions <input type="checkbox"/> Other			
15. Prepared By:				16. Date/Time Briefed:		<b>HAZARD LIST:</b> Potential Health Effects: Bruise/Lacerations, Organ Damage, Central Nervous System Effects, Cancer, Reproductive Damage, Low Back Pain, Temporary Hearing Loss, Dermatitis, Respiratory Effects, Bone Breaks, & Eye Burning					
18. Safety Officer Review:				Reporting: Monitoring results shall be logged in the ICS-208-CG SSP-E-1 form (Air Monitoring Log) and attached as part of a current Site Safety Plan and Incident Action Plan. Significant Exposures shall be immediately addressed to the IC and General Staff for immediate correction.						<b>ICS-208-CG SSP-E (rev 9/06)</b> Page ____ of ____	

[illegible]

<b>CG ICS SSP: PERSONAL PROTECTIVE EQUIPMENT</b>	1. Incident Name	2. Date/Time Prepared	3. Operational Period	4. Safety Officer (include method of contact)
5. Supervisor/Leader	6. Location and Size of Site	7. Hazards Addressed:		8. For Emergencies Contact:
9. Equipment:				10. References Consulted:
11. Inspection Procedures:	12. Donning Procedures:	13. Doffing Procedures:	14. Limitations and Precautions (include maximum stay time in PPE):	
15. Prepared By:	16. Date/Time Briefed:	Potential Health Effects: Bruise/Lacerations, Organ Damage, Central Nervous System Effects, Cancer, Reproductive Damage, Low Back Pain, Temporary Hearing Loss, Dermatitis, Respiratory Effects, Bone Breaks, Eye Burning		ICS-208-CG SSP-F: (Rev 9/06) Page ____ of ____

<b>CG ICS SSP: DECONTAMINATION</b>	1. Incident Name	2. Date/Time Prepared	3. Operational Period	4. Safety Officer (include method of contact)
5. Supervisor/Leader	6. Location and Size of Site	7. For Emergencies Contact:		8. Hazard(s) Addressed:
9. Equipment:				10. References Consulted:
11. Contamination Avoidance Practices:	12. Decon Diagram: <input type="checkbox"/> Attached, <input type="checkbox"/> Drawn below		13. Decon Steps	
14. Prepared By:	15. Date/Time Briefed:	Potential Health Effects: Bruise/Lacerations, Organ Damage, Central Nervous System Effects, Cancer, Reproductive Damage, Low Back Pain, Temporary Hearing Loss, Dermatitis, Respiratory Effects, Bone Breaks, Eye Burning		
		ICS-208-CG SSP-G (rev 9/06): Page ____ of ____		



CG ICS SSP: ENFORCEMENT LOG		1. Incident Name	2. Date/Time Prepared	3. Operational Period	4. Safety Officer (include method of contact)	
5. Supervisor/Leader		6. For Emergencies Contact:		7. Attachments:		
8.a. Job Task/Activity	8.b. Hazards	8.c. Deficiency	8.d. Action Taken	8.e. Safety Plan Amended?	8.f. Signature of Supervisor/Leader	
9. Prepared By:	10. Date/Time Briefed:	HAZARD LIST: Physical/Safety, Toxic, Explosion/Fire, Oxygen Deficiency, Ionizing Radiation, Biological, Biomedical, Electrical, Heat Stress, Cold Stress, Ergonomic, Noise, Cancer, Dermatitis, Drowning, Fatigue, Vehicle, & Diving			ICS-208-CG SSP-H (rev 9/06): Page ____ of ____	

CGICS SSP WORKER  
ACKNOWLEDGEMENT FORM[illegible]

CG ICS SSP: Emergency Safety & Response Plan 1910.120 Compliance Checklist (Form A)	1. Incident Name	2. Date/Time Prepared	3. Operational Period	4. Site Supervisor/Leader	5. Location of Site
6.a. Cite: 1910.120	6.b. Requirement(sections that duplicate or explain are omitted)	6.c. ICS Form	6.d. Check	6.e. Comments	
(q)(1)	Is the plan in writing?	SSP-A	<input type="checkbox"/>		
(1)	Is the plan available for inspection by employees?	N/A	<input type="checkbox"/>	Performance based	
(q)(2)(i)	Does the plan address pre-emergency planning and coordination?	SSP-A	<input type="checkbox"/>		
(ii)	Does it address personnel roles?	SSP-A	<input type="checkbox"/>		
(ii)	Does it address lines of authority?	SSP-A	<input type="checkbox"/>		
(ii)	Does it address communications?	SSP-A	<input type="checkbox"/>		
(iii)	Does it address emergency recognition?	SSP-A	<input type="checkbox"/>		
(iii)	Does it address emergency prevention?	SSP-A	<input type="checkbox"/>		
(iv)	Does it identify safe distances?	SSP-A	<input type="checkbox"/>		
(iv)	Does it address places of refuge?	SSP-A	<input type="checkbox"/>		
(v)	Does it address site security and control?	SSP-A	<input type="checkbox"/>		
(vi)	Does it identify evacuation routes?	SSP-A	<input type="checkbox"/>		
(vi)	Does it identify evacuation procedures?	SSP-A	<input type="checkbox"/>		
(vii)	Does it address decontamination?	SSP-A	<input type="checkbox"/>		
(viii)	Does it address medical treatment and first aid?	SSP-A	<input type="checkbox"/>		
(ix)	Does it address emergency alerting procedures?	SSP-A	<input type="checkbox"/>		
(ix)	Does it address emergency response procedures	SSP-A	<input type="checkbox"/>		Performance based
(x)	Was the response critiqued?	N/A	<input type="checkbox"/>		
(xi)	Does it identify Personal Protection Equipment?	SSP-A	<input type="checkbox"/>		
(xi)	Does it identify emergency equipment?	SSP-A	<input type="checkbox"/>		Performance based
(q)(3)(ii)	All the hazardous substances identified to the extent possible?	N/A	<input type="checkbox"/>		Performance based
(ii)	All the hazardous conditions identified to the extent possible?	N/A	<input type="checkbox"/>		Performance based
(ii)	Was site analysis addressed?	N/A	<input type="checkbox"/>		Performance based
(ii)	Were engineering controls addressed?	N/A	<input type="checkbox"/>		Performance based
(ii)	Were exposure limits addressed?	N/A	<input type="checkbox"/>		Performance based
(ii)	Were hazardous substance handling procedures addressed?	N/A	<input type="checkbox"/>		Performance based
(iii)	Is the PPE appropriate for the hazards identified?	N/A	<input type="checkbox"/>		Performance based
(iv)	Is respiratory protection worn when inhalation hazards present?	N/A	<input type="checkbox"/>		Performance based
(v)	Is the buddy system used in the hazard zone?	N/A	<input type="checkbox"/>		Performance based
(vi)	Are backup personnel on standby?	N/A	<input type="checkbox"/>		Performance based
(vi)	Are advanced first aid support personnel standing by?	N/A	<input type="checkbox"/>		Performance based
(vii)	Has the ICS designated safety official been identified?	SSP-A	<input type="checkbox"/>		Performance based
(vii)	Has the Safety Official evaluated the hazards?	N/A	<input type="checkbox"/>		Performance based
(viii)	Can the Safety Official communicate with IC immediately?	N/A	<input type="checkbox"/>		Performance based
(ix)	Are appropriate decontamination procedures implemented?	N/A	<input type="checkbox"/>		Performance based